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FINANCIAL TIMES

Tuesday March 24 1992

EUROPE'S BUSINESS NEWSPAPER

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Turkey pledges peace as Kurds vow to fight on

Turkish prime minister Suleyman Demirel promised a peaceful solution to the violence in south-eastern Turkey in spite of a third day of fighting in the area and a vow by Kurdish groups to launch a campaign of civil insurrection. More than 60 people have been killed in the last three days. Page 6

South Africa accord likely: The South African government expects to have the first phase of a multiracial interim government in place by next month. The African National Congress, initially hostile to multi-party transitional councils, later said it believed agreement could be reached. Page 22

Japan's money supply slips: Bank of Japan reported that money supply growth in February fell to a record low for the third month running as a result of weak credit demand from the corporate sector. Page 23

Libya proposal on suspects: Libya said it planned to deliver two Libyans accused of blowing up an American airliner over Scotland to the Arab League, but Britain said it wanted them handed over directly for trial. Page 6

Merrill Lynch, US securities house: which last year earned record profits of \$698m, has awarded chairman William Schroeder a 1991 pay package of salary and stock options worth a current indicated value of \$16.8m. Page 28

Fight in prospect: Hawaiian sumo wrestler Kawahito (left) is due for promotion to the sport's top rank. But there are suggestions in Japan that he lacks the "spirit" for such a position. Prominent US coverage of the wrestler's career and the personal interest of President George Bush make Japanese officials fear that the US Congress will soon enter the ring. Page 22

Perrier battle ends: The battle for control of Perrier mineral water, well-known French brand name, ended when Swiss food group Nestlé and its allies agreed terms with their main opponents, the Agnelli family of Italy. Page 23

Ukraine may cut Russian links: Ukraine's parliament meets in closed session today to consider an economic programme that would cut links with Russia. Page 3

Air crash kills 27: A Fokker 26 aircraft caught fire during take-off at New York's LaGuardia airport and skidded into Flushing Bay. Police said 27 people died and 24 were hurt.

Miners die in union disputes: Thirteen people died in fighting at South Africa's Bafokeng North platinum mine in the ethnically independent black homeland of Bophuthatane. Members of South Africa's National Union of Mineworkers clashed with non-union workers.

Shooting restarts: Renewed shooting broke out in Bosnia-Herzegovina and Serbia and Croats fought sporadic artillery duels in Croatia ahead of the deployment of United Nations peacekeeping troops in Yugoslavia. Page 4

Iraq destroys Scud: A United Nations arms expert said in Baghdad that inspectors had confirmed Iraq had destroyed Scud ballistic missiles which it declared to the UN only last week.

Compagnie Générale des Eaux: French water company, is to modernise St Petersburg's leaking water supply in a joint venture with the city authorities. Page 8

Sikorsky, US helicopter maker: and part of the United Technologies group, is studying with Mitsubishi Heavy Industries of Japan the development of a 19-seat civil helicopter. Page 8

Bayerische Vereinsbank: Bavarian-based bank, said partial operating profits of its parent company rose by 10 per cent in the first two months of this year. The group reported a 21 per cent increase to DM1.2bn (\$720m) in partial operating profits for the whole of last year. Page 27

Portuguese figures improve: Portugal's trade and inflation performance is improving more quickly than previously forecast, according to central bank governor Jose Alberto Tavares Moreira. Page 4

Time Warner, US media and entertainment group: plans an autumn launch of the first round-the-clock cable channel specifically focused on news in New York City. Page 26

Caterpillar, world's largest earthmoving equipment maker: and Mitsubishi Heavy Industries of Tokyo, are to operate a joint venture from July to produce lift trucks. Page 26

Canada may come to the rescue of Olympia & York

By Bernard Simon in Toronto and Robert Peston in London

THE CANADIAN government is considering measures to help Olympia & York, the world's biggest property developer, overcome its financial difficulties.

A spokesman for Mr Donald Mazankowski, the Canadian finance minister, said O&Y, developer of Canary Wharf, Europe's biggest new office development in the London Docklands, is "talking to us about certain possibilities" and that agreement on a plan of action is likely by the end of the week.

Authorities in the UK and the US are understood to have been told that the Canadian government is likely to help O&Y, which is controlled by Toronto's Reichmann family, dispose of assets in Canada.

Under this plan, the Canadian government would act as a "guarantor" in asset sales by O&Y, according to a UK government official.

If banks or other buyers were not able to raise sufficient funds to buy O&Y's properties, the Canadian government could provide a portion of the required finance in the form of bridging loans to facilitate these deals.

It is believed that the Canadian government may help in the disposal of the Exchange Tower, a

Toronto office block, which is being sold to banks for around \$300m.

The US Federal Reserve and the Bank of England have been kept informed of O&Y's discussions with the Canadian government. There is no suggestion that the UK and US governments will participate in attempts to help the company.

Late on Sunday night, O&Y admitted that it has been suffering from a "liquidity crisis", or shortage of cash. At the end of last week, it persuaded banks to provide it with more than \$100m (\$130m) in emergency short-term loans, to meet requirements including the costs of continuing to build at Canary Wharf.

A senior Canadian official said that the Canadian authorities have already played an important role in encouraging banks to provide short-term loans designed to keep O&Y trading while discussions take place on a more thorough reorganisation of its debt, estimated at considerably more than C\$10bn (\$8.4bn) in total.

"It's a question of giving people time to make intelligent decisions," he said.

The Canadian authorities are concerned that any "precipitate" action by O&Y's lenders has the potential to disrupt financial markets, he added.

O&Y is among Canada's biggest companies. It has around 70

banks led by Canadian Imperial Bank of Commerce. Other Canadian banks with big loans to it are Royal Bank of Canada, Bank of Montreal and Bank of Nova Scotia. Bank shares fell yesterday on the Toronto stock exchange.

In the UK, Barclays and Lloyds each have loans to it of more than \$50m, most of it lent for the construction of Canary Wharf.

The pressure on O&Y is also reflected in its request to a number of Canadian securities dealers in recent days to allow it extra time to make repayments on maturing commercial paper, or debt securities used to raise short-term funds.

Securities industry sources said O&Y failed to make scheduled payments on commercial paper last Thursday to Wood Gundy, a CIBC subsidiary, and Richardson Greenfields, Wood Gundy and Richardson are understood to have agreed to delay the repayments.

An O&Y spokesman said about C\$380m of the company's two commercial paper programmes, totalling C\$800m, is still outstanding. But O&Y believes it has secured agreement from banks for an infusion of funds to finance redemption of the paper.

Observer, Page 21
World stocks, back page, Section II



Neil Kinnock, leader of Britain's opposition Labour party (centre), on a visit to Redditch in the English Midlands yesterday. Major's strategy shake-up. Page 22

Crisis of uncertainty for French Socialists

By Ian Davidson in Paris

THE CRUSHING defeat inflicted on the French ruling Socialist party in Sunday's regional elections has plunged the country into a crisis of political uncertainty, which could yet turn into a crisis of political instability.

The 12.3 per cent scored by the Socialists was their worst electoral performance in the 22-year history of the party. It has probably damaged beyond repair the credibility of the government led by Mrs Edith Cresson.

Many commentators have predicted that President François Mitterrand would look for a prime minister to replace Mrs Cresson, whose unpopularity continues to break all records. But it is not clear if there is a candidate who would be likely to reverse the tide of popular opinion.

The most important single factor influencing Sunday's vote, according to an exit poll conducted for Le Figaro newspaper, was indignation at the scandals over illicit party finances in which the Socialist party has been heavily implicated. This factor, cited by 41 per cent, far outweighed the issues of high unemployment (24 per cent), the environment (21 per cent), or immigration (15 per cent).

The humiliating disavowal of the Socialist party gave no comfort to the traditional conservative parties. They saw their vote eroded to 33 per cent compared with nearly 38 per cent in the last general election in 1988.

The overall effect of Sunday's vote was a sweeping rejection, to different degrees, of all the traditional parties of government. With an abstention rate of 31.3 per cent, the votes of the Socialists, the centre-right UDF umbrella grouping, and the RPR Gaullist party totalled less than 40 per cent of the electorate.

The extreme right-wing National Front, led by Mr Jean-Marie Le Pen, made large gains, especially in the south of France. Its score of 12.9 per cent marks it out as the largest extreme right-wing party in western Europe, but its vote was well below the 15 to 20 per cent forecast by the party's leaders.

The two ecological movements also made a substantial breakthrough to total 13.9 per cent.

Message to Mitterrand, Page 3
Editorial Comment, Page 20

Germany will resist EC revenue plans

By David Gardner, recently in Bonn

GERMANY, struggling to meet the mounting cost of reunification, is determined to resist European Commission plans to increase EC revenue by nearly a third over the next five years.

German officials negotiating the EC's new medium-term finance package say Bonn will not accept the full increase being sought by Brussels for 1993-97, which needs approval by all 12 member states. Germany also does not intend to let pass unchallenged the rebate the UK has received from the EC budget

since 1985, the officials said.

They added that they did not expect the new revenue base to be in place before 1994. The Commission had hoped for agreement on the new package at the Lisbon summit in June. Any long delay risks complicating ratification of the Maastricht treaty on European union, which is due to come into effect next year and foresees new fiscal transfers to the four poorest member states, Spain, Ireland, Portugal and Greece.

Germany wants the Commission to scale back its plans to double these transfers to these four to raise their per capita income. It is incensed that Mr

Jacques Delors, Commission president, last week linked this aim of "cohesion" with "convergence" - the tight financial targets Maastricht set for entry into monetary union later this decade.

If the transfers "have a positive effect on convergence, so much the better," said a senior German finance ministry official. "But we refuse to accept any cause-and-effect relation."

Bonn had little option but to resist Brussels' revenue ambitions at a time when Germany was having to rein in its own spending to meet the rising cost of unification, and during a public backlash against trading the

D-Mark for a currency union.

Germany reckons the Commission could get two thirds of what it wants without changing the EC revenue ceiling. It now stands at 1.2 per cent of EC gross national product and Brussels wants to raise it to 1.37 per cent by 1997.

Bonn calculates that in nominal terms - allowing for growth of 2.5 per cent per annum and inflation of 4.5 per cent per annum - Brussels is seeking an increase to Ecu105.5bn in 1997. It reckons the EC, because of growth and inflation, would get Ecu92.4bn anyway without changing the revenue ceiling -

leaving only an Ecu13.1bn gap to be negotiated.

Though this appears narrow, Germany calculates its net contribution would rise from Ecu8bn this year to an unacceptable Ecu11.5bn in 1997. About Ecu500m of this year's contribution is for the UK rebate, worth over Ecu3bn and reducing Britain's net contribution to Ecu3bn. Officials said Bonn was unwilling to continue supporting the UK rebate, but as part of a redistribution of the fiscal burden it "would be prepared to contribute [the Ecu500m] to Europe".

Tietmeyer warning, Page 4

Kohl calls for restraint as public sector pay talks fail

By Christopher Parkes in Bonn

GERMAN INDUSTRY set the scene for future conflict with the trade union movement yesterday by challenging the basis on which wage negotiations are conducted.

Criticism of pay policy by the country's leading employers' association came as Chancellor Helmut Kohl warned the national economy was losing momentum and appealed for moderation in wage demands.

At the same time the public sector union announced that pay talks for the 2.3m public sector workers had failed, setting the stage for arbitration proceedings. If these prove unsuccessful, the sector could face its first serious strike since 1974.

Mr Klaus Murrmann, president of the country's leading employers' association, the BDA, said a fundamental change in pay policy was needed. He was protesting against the accelerating tendency towards national inflation-plus awards which ignored regional and sectoral trends.

"Banks feel they can afford a 5 per cent increase this year," he said. But there was no way the engineering industry could match this. Economic prospects had been "seriously endangered" by misguided pay policies.

He said overall labour costs

had to be reduced in the interests of stability, competitiveness and recovery in the former GDR. The only way was through a fundamental change in pay policy.

"We employers are not just talking about change, we have decided to introduce it. A course correction is inevitable and anyone who postpones it will suffer," Mr Murrmann added. Talks would start with government and unions as soon as the current pay round was finished.

The employers' association insisted that productivity had to be the sole criterion governing wage increases this year.

The DGB union confederation promptly rejected Mr Murrmann's demands. It said it had seen no evidence of pressure for change among employers in around 20 recent pay settlements of up to 7 per cent in small industries.

Mr Kohl said that, with economic growth of 1.5 per cent expected in the west this year, the room for manoeuvre over pay had shrunk. Employers and unions had to bring wages closer into line with productivity.

While efficiency in the east was

only 29 per cent of western levels, he said, average pay was 44 per cent of that in the former federal republic.

Mr Kohl's intervention underscored the deepening gloom over the prospects for the east, which depend on massive transfers of public money and investment from the private sector. Foreign investment so far accounts for only about 10 per cent of the total spent there since unification.

The declarations from the BDA, which had withdrawn from the public debate over pay as sectoral negotiations for banking, public service and engineering workers got under way in the past few weeks, highlight an underlying debate and growing anxiety within German industry.

Medium-sized companies, which account for two-thirds of the national workforce, are increasingly resentful of over-generous settlements on pay, holidays and working hours agreed between unions and employers' groups dominated by large, rich companies such as Daimler-Benz.

This has resulted in a national levelling-out of pay and conditions, which is now accelerating. Net wages in the west increased by 7.8 per cent in 1990 and around 7 per cent last year, compared with an average increase over the previous 10 years of 3 per cent.

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US CLOSING RATES	
Federal Funds	3.25%
3-mo Treasury Bill	4.189%
Long Bond	9.82%
Yield	8.623%
LONDON MONEY	
3-mo Interbank	10.15% (10.15%)
Life long gilt future	Jan 94% (94.2)
STOCKS INDICES	
FT-SE 100	2441.0 (2446.0)
FT Ordinary	1910.8 (1916.0)
FT-AI Share	1173.47 (1181.44)
FT-AI World Index	N/A (138.71)
Dow Jones Ind Ave	2,279.14 (2278.30)
S&P Composite	408.91 (411.50)
Nikkei	20238.00 (20145.00)
NORTH SEA OIL (Average)	
Brent 15-day oil	\$17.725 (17.775)
Oil	\$17.725 (17.775)
New York Crude	\$23.1 (23.5)
London	\$23.05 (23.05)

Austria	Sch30	Hungary	Fl100	Malta	Maltese	Latvian	Latvian	Sri Lanka	Sri Lanka
Belgium	BF100	India	Rs100	Malta	Maltese	Latvian	Latvian	Sri Lanka	Sri Lanka
Cyprus	CyP100	Indonesia	Rp1000	Nigeria	Naira100	Sweden	SEK100	Switzerland	CHF100
Czech	CZK100	Israel	Sh100	Hong Kong	HKD100	Switzerland	CHF100	Switzerland	CHF100
Denmark	DKK100	Italy	Lira100	China	Yen100	Thailand	THB100	Thailand	THB100
Egypt	EGP100	Jordan	JOD100	Pakistan	Pak100	Tanzania	TZS100	Tanzania	TZS100
Finland	FM100	Korea	Won100	Philippines	Phil100	Turkey	TL100	Turkey	TL100
France	FFr100	Kuwait	KWD100	Poland	Zl100	UAE	AED100	UAE	AED100
Germany	DM100	Lebanon	L.L.100	Portugal	Esc100	UAE	AED100	UAE	AED100
Greece	Dr100	Lib	Lib100	Qatar	QAR100	UAE	AED100	UAE	AED100

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NEWS: EUROPE

Poland's tough draft budget cuts subsidies

By Christopher Bobinski in Warsaw

POLAND'S centre right coalition government has cut subsidies and social welfare in a tough draft budget designed to recoup international credibility, spur exports and curb domestic demand.

The draft now passes to parliament where it faces a month-long scrutiny by the 29 parties, many elected in opposition to market reform policies introduced by the first two post-communist governments.

Last week the International Monetary Fund, which has suspended disbursement of its \$1.6bn extended loan facility because of the soaring budget deficit, gave conditional backing for the budget provided Mr Andrzej Olechowski, the finance minister, who managed to keep the budget deficit below Zł 65,550bn (\$4.9bn), equivalent to 5 per cent of GDP.

Implementation of last year's Paris Club agreement under which Poland's official creditors agreed to a 50 per cent reduction in the country's \$33bn official debt is linked to Poland's conformity to terms agreed with the IMF.

Mr Jan Olszewski, the prime minister, originally favoured

an easing of economic policy, but yesterday called on parliament to recognise the importance of retaining the confidence of the IMF.

Poland's crisis deepened as the recession pushed thousands of state industries into loss, cutting the major source of tax income, while social welfare spending soared.

Mr Olechowski said corporate taxes were to be eased and the debts of some companies would be re-scheduled to help industry survive. But the average level of indirect taxes on consumer goods is to rise from last year's 5.4 per cent to 7.5 per cent coupled with tighter state sector wage controls.

Real incomes of health, education and government administrative staff and 8m pensioners will fall.

Mr Olechowski said Poland managed to keep within its spending limits over the first quarter, but a broader political coalition was needed to ensure that the budget was passed "in the face of resistance from various social groups".

The government is hoping to finance a part of its budget deficit with World Bank loans and support from western governments. It also hopes to raise Zł 10,000bn by selling one and three-year government bonds.



ALBANIA'S opposition Democratic Party captured a clear parliamentary majority in Sunday's general election with 62.2 per cent of the vote against 25.6 per cent for the outgoing Socialist Party, the Central Electoral Commission said, Reuters reports from Tirana.

With tallies from 97 of 100 constituencies counted, there was still no clear indication of how many seats each party would have under

Albania's sophisticated new electoral system that combined first-past-the-post elements with proportional representation. In essence, parties that win more than 4 per cent of the ballot can get seats equivalent to their share of the vote in the new 140-seat assembly. Commission sources said the Democratic Party of Mr Sali Berisha had won 76 seats outright, while the renamed Socialists took only five.

Brussels warns on fuel tax

By David Gardner in Brussels

The European Community will not be able to meet its commitment to reduce carbon dioxide emissions to 1990 levels by the year 2000 without some form of the tax on fossil and other forms of energy advocated by Brussels, European Commission officials said yesterday.

Several member states had maintained that their own energy-saving and anti-global-warming measures could meet the EC target without need of a tax.

But with a week to go before the deadline by which each of the 12 agreed to submit a programme of "complementary measures" to cut CO₂ output, only three member states - Germany, Denmark and the Netherlands - have done so. The UK, which has promised to stabilise emissions only by

2005, has submitted its white paper on the environment. This Common Inheritance, which lacks detailed timetables on emissions.

Mr Carlo Ripa di Meana, the EC environment commissioner behind the energy tax proposal, said: "This proves that on a strictly national level, far from being sufficient to deal with the emissions, the problem is that they (member states) do not even fulfil these basic commitments."

The national programmes are supposed to constitute one of three weapons - alongside the SAVE energy conservation programme and the carbon-energy tax - in the EC arsenal against global warming. The Commission had originally calculated that without a tax, the EC would only meet three-fifths of its emission reduction target by 2000. It therefore

wants a levy falling half on fossil fuels and half on other forms of non-renewable energy, equivalent to \$3 on a barrel of oil, rising to \$10 by 2000, which member states would offset by tax reductions. Industry has lobbied against the plan in proportion to the intensity with which it consumes energy, arguing voluntary measures would meet the EC target.

However, Mr Andrew Warren of the European Association for the Conservation of Energy, broadly backing a levy, said lack of concrete programmes to cut emissions would "inevitably strengthen the case for a CO₂ tax".

Ministers did, however, agree on tighter limits to the sulphur content in diesel and heating oil. Sulphur in diesel will have to be not more than 0.2 per cent by October 1994, and 0.05 per cent by October 1996.

Ukraine plans to sever Russian economic links

UKRAINE'S parliament meets in closed session today to consider an economic programme that would cut links with Russia and rely on greater self-sufficiency and financial discipline, writes Chrystia Freeland in Kiev.

The programme, a copy of which has been obtained by the Financial Times, is the work of Mr Oleksandr Lemeljanov, chief of the economic division of the Duma, Ukraine's policy-making body.

His plan is characterised by overt hostility towards Russia, warning that Ukraine's economic conflict with its northern neighbour "threatens Ukraine's very independence". It was first unveiled to President Leonid Kravchuk last Thursday, and may have fuelled the conflict between Ukraine and Russia at the Commonwealth of Independent States summit the next day.

The parliament is expected to decide whether Ukraine opts for the reactionary past, as advocated in the confidential programme, or makes the radical move to the free market and liberal trade championed by Ukrainian reformers.

Much will depend on Mr

Mr Boris Yeltsin, the Russian president, will probably be invited to the summit of the Group of Seven industrialised states in Munich in July. Mr Helmut Kohl, the German chancellor, said yesterday.

Mr Lemeljanov's programme begins with the accurate assessment that Ukraine lacks a coherent economic vision of its own and has been following Russia's lead. He points to the damage Russia's breakneck emission of roubles has done to the rouble-starved Ukrainian economy.

He proposes closing off the Ukrainian economy and "a complete exit from the rouble zone, and the immediate introduction of our own currency, simultaneously with Russian price liberalisation (scheduled for April 1)".

Ukrainian reformers were the first to float the idea of a separate currency. However, today they defer to World Bank and IMF experts, who have warned them that introducing a separate currency before creating a functional central bank and a detailed monetary reform plan would be a disaster.

Mr Volodymyr Hryniuk, deputy chairman of parliament and a leader of New Ukraine, the liberal reformist alternative to the old guard, said: "I will oppose the programme... this direction is very dangerous." He argues

that Ukraine's only salvation lies in outstripping the Russian pace of reform.

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CIS army chief says key issues unresolved

By John Lloyd in Moscow

THE HEAD of the armed forces of the Commonwealth of Independent States yesterday said that basic issues of finance, division of arms and agreement on the draft for the coming year had remained unresolved between the CIS governments at the summit meeting at Kiev last week.

Marshal Yevgeny Shaposhnikov said that the budget for the armed forces - except for the independent forces now being created in Ukraine and Moldova - was now being met entirely by Russia, which had put up Rhs50bn for the first quarter of the year. He said that Russia would have again to agree a budget for the second quarter soon, since there had been no agreement from

other republics on contributions to the budget.

This would mean, he said, that Russia would take over command of "certain units", which he did not specify.

He said the formation of a separate Russian army under a Russian defence ministry announced last week and under the direct authority of Mr Boris Yeltsin, the Russian president, would not mean two commanders at the head of the armed forces.

A peacekeeping force of "observers" is to be formed to intervene in areas of conflict, such as Nagorno-Karabakh and in the Trans Dniestr region in Moldova.

This would exist outside of the CIS armed forces, and be formed from units from various republics, he said.

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BOEING

France delivers stern message to Mitterrand

The president and his party will struggle to recover from the regional poll results, writes Ian Davidson



Le Pen addressing journalists in Nice about his party's advance

Le Pen turns his protest vote into real influence

By William Dawkins in Paris

THE ONE eye of Mr Jean-Marie Le Pen, leader of France's extreme right-wing National Front, was yesterday glittering with satisfaction at the sight of the first extensive regional power base his party has ever had.

For one of the less obvious but most important consequences of Sunday's regional elections was to give the FN real influence, in some cases the swing position, in most of the country's 22 regions. Formerly, Mr Le Pen's people, with their loud anti-immigrant xenophobia, were seen as dangerous outsiders in local politics.

Now, the FN has number two position in the three largest regions and significant influence in five more, a solid country-wide base from which to make its voice heard in the run-up to next year's general election. That will be the real opportunity for the FN to make up for the main weakness in its political weaponry, the fact that it holds just one seat in the 577-seat National Assembly.

Nationwide, the FN did slightly less well than expected out of what was a protest vote against the political establishment. The FN's 13.9 per cent score on Sunday was a big advance on the 9.8 per cent it got in the last regional poll in 1986, but miles behind Mr Le Pen's own claims that he would get 20 per cent.

Notably, both Mr Le Pen and the wily Mr Bruno Mégret, his number two and the brains behind the FN's policies, suffered personal disappointments in the key region of Provence-Alpes-Côte d'Azur, the FN's main battleground.

There, Mr Le Pen came second to the local conservative

candidate in the Alpes-Maritimes district, and Mr Mégret came third in the Bouches du Rhône, behind Mr Jean-Claude Gaudin, regional council president and the millionaire Socialist supporter Mr Bernard Tapie.

Yet overall, the FN came out second in the Provence-Alpes-Côte d'Azur region, with 34 of the 123 regional assembly seats, more than double its previous representation. So the area's conservatives, with a relative majority of just 43, cannot ignore Mr Le Pen in daily government.

The FN has even out-distanced the Socialists, to be number two behind the conservatives, in the two largest regions, the Ile de France, which embraces Paris, and Rhône-Alpes, whose regional capital is Lyons, France's second city. It now holds similar positions in Alsace and Languedoc-Roussillon and has made strong advances in Franche-Comté, Bourgogne and the Socialist stronghold of Nord-Pas-de-Calais.

One reason why the FN's moderate score counts for so much is that the regional election is by proportional representation, as against the one-member constituency system that now applies to French general elections.

According to Sotres, the polling organisation, the FN would win 77 parliamentary seats if it repeated its weekend performance in a proportional general election.

This calculation matters because the Socialist party might agree to introduce an element of proportional voting for next year's poll, so as to help the ecologists and other respectable alternatives.

Sunday's vote indicates just how much such a change would also benefit the FN.

Ecology parties divide the spoils

By Alice Rawsthorn in Paris

TWO PARTIES of similar political persuasion which can together capture a combined 14 per cent of the votes in an election, putting them in third place behind the other parties, might see merger as the sensible solution.

But, as anyone who watched Sunday night's television debate between the heads of France's two ecology parties will be aware, there is no immediate prospect of a merger between Mr Antoine Waechter's idealistic Greens and the more pragmatic Generation Ecology, led by Mr Brice Lalonde, the environment minister. During the debate an emotional Mr Lalonde repeated his long-standing offer for the two parties to merge. Mr Waechter replied by sternly shaking his head.

The ecologists' success was a salient feature of Sunday's poll. The Greens secured 8.5 per cent of the votes and GE claimed 7.1 per cent. This meant that, together, they were the third largest political force, with almost 14 per cent of the poll, just ahead of the National Front. Moreover the ecologists' gains in particular regions - Alsace, Haute-Normandie, Ile-de-France and Rhône-Alpes - should bolster their campaigning strength in next year's national elections.

At first glance the ecologists have made significant progress since the 1989 European elections when the Greens, then the only large environmentalist party, captured 10.6 per cent of the poll. The underlying picture tells a different story of the Greens themselves losing ground to the 15-month-old Generation Ecology. It goes a long way to explaining why Mr Waechter is so strongly opposed to Mr Lalonde's overtures.

Until GE's emergence, the Greens, with their utopian agenda, were the driving force in French environmentalism, and a prime beneficiary of the protest vote against the ruling Socialists. That role has now been usurped by GE which, as one would expect from a party led by a government minister, advocates a more pragmatic form of environmentalism working within the existing political system.

Sunday's poll was the first real test of the relative power of the two parties. Originally the Greens had hoped to cling on to a majority of the ecology vote. Instead they were outstripped by GE.

Mr Lalonde has long argued that the two movements should merge. So far Mr Waechter has argued against an alliance, although some factions of his movement are known to be in favour.

THE MASSIVE popular rejection of the French Socialist Party in Sunday's regional elections is a critical turning point in the presidency of Mr François Mitterrand. It has finally destroyed the credibility of the government of Mrs Edith Cresson; it has delivered a deeply damaging blow to the prospects of the Socialist Party in next year's general elections; and it has, as a result, inflicted a wound on the president himself from which he may not recover.

Cumulatively, these problems may prove insuperable for the president and his party. No-one in France would make the historic mistake of underestimating President Mitterrand's enormous powers of manoeuvre and survival. Yet there is a palpable sense that France is entering the stormy waters of the end of a regime, which may test his powers to breaking point and beyond. "These elections," wrote Mr Serge July in yesterday's *Libération*, "mark without doubt the end of the Mitterrand years."

His most immediate problem is the credibility of the government. Faced with the disavowal of more than 40 per cent of the Socialist Party's voters, compared with the last general

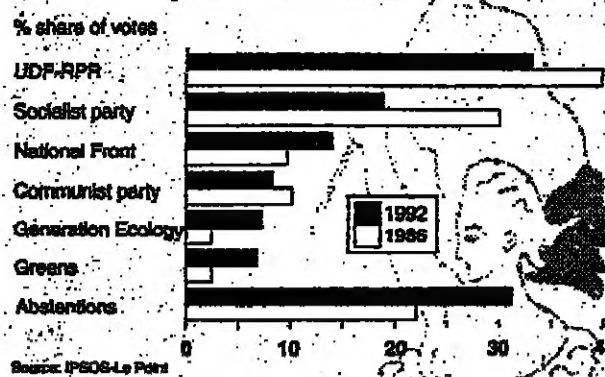
election of 1986, President Mitterrand is bound to search around for some way of reversing the tide.

A common assumption is that he will dismiss Mrs Cresson, whose record-breaking unpopularity must surely bear some of the responsibility for the poor showing of the socialists in Sunday's vote, and replace her with a more popular figure.

There is only one problem: it is not clear that there is any alternative candidate who could restore the Socialist Party to public esteem. Mr Jacques Delors, president of the European Commission, is repeatedly cited as by far the brightest star in the socialist firmament; but he owes his considerable popularity, at least as much to his distance from the discredit contaminating the rest of the Socialist Party in France, as to the international glamour of his role in Brussels.

In any case, it is hard to see how he could usefully answer a call of duty from France's Socialist president, without at the same time throwing away his European reputation. He owes a duty to all 12 governments; and his immediate priorities are the follow-up to the Maastricht treaty and the preparation of a Community policy

French regional elections



towards the new candidates for membership. If he were to leave Brussels early, he must surely give several months' notice; but by then, he might have too little time to win back public opinion to the Socialist Party.

Mr Pierre Bérégovoy, the heavyweight finance minister, is manifestly only too ready to offer his services as a replacement prime minister, and no doubt he would be a safe pair of hands.

Since he also represents the personal guarantee of France's commitment to the hard franc and a consistent anti-inflation policy, no doubt his appointment would be welcomed by the international bankers. The

trouble is that the international bankers already approve of French economic policy; what Mr Bérégovoy lacks is the kind of charisma which would be likely to excite ordinary French voters.

It is possible, therefore, that President Mitterrand may simply turn a deaf ear to the clamour for a new government, and instead decide to soldier on with Mrs Cresson.

But even then, he would need a strategy for avoiding a catastrophic defeat in the general elections just over a year from now. It turns out that Sunday's regional vote significantly overstates the degree of popular disaffection with the Socialist Party; a poll con-

ducted outside the voting booths indicated that 22 per cent would vote socialist in a general election.

Yet even that figure would imply a landslide for the conservatives, with 410 seats to the Socialists' 100-110.

But the main significance of Sunday's regional election was the operation of proportional voting rules, which made possible the rise of the extreme right-wing National Front and the two ecology movements, at the expense of all the traditional parties of government.

The Socialists took a hammering, but the conservative vote also suffered serious erosion.

Inevitably, Sunday's vote has set up a renewed clamour of controversy over the repercussions of proportional representation.

The conservatives have denounced PR as an iniquitous system, partly because they believe it robbed them of votes on Sunday, but mainly because they fear President Mitterrand will reintroduce it for general elections, to rob them of votes next year.

Indeed, it is a fact that President Mitterrand has indicated a clear inclination to move towards PR; but he has not said how far he wants to move. Recent simulations suggest

that only a fully proportional system would prevent a conservative majority; they would get the most seats in parliament, but critically short of an absolute majority.

Some people assume, therefore, that President Mitterrand will be determined to go for full PR.

This could lead to serious conflict with leaders of the Socialist Party, however. They say that they favour an element of PR, as a gesture to potential allies in minority parties, like the ecologists; but they are resisting full proportional representation, for fear that it should look too much like bare-faced electoral engineering.

Sunday's popular rejection of the traditional parties of government no doubt contained some element of gratuitous ill-temper.

The voters knew they could afford to express their general discontent, because their vote would not automatically have specific policy consequences.

But it is hard to deny the two most obvious lessons of the poll: after 12 years in power, the Socialists have probably out-stayed their welcome; and as the alternative party of government, the conservatives arouse very little enthusiasm indeed.



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Citicorp chief optimistic on debt

By Stephen Fidler,
Latin America Editor

A LEADING international banker expressed optimism yesterday that an agreement in principle could be signed within two weeks between commercial banks and both Brazil and Argentina, Latin America's first and third most indebted countries.

Mr William Rhodes, vice-chairman of Citicorp, which heads the bank advisory committees to both countries, said such agreements would mark a "landmark" in the 10-year debt crisis.

Argentine government officials were yesterday to make a new debt restructuring proposal to banks in New York. Mr Rhodes's comments followed weekend telephone conversations with Mr Domingo Cavallo, the Argentine economy minister. Brazil's chief debt negotiator, Mr Pedro Malan, said last week he expected agreement in principle soon with banks.

"We are making good progress with both Brazil and Argentina. We could have agreement with one or both governments by the Inter-American Development Bank meeting," Mr Rhodes said. The IADB holds its annual meeting in the Dominican Republic on April 6 and 7.

"All parties - the governments, banks, the international financial institutions and the G7 (Group of Seven) - now feel that the moment is propitious to reach agreement," he said.

Even if agreements in principle are quickly reached, final agreement will take months. Both debt restructurings will take advantage of the Brady debt reduction initiative in 1989 by Mr Nicholas Brady, US Treasury Secretary. Banks are offered a variety of options, most of which involve exchanging debt for new concessional bonds. Argentina and Brazil appear likely to settle on a discount on the concessional bonds of around 25 per cent, the level gained by Mexico two years ago.

Brown shoots to wound Clinton in Connecticut

THE principle interest in today's US primary in Connecticut lies in the extent to which Mr Jerry Brown can shoot holes below the waterline of the front-running Democratic party candidacy of Mr Bill Clinton.

Yesterday Mr Brown, former governor of California, described Mr Clinton, the governor of Arkansas, as "the greatest bluffer to enter American politics in my lifetime". He said, "I think it would be an amazing situation if the spin doctors of Bill Clinton

were able to adopt a Politburo-type, one-candidate strategy for the Democrats."

At the weekend, he charged that his opponent was unelectable, morally irresponsible, insensitive on racial issues, an abuser of the public trust, and incapable even of running a campaign without recourse to deficits.

The Connecticut contest, for 53 convention delegates, is pretty much a straight fight between Mr Clinton and Mr Brown, though the name of Mr Paul Tsongas, who withdrew

last week, remains on the ballot. It is also seen as a preview of what could be a bitter contest in New York two weeks later.

Mr Brown has ruthlessly exploited every allegation and half-charge against Mr Clinton. Yesterday the Los Angeles Times reported that, as governor, Mr Clinton had lobbied his local legislature to approve a state bond contract to a company headed by a man who later pleaded guilty to cocaine charges. Mr Clinton then granted him a pardon after he

had served time in prison.

On Sunday, the Washington Post had reported about the relationship between the governor and the head of Tyson's Food, a big Arkansas poultry producer, including Mr Clinton's use of a corporate aircraft on state business.

As before, Mr Clinton issued careful rebuttals. He said the pardon had followed the unani-

mous recommendation of the state parole board and he had, in any case, pursued a policy of spreading state bond business among more companies so as to avoid favouritism.

On the second question, he said Arkansas could not afford an aircraft for gubernatorial use and he saw nothing wrong in saving state money, especially as he had disclosed every use of the facility.

But the mere existence of such reports is grist to the Brown mill. He has also sought to exploit in speeches to black

audiences the fact that Mr Clinton played golf last week at a Little Rock country club which excludes blacks from membership (Mr Clinton has apologised for doing so). Mr Brown also said he would seriously consider the Rev Jesse Jackson, the black activist and Democratic contender in 1988, as his running mate.

On the Republican side, with 35 delegates at stake, President George Bush has faced no real active campaigning in Connecticut from his challenger, Mr Pat Buchanan.

Fujimori strengthens Tokyo links

By Sally Bowen in Lima

PERU'S President Alberto Fujimori has returned from an eight-day visit to Japan, the land of his ancestors, with an immediate \$127m (£73.4m) in credits for machinery and equipment purchase and financial sector support.

He claimed his trip, which was concluded at the weekend, had "removed the barriers preventing a more fluid relationship with Japan".

Mr Fujimori became the first Latin American president and only the third foreigner in 50 years to address the Diet, or parliament. The credits, which are likely to be followed swiftly by \$200m in export guarantee credits, mean Japan has become Peru's principal foreign funding source, accounting for "well over \$50m in under 12 months", said Mr Fujimori.

This contrasts with what is perceived in Peru as US stinginess.

Quebec hints at compromise

QUEBEC'S prime minister, Mr Robert Bourassa, has shifted his government nearer constitutional compromise, writes Robert Gibbons in Montreal.

Mr Bourassa hinted after a Quebec Liberal Party policy session at the weekend that if the federal government made a favourable offer in May on greater autonomy, his government would resume talks.

Mr Bourassa has indicated that the new federal package must go further in ceding jurisdiction to Quebec and declaring the French-speaking province a distinct society.

Mrs Clinton stands with her man

THE "HILLARY factor" and the role of Mrs Hillary Clinton, the wife of Arkansas governor Bill Clinton, is emerging as a strong force in the Democratic presidential campaign and a possible Clinton presidency.

As a full partner in her husband's campaign and a prominent lawyer in her own right, Mrs Clinton, 44, is as much a symbol of generational change in national US politics as her husband. At first viewed as the 45-year-old governor's secret weapon, she played a leading role in the nuts and bolts of what has been a well-organised campaign.

However, her response last week to a spate of negative news stories about connections between the state government and contracts granted to her law firm has lifted her political profile. It may also have been something of a lesson in why most candidates' wives confine their activities to sitting on platforms and gazing adoringly at their husbands.

Speaking to journalists about how she might have to re-evaluate how she conducts her career, Mrs Clinton blurted out: "I suppose I could have stayed home, baked cookies and had tea," she said.

The remark was immediately seized on as a disparagement of women who forgo careers to be housewives and mothers. Governor Clinton was forced to defend it on television on Sunday. Insisting that Mrs Clinton "believes that raising children is the most important work in our society," he said she had been speaking of what could

The Democratic front-runner's wife is something of a joint candidate, writes Nancy Dunne

have been a "largely ceremonial role" as Arkansas state's First Lady.

Until then, Mrs Clinton was considered such a plus in the campaign that both she and her husband like to say they are a "two-for-the-price-of-one" election bargain. She was certainly invaluable in parrying the womanising charges which hovered over her husband until they came out in to open in the Jennifer Flowers Affair.

When Ms Flowers, a part-time nightclub singer, told a supermarket tabloid that she had had a 12-year affair with the governor, Mrs Clinton was at her husband's side, urging voters in the New Hampshire primary to "take the election back from the sleazy tabloids".

Most Americans got their first glimpse of Mrs Clinton's forceful personality when the governor and his wife appeared on "60 Minutes", the top-rated US television current affairs programme, to acknowledge implicitly that he had strayed during his marriage.

However, said Mrs Clinton, "I'm not sitting here, some little woman standing by my man like Tammy Wynette (a country music singer). I'm sitting here because I love him and I honour what he's been

through and what we've been through together. And if that's not enough for people, then heck, don't vote for him."

This kind of frankness can be alluring to many "baby boomers" who admire her independent mind and the equality of roles the couple seems to have achieved.

Mrs Clinton's early press notices suggested she is tough where her husband is more pliable. She could be, friends suggest, another Eleanor Roosevelt, who was also considered more liberal than her husband.

While she has been named by the National Law Journal as one of "the 100 Most Influential Lawyers in America", her views are also under attack. In scholarly articles and speeches, she has urged "family policies" and "children's rights", anathema to conservatives who fear the encroachment of government into private lives (except on the abortion issue).

Children should have a right to be permitted to decide their own future if they are competent," she has written. Also, she has argued, the US must develop a comprehensive

system of childcare, adapting to the reality that most women now must work. (The Clintons have a 12-year-old daughter, Chelsea.)

"If we compare our parenting policies in the workplace with those available in our industrialised competitors around the globe, we seem to put less actual value on the act of parenting than any other - despite our rhetoric, despite the political talk about who can be more pro-family than the next politician."

Her views are, said The National Review, the conservative journal, "chillingly... Swedish."

No one knows how the "Hillary factor" will play in the general election. In Washington, observers wait for "another high heel to drop" but she may have already neutralised the issue.

Older voters may see her as a "pushy" feminist. Certainly there could be little more contrast with the maternal Mrs Barbara Bush or Mrs Marilyn Quayle, wife of the vice-president, who earned a law degree but never practised law.



"I'm not sitting here, some little woman standing by my man like Tammy Wynette": Hillary Clinton, above, with husband Bill in the background, has given fodder to critics

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NEWS: INTERNATIONAL

Libya offers to hand agents to Arab League

By Michael Littlejohns, UN Correspondent, in New York and agencies

LIBYA has told the United Nations it is prepared unconditionally to hand over two Libyans agents blamed by the US and Britain for the Lockerbie airliner bombing.

It proposes to hand the men to the Arab League and then to the UN in order to head off pressure for UN sanctions, including the cutting off of Libya's air links.

Mr Diego Arria of Venezuela, the current president of the UN Security Council, said details still had to be worked out but Libya's agreement to the procedure was outlined to him by Dr Ali Eihoudari, Libya's UN ambassador, in a meeting yesterday.

Mr Arria said that after the men were handed to the Arab League, they would be given to the custody of Mr Boutros Boutros Ghali, the UN secretary-general.

Mr Arria said the procedure he proposed would constitute compliance with the UN demand that the men be handed over. The decision to do this by stages beginning with the Arab League, was appropriate, he suggested.

Mr Boutros Ghali will probably send an envoy to Tripoli to work out the details of the handover.

In the meantime, the foreign ministers of the five Maghreb countries and of Egypt and Syria are expected in New York shortly for talks with the Security Council.

At a meeting in Cairo on Sunday the foreign ministers expressed solidarity with Libya and urged the suspension of any move to apply sanctions against Tripoli.

Earlier, the move for a vote on UN sanctions against Libya ran into a potential delay when China declared its opposition and held out the possibility of a veto. The US, Britain and France, sponsors of the proposed Security Council resolution ordering an air and arms embargo, had been prepared only for a Chinese abstention.

A firm statement against sanctions by Qian Qichen, China's foreign minister, was being interpreted in New York as a threat by China to exercise its veto - an increasingly rare action since the end of the Cold War.

But some diplomats suggested the Chinese were deliberately giving the Libyan leader more time.

Rocket failure cuts China's space edge

By Daniel Green and Yvonne Preston

THE failed launch of the Chinese Long March 3 rocket on Sunday, seen by millions on live television, was more than just embarrassing for Beijing. It could undermine China's efforts to take a slice of the lucrative international commercial satellite launch market as well as raising costs and causing delays for the whole of the satellite industry.

China is a new arrival in an industry ripe for increased competition. Business is booming but there are only five players in the world: General Dynamics of the US, Europe's Ariane, Russia's KB Salyut with its Proton rocket, Japan's H2 rocket and China.

So operators of satellite services are desperate to maintain or raise the number of launch suppliers. Intelsat, the international satellite communications consortium, has a policy of spreading contracts to increase the number of suppliers. Mr Olaf Lundgren, the secretary-general of Intelsat, the 64-member consortium which specialises in mobile communications systems says: "It would be very worrisome for there to be less competition".

China, and Russia, are selling on price. European or US launches cost \$50m-\$75m each while China charges less than \$40m (\$23m) per satellite. The price advantage has meant a promising start. China joined the competition for commercial launch services in 1987 and its first successful launch was for a French company. In April 1990, Long March 3 put a 24-transponder communica-

tions satellite, AsiaSat-1, into space for a Hong-Kong based consortium.

The programme has had problems, however. In December, a launch failed to put its satellite into the correct orbit. Sunday's was intended to restore confidence.

If Long March 3 turns out to be unreliable, then satellite operators and their customers in telecommunications and broadcasting face the prospect of relying more on high cost western suppliers. They will also have to reschedule launches and learn to live with the delays to new services.

This prospect has not yet upset the timetable for Long March 3. One Swedish and two Australian satellites are due to be launched this year and the order book stretches into the late 1990s.

China denies subsidising the industry. The Great Wall Industry Corporation, responsible for the commercial launch business, attributes China's low prices to low costs of materials and labour.

Price is not everything: since each satellite costs around \$100m, with insurance adding 15-18 per cent, operators need reliability too. New competitors are likely to put in an appearance. Ukraine and Kazakhstan, once part of the Soviet Union, have formed their own space agencies. India and Israel have launch vehicles too.

China must move quickly to reassure existing and potential customers it is in the first division of suppliers. Optus, the Australian satellite operator, is confident the next launch attempt will be in weeks.

Move on HK military land

BRITAIN is trying to break a deadlock with China over the future of land in Hong Kong now used by British forces after Beijing assumes sovereignty over the territory in 1997, Simon Holberton writes from Hong Kong.

Beijing wants to decide the future of all military land. Britain wants to pass surplus acreage, to the Hong Kong government, for use in new devel-

opment. It also has no wish to see People's Liberation Army troops stationed in the centre of Hong Kong.

However, Britain is understood to be ready to offer China possession of the Prince of Wales building, headquarters of British forces, on Hong Kong island. The Tamar naval base, of which the Prince of Wales building is part, would be a valuable development site.

Turkish premier promises end to fighting

By John Murray Brown in Ankara and Mark Nicholson in London

TURKEY'S prime minister, Mr Süleyman Demirel, yesterday promised to find a peaceful solution to violent unrest in south-eastern Turkey in spite of a third day of fighting in the area and a vow by Kurdish groups to launch a campaign of civil insurrection.

Mr Demirel's first comments on the crisis came amid reports of continuing clashes in Sirnak and Cizre in south-eastern Turkey, as security forces sought to restore order after the worst violence in the eight-year-old Kurdish troubles.

More than 60 people were killed in weekend clashes

between security forces and Kurdish demonstrators marking the start of the Kurdish new year in a string of towns from the Syrian border through Van, near the border with Iran.

In London, a Kurdish spokesman said the weekend violence left Turkey's Kurds with "no alternative but to go to war" and said rebel groups were mounting a campaign of insurrection.

Mr Akif Hassan, spokesman for the National Liberation Front of Kurdistan, a political affiliate of the Kurdish Workers' Party (PKK), which is outlawed in Turkey, said Kurds would "mobilise in every town, city and in every part of life" in a "mass popular uprising".

He claimed the government had forsaken any chance of a negotiated solution to the Kurdish issue and instead had sent "two thirds of the Turkish army" into the region. "Since peaceful means have been rejected," he said, "blood will be shed."

Mr Hassan claimed the weekend's fighting had left 88 Kurdish dead, including 29 in and around Cizre, 24 in Sirnak and 15 in the town of Nusaybin.

Kurds in Brussels smashed windows at the Turkish embassy in Brussels yesterday, while more than 150 Kurds occupied a European Parliament building for over five hours.

Turkey's official Anatolian news agency reported that

demonstrators supporting the PKK opened fire yesterday on government and police buildings in Cizre. Army troop carriers were reported to have returned fire, but there was no immediate word on casualties.

In Sirnak the interior ministry reported that security forces had cleared the streets amid unconfirmed reports from Kurdish groups in London that Turkish aircraft had bombed the town centre.

This week's violence represents a severe blow to hopes of an early breakthrough in the troubles on the back of Mr Demirel's promise of Kurdish reform.

The prime minister at the head of an uneasy coalition is now expected to face growing

pressure from the army and conservatives in his own party to take a strong hand against the PKK.

Widespread arrests were again reported throughout the region as shopkeepers refused to open, public transport came to a standstill, and children stayed away from school in sympathy with the demonstrators. In Istanbul, 17 people were arrested as police tightened security in anticipation of further PKK violence in Turkey's western cities.

After sporadic clashes throughout the winter months, the government is now preparing to head off the spring offensive by the PKK, as it seeks to increase its influence in the south-east.

Political solution fades away for Kurds

The birth of an independent Kurdistan would be very bloody, says Our Foreign Staff

LAST weekend's deaths in south-eastern Turkey after clashes between Kurdish nationalists and Turkish soldiers look ominously like Turkish Kurdistan's equivalent of the Boston Tea Party or the Dublin Easter Uprising of 1916.

The PKK Workers Party of Kurdistan seems to have been planning a widespread popular revolt timed to coincide with the Kurdish spring festival of Newroz, the Iranian and Kurdish New Year.

For the coalition government of Mr Süleyman Demirel, which includes Kurdish social democrats such as the foreign minister, Mr Hikmet Çetin, things could hardly have turned out worse.

The government had been saying Newroz was a legitimate public holiday, but that it

should be celebrated peacefully. Now the government is facing international censure for the deaths, while being criticised at home for being too soft.

The uprising began on Friday morning as the festival was getting underway in Cizre, a town close to the Syrian border. Two pro-government village guards, both ethnic Kurds and from a notable local clan, were found hanging from lamp-posts in the main street with their mouths stuffed with money. They had rejected warnings from other Kurds and refused to join the PKK. Demonstrations followed and violence quickly erupted.

After such a start, it was perhaps inevitable - with the east full of military reinforcements and tempers raging on both sides - that guns would come out and lives would be lost.

It now looks very much as if a political solution to Turkey's problems with the Kurds may be lost for ever.

Government estimates put the number Kurds at around 3m out of Turkey's population of 58m. The Kurds themselves claim to be 20m. Outside observers general concur at about 12m.

Rapid population growth has led to an influx of Kurdish migrants into big cities such as Istanbul, Ankara, and Izmir.

For decades, Turkey has lived with the fiction that Kurds did not exist and there was no such thing as the Kurdish language. The aim was to assimilate the Kurdish minority into the Turkish mainstream.

That goal became more difficult after 1975 as economic development brought a profes-

sional middle class of lawyers, engineers, and teachers to the south-east who were attracted by Kurdish nationalism.

These political stirrings mostly began inside mainstream Turkish political movements, but they were viewed with deep suspicion by the Turkish military who remain convinced that violence is often effective in solving political and cultural disputes.

A crackdown on all shades of Kurdish opinion seems to be the main reason why in the early 1980s, a hardline Kurdish nationalist movement relying on a military arm similar to the IRA displaced half a dozen older and less violent Kurdish nationalist movements.

The PKK fed off central government repression. In 1984 it launched a guerrilla war. It has also succeeded in getting

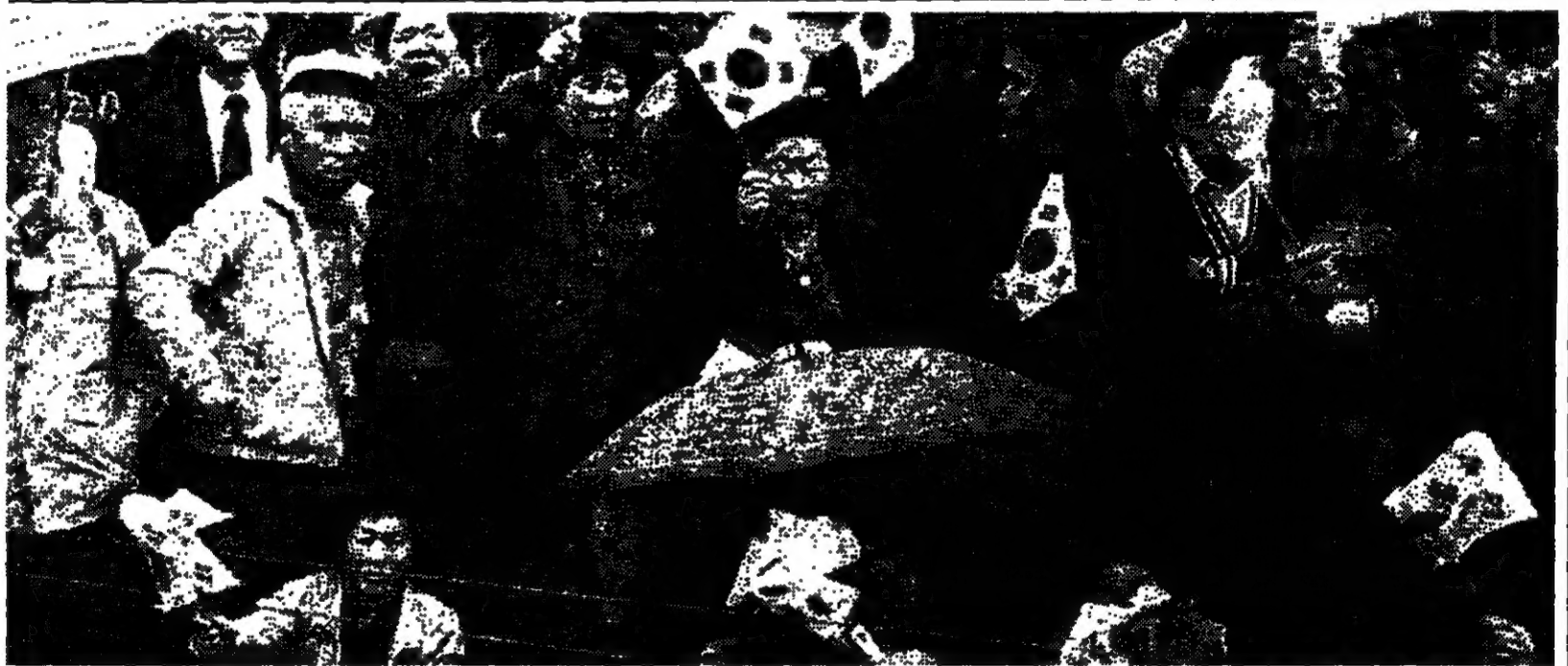
the population of the south-east united behind it.

The PKK is realistic about its prospects of ever detaching Kurdistan from Turkey. Instead it has several times offered to negotiate on a federal solution.

The idea is anathema to Turkish hardliners, who believe any concession to Kurdish nationalism could lead to the collapse of the entire country.

The hardliners have lost a good deal of ground in recent years because the Kurdish problem, has become so visible. The language is no longer forbidden. Kurdish music was legalised in Turkey last year. There are now two Kurdish-language newspapers.

If an independent Kurdistan is being born, its birth will be long, painful, and very bloody.



Waving the flag: supporters of South Korea's opposition Democratic Party shout for joy yesterday during a rally in Seoul

Hyundai founder's shadow looms over poll

Chung's party has tapped fears for S Korea's economic miracle, writes John Burton

MR Chung Ju Yung, the founder and former chairman of Hyundai, the South Korean conglomerate, is casting an imposing shadow over the country's parliamentary elections, which take place today.

When Mr Chung formed his Unification National Party (UNP) in January, government officials dismissed it as a quixotic attempt to challenge the ruling Democratic Liberal Party (DLP) of President Roh Tae Woo.

But Mr Chung may now be able to help prevent the DLP getting a parliamentary majority, with the UNP possibly holding the balance of power in the 299-seat National Assembly.

The outcome of today's polling is uncertain, with 40 per cent of the voters undecided on the eve of the election. The turnout is expected to be relatively heavy at 77 per cent, which is expected to benefit the opposition parties.

The DLP claims it is leading in 45 per cent of the constituencies, while the main opposition Democratic Party says it will capture a third of the seats,

mainly in the south-eastern region of Cholla.

Mr Chung's UNP claims it will win at least 13 per cent of the electoral districts. It has tapped middle-class fears that South Korea's economic miracle may be waning as a result of the present government's policies. The DLP now has two-thirds of the assembly seats, while the Democrats have 63.

Although the country achieved a growth rate of 8.5 per cent last year, it is plagued by an inflation rate of 10 per cent and a soaring trade deficit of \$8.8bn (£5.05bn).

The implicit argument of the UNP is that South Korea will achieve its economic salvation as long as the government does not interfere with the chaebol, the powerful industrial conglomerates that include Mr Chung's Hyundai.

The government has tried to streamline the chaebol's activities in an attempt to increase competition in the domestic market. Measures so far include a directive requiring the cha-

bol to restrict their control to three core areas and to reduce or sell non-core operations.

Mr Chung is taking a gamble in challenging the government. The Chung family has already been the subject of a tax evasion investigation and was forced to pay \$181m in back taxes and penalties last autumn.

They charge that the investigation was politically motivated. Hyundai subsidiaries have since alleged that the government is trying to restrict credit to them as a result of Mr Chung's political activities.

Mr Chung and the Hyundai group could face further retribution from the government if the UNP fails to secure a firm parliamentary position. But that threat appears to be receding as the UNP's campaign attracts voters.

The biggest casualty of the elections could be the presidential hopes of Mr Kim Young Sam, the former opposition leader who merged his party with President Roh in 1990 to give the government a parliamentary majority.

Mr Kim had been expected to be anointed as the DLP's candidate for the presidential election in December. But a poor election showing by the DLP could give his rivals in the party the chance to deny Mr Kim the nomination. Mr Kim is heading the parliamentary campaign as the DLP's executive chairman.

If the nomination goes to a rival - possibly Kim Jong Pil, another opposition leader who joined the DLP in 1990, or Park Tae Joon, the leader of President Roh's faction in the DLP - Mr Kim might pull out of the DLP. This would leave the government with a minority of seats in the National Assembly, even if it achieves a majority in today's voting.

Mr Kim's departure would also probably end the government's hopes of creating a dominant political party that would guarantee stable one-party rule like that of Japan's Liberal Democratic Party.

The spilling tactics of Mr Chung may cause the government greater chaos than even he would have dared believe.

Israel to put Union Bank up for sale

By Hugh Carnegie in Jerusalem

ISRAELI yesterday invited bids for a minimum 51 per cent stake in Bank Leumi (Union Bank), a small bank with close ties to the diamond industry, as the government moved to speed up the long-delayed process of selling its majority shareholdings in Israel's main banks.

The issue of bank sales and the equally sluggish industrial privatisation programme have acquired greater urgency since Israel's bid to win \$10bn in US loan guarantees foundered. The guarantees were to aid absorption of Jewish immigrants from the former Soviet Union, but the bid foundered on Israel's refusal to freeze Jewish settlements in the occupied territories as a condition.

Not only are the proceeds needed to help fill the huge funding requirements of immigration. Such reforms of the economy are also seen as vital in persuading foreign borrowers to lend to Israel despite the absence of the US guarantees.

Union Bank, estimated to be worth about \$100m, is the second bank to be put up for sale. It is part of a process to reverse the government's acquisition following a bank share collapse in 1983 of majority, but non-controlling, holdings in the leading banks. Once sold, the holdings will have full voting rights. Bids are due by the end of April for a 26.51 per cent stake in Bank Mizrahi, the country's fourth largest bank.

The authorities have taken advantage of the sales process to strip out Union Bank from its parent, Bank Leumi. Under an agreement with the existing Leumi management, the parent will not be allowed to bid for Union Bank, which announced a net profit in 1991 of \$119.2m (\$4.1m) after barely breaking even in 1990. In return, half the proceeds of the sale will go to Leumi.

After selling off Mizrahi and Union, the government intends later this year to float a 10 to 15 per cent share of the "big two", Bank Hapoalim, currently controlled by the Histadrut trade union federation, and Bank Leumi, controlled by the Jewish Colonial Trust, on the Tel Aviv stock exchange. This is intended as a prelude to later offerings on foreign stock exchanges and the eventual private sale of a controlling stake in the two banks.

At the same time, the government aims to place privately a majority stake in Israel Discount Bank, the number three bank, and float publicly its 42 per cent stake in IDB, the investment company to which Discount Bank was recently tied.

UN says Iraq has destroyed Scud missiles

By Mark Nicholson, Middle East Correspondent

UNITED NATIONS ballistics inspectors in Iraq have confirmed that Iraq has destroyed and buried a number of Scud missiles and other weapons which they had failed to declare to the UN until late last week.

UN officials are also studying plans submitted by the Iraqis for the destruction of manufacturing equipment related to its Scud missile programme - equipment Iraq had refused to destroy during a previous UN inspection.

However, UN officials said it was "too early to tell" if Iraq was going to hold good to its promises made in a letter to the UN special commission charged with eliminating Iraq's weapons of mass destruction last Friday, to make "full, final and complete" disclosure of its weapons of mass destruction.

A 35-strong team of inspectors reported finding evidence of destroyed missiles in three sites. Mr Derek Boothby, the team leader, said his investigators would visit several more sites in the next few days.

Iraq is believed to have declared the secret destruction of around 100 Scud missiles in addition to the 62 found and destroyed by previous UN ballistics inspectors.

However, while UN officials remain sceptical that Iraq has in fact revealed all its Scud missiles, Mr Tim Trevan, spokesman for the Special Commission, said that the latest revelations are "credibly" close to western estimates.

Mr Trevan added that UN officials doubt that Iraq will make further substantial revelations about its weapons programmes until after the Eid al-Fitr celebration to mark the end of Ramadan in the first week of April.

An angry church confronts a troubled state in Kenya

Recent violence is feared to be related to official warnings of the danger of multi-party politics, writes Michael Holman

BURSTS of applause punctuating a passionate speech and ice-cream vendors hovering on the edge of the crowd created the atmosphere of a political rally.

In fact, angry church was confronting troubled state at Nairobi's Holy Family Minor Basilica, where Sunday's huge congregation had spilled over into the forecourt. Reading from a pastoral letter, the Roman Catholic Archbishop of Nairobi, Cardinal Maurice Otunga challenged President Daniel arap Moi's commitment to multi-party politics, and accused the government of instigating the violence in western Kenya that has cost more than 50 lives over the

Balance of payments (\$Bn m)

	1990	1991	1992
Exports	740	755	880
Imports	1,702	1,618	1,745
Trade deficit	962	863	865
Net services	341	324	380
Net transfers	275	235	230
Current account	-346	-304	-275
Net capital	236	208	230
Overall balance	-108	-96	-45

ISOR - \$1.36 Source: Kenya government

past three weeks. The near-euphoria that greeted the repeal last December of the ban on opposition parties has gone. In its place are growing doubts about Kenya's capacity to manage the

transition to democracy. Recent riots in Nairobi, tribal clashes in the west, an economy in difficulties, and continuing aid donor dissatisfaction with government policies are putting the 68-year-old president and the ruling Kaa party under severe test.

Last year's expectations of an early general election have proved wishful thinking.

"When I ended one-party rule," says one critic, "we weren't sure whether he was being a Kauma or a Mobutu" - distinguishing between the former Zambian president's acceptance of defeat in a general election last October, and President Sese Seko Mobutu's determination to cling to power in Zaire.

"We are starting to think that he is a Mobutu," he said.

President Moi's warnings that multi-party politics would lead only to inter-tribal violence have started to look like a self-fulfilling prophecy, designed to delay - perhaps indefinitely - an election Kauma seems increasingly likely to lose.

The ban last week on political meetings - intended, says the government, to stop the violence, not curb debate - fuelled suspicions. They are apparently shared by the country's Roman Catholic bishops.

"Well-trained bandits," the pastoral letter claimed, were responsible for the killings in western Kenya, where mem-

bers of the president's minority Kalenjin clan have clashed with Luo and Luhya tribes.

The killings were "part of a wider political strategy", claimed the bishops: "The whole issue is officially presented to the public as a clear sign of the failure of the multi-party system in this country."

Yet even if the government could in this way stifle the opposition, economic and political imperatives have caught President Moi in a squeeze.

The first set of pressures is external. Western assistance to Kenya is vital, with the proportion of grants to gross domestic product rising from 1 per cent in 1986 to 3 per cent in 1990. During the 1980s Kenya cov-

ered its US\$3bn accumulated budget deficit with disbursements from the World Bank and bilateral donors. The same donors turned this assistance into leverage last November, insisting at a meeting in Paris that new aid would be conditional on faster implementation of economic and political reforms.

The bind Mr Moi now finds himself in is that the economic measures expected of him - such as trimming the overstuffed state bureaucracy and charging for social services - will free held-up aid, but will count heavily against him at the ballot box.

Meanwhile other internal economic pressures, coming on top of high unemployment and

weak prices for tea and coffee, the two leading exports, are mounting. Poor rains have made it likely that Kenya must import 500,000 tonnes of maize this year. But strained relations with donors will make concessional supplies difficult to obtain.

And the tourist trade, the largest foreign exchange earner, may be hit by the international publicity given to recent attacks on tourists (albeit a handful out of the 750,000 visitors each year).

The only way out, most western diplomats believe, is for Mr Moi to bite the bullet and call an election. "Only the president," said one ambassador, "can set the positive tone for which the country cries out."



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NEWS: WORLD TRADE

Kohl sees clear signs of movement in farm talks

By Quentin Peel in Bonn

CHANCELLOR Helmut Kohl of Germany returned yesterday from his talks with President Bush in Washington, insisting he detected clear signs of movement in Gatt's farm trade liberalisation talks.

At the same time, he flatly rejected calls for Germany to put pressure on France to compromise in the fight over how far to cut the subsidies and quantities of EC farm exports. "We have made progress, but we have still not made the grade (necessary) to reach a final agreement," he declared.

Mr Kohl rejected suggestions that President Bush would be happy to allow the talks to drag on until after the US elections, or that President Francois Mitterrand of France would prefer a failed Gatt round to a successful compromise.

As far as France was con-

cerned in resisting more EC concessions, "I am not ready to put pressure on one member of our Community. It is a common affair and we should not single out one country. Anybody who knows French politics should know that would be a fatal thing to do."

Mr Kohl suggested that the three key areas for compromise concerned cuts in EC exports (in quantity and level of subsidy), control over US cereal substitute exports to the EC (Germany wants a total freeze), and securing European farm income subsidies as part of the continuing reform programme.

A German official involved in the talks said two conclusions emerged from the talks with Mr Bush: both sides were absolutely determined to reach an end in April, and compromise could only be found in flexibility on both sides. "This movement is certainly to be seen," but he declined to say just where.

Mr Kohl expressed his determination that the Gatt talks should not be dragged on until the Group of Seven's economic summit in Munich in July. "If we do not have an agreement by then, we will not be able to solve it in Munich either."

US risking Round over services, says EC

THE EC, on the defensive over farm subsidies in the stalled Uruguay Round trade talks, has accused the US of imperilling the talks by refusing to apply multilateral trade rules to services, Frances Williams reports from Geneva. EC officials said yesterday the US was seeking wide exemptions for its services sectors from the basic fair trade principle that liberalisation measures should apply without discrimination to all trading partners.

The US proposes it be exempted from most-favoured-nation (MFN) treatment on maritime transport, financial services, air transport and basic telecommunications. Brussels says the four sectors make up perhaps three-quarters of world services trade. The US stance may be seen as an attempt to press the EC to compromise on deadlocked farm trade talks, officials said.

US officials say that, excepting exemption for maritime transport, the proposed derogations are negotiable and could be withdrawn if trading partners make better offers to open their markets.

The US, EC and 40 other countries have indicated the sectors where they wish to take MFN derogations. Exemption would allow nations to keep their markets closed, or open only to partners with reciprocal arrangements. Main US targets for market-opening are financial services of Japan and important developing countries, basic telecoms markets in almost all trading partners, and the EC audio-visual market. The services talks are due to finish this month, ready for an Easter end to the Round - an increasingly unlikely deadline.

The US-led helicopter programme would compete against plans by Eurocopter, the new European helicopter group which has absorbed the helicopter activities of Aerospatiale of France and Germany's Messerschmitt-Bölkow-Blohm, to develop a new version of Aerospatiale's Super Puma helicopter, the Mark 2. Sikorsky is expected to target the offshore oil industry for its new helicopter.

Secret Nafta draft shows big obstacles remain

By Damian Fraser in Mexico City and Nancy Dunne in Washington

A SECRET composite draft of the proposed North American Free Trade Agreement, leaked over the weekend in Washington and Mexico, suggests that while some progress was made by the time of a high-level February 21 meeting in Dallas, huge obstacles remain.

A spokesman for the US trade representative said the negotiators had made more progress since the text was completed. Differences are expected to narrow further in talks between top negotiators

from the US, Canada and Mexico and their technical advisers, meeting in Washington yesterday.

Release of the draft could undermine the stance of the negotiators, who have conducted the talks in secrecy to avoid political controversy as long as possible. Mexico has refused to reveal how well the treaty is going, where agreement has been reached, and where differences lie. In Washington, Mrs Carla Hills, US trade representative, has offered little detail, but last week insisted the talks were moving faster than any multinational negotiation she had ever seen.

The environmental groups, which released the text and who will have some influence on whether or not it gets congressional approval, complained that food safety, health and environment standards were similar to those contained in the Uruguay Round draft, which they oppose. But as a concession to them, the section on investment leaves open the possibility that "language on the environment may be provided for this chapter."

The draft showed no final agreement on areas such as agriculture, financial services, treatment of foreign invest-

ment or rules of origin. Two sectors, cars and energy, are omitted from the leaked documents. The US is pushing to open petrol stations in Mexico to sell American petrol. Some 80 per cent of the text contained brackets, but this is common until the end of most trade negotiations.

The US and Mexico seemed near accord on textiles. Dates of quota expirations are left blank, but the two agree to phase out customs duties and refrain from new curbs. US officials have said a gap still exists between Canada and the joint US-Mexican proposal. In other areas, the text revealed:

● Mexico insists on full market access for its banks in Canada and the US, while US and Canadian banks would have to have a commercial presence in Mexico through licensed Mexican subsidiaries. In the past month, Mexico has agreed to open its financial sector in 1995, slowly increasing foreign market share to a maximum 15 per cent in 2002.

● Mexico asks the right to adjustment programmes for its farmers without being subject to countervailing duties. It says farm supports should be "at most minimally" trade distorting, and requests exemption from US sugar quotas.

Japan's trade 'umpire' thrives on tension

FTC chief views corporate complacency as his worst enemy, writes Robert Thomson

DON'T be "a Ness". This advice was given to Mr Satsuo Umezawa, chairman of Japan's Fair Trade Commission (FTC), whose pursuit of cartels and other corporate foul play has led to comparisons with Elliot Ness, Al Capone's crime-busting enemy.

Mr Umezawa savours the tension his commission has created among Japanese companies, and explains that past responsibilities as a tax investigator and as head of the National Tax Agency had taught him corporate complacency could be his worst enemy. "I remember just after the war, we tax officials were told about the importance of tension, and those words have stayed with me. There should always be a sort of tension between the investigator and the investigated."

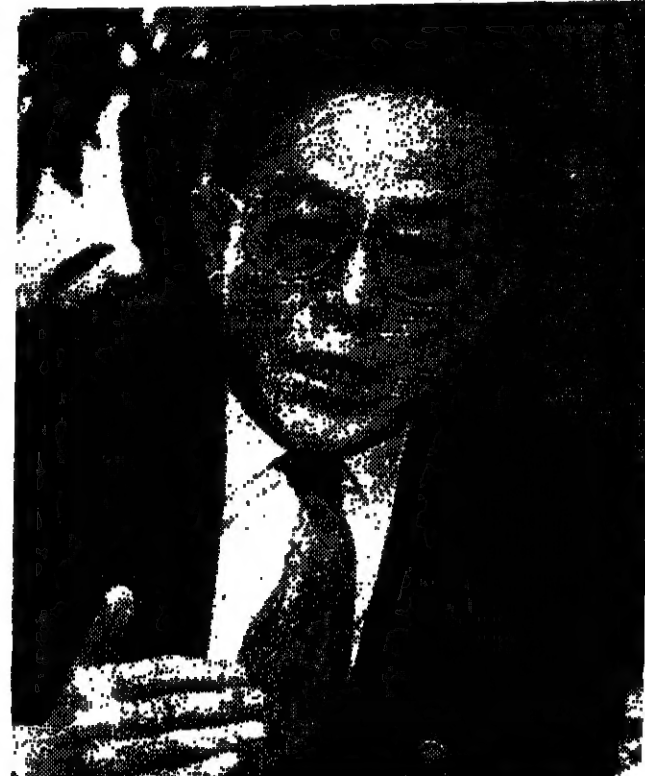
The rise of Mr Umezawa, 61, was partly prompted by trade friction between Tokyo and Washington, which argued that Japanese companies routinely set up cartels and excluded outsiders from markets. But the chairman argues that US pressure for a bigger FTC budget and a toughening of his investigation division had impact, because the demands coincided with similar sentiments within Japan.

"The US-Japan connection is important. We in Japan are a part of the world economy and have to be in harmony with

international standards. At the same time, Japanese government policy is becoming more consumer-oriented. Japanese industry was encouraged, and the economy developed, but consumers didn't feel they had benefited."

Consumers may feel the wealth are yet to be fairly shared, but Japanese companies have been startled by the determination of Mr Umezawa and his investigators. In 1988, a year after he became chairman, the FTC launched 156 investigations and issued five cease-and-desist orders. Last year, there were 155 new cases and 24 formal orders. The commission imposed ¥11bn (\$88m) in surcharges last March on cement companies for price fixing. Criminal charges were filed in November against plastic wrap makers and their employees for fixing foodwrap prices. The eight companies, controlling 97 per cent of the Japanese market, admit they held meetings to discuss market trends and plan price rises.

While the FTC has been accused by Japanese executives of working in Washington's interests, US officials are not satisfied by the monitoring of anti-monopoly laws and want the commission to tackle the *keiretsu*, the Japanese corporate families. There are two main types: the vertical, where a top industrial company has layers of contracted suppliers filling its orders and of distrib-



Umezawa has prompted comparisons with Elliot Ness

utors selling its products, and the horizontal, where an industrial group has extensive cross-shareholdings and management ties with a family of companies.

Mr Umezawa insisted the *keiretsu* were not a violation of

different, and corporate groups have loose ties. We have looked at the manufacturer-type (the vertical) distribution, and we told car makers they couldn't require retailers prior consultation on selling other vehicles."

That FTC instruction resulted in changes to contracts between maker and retailer not long before President Bush's controversial trip to Japan, but US manufacturers say that while the words are different, the spirit of the exclusive relationship stays unchanged. Mr Umezawa is aware of the criticism. "We will survey actual conditions as well as contractual clauses."

He has just finished several weeks' talks with the ruling Liberal Democratic Party on toughening fines for anti-monopoly violations, which the FTC reportedly wanted to raise from the present maximum ¥5m to ¥30m.

Corporate executives had demanded the LDP intervene, and senior party members began talks with the FTC. The result was a ¥100m maximum fine, which the US called insufficient, but which Mr Umezawa considers the result of compromise needed to ensure the legislation would be considered by MPs. "The new fine is 20 times higher than the previous maximum, and we established an important consensus about the need for tougher punishment."

Sikorsky, Mitsubishi study plan for 19-seat helicopter

SIKORSKY, the US helicopter maker, part of the United Technologies group, is studying with Mitsubishi Heavy Industries of Japan the development of a 19-seat civil helicopter, Paul Betts writes. The S-92 helicopter would be the first civil helicopter programme launched by Sikorsky since 1978 and would replace the S-61 the company produced between 1962-1981.

Mr Mike Baxter, Sikorsky's vice-president of international and commercial business, said Mitsubishi had not yet committed itself to a joint venture. But Mitsubishi, a Sikorsky licensee during the past 30 years, has agreed to study the

potential market. Sikorsky said other potential partners in Asia and Europe were interested. The US group is expected to decide whether to launch the programme by the end of this year.

The US-led helicopter programme would compete against plans by Eurocopter, the new European helicopter group which has absorbed the helicopter activities of Aerospatiale of France and Germany's Messerschmitt-Bölkow-Blohm, to develop a new version of Aerospatiale's Super Puma helicopter, the Mark 2. Sikorsky is expected to target the offshore oil industry for its new helicopter.

Treuhandanstalt

(The government agency privatising eastern Germany property)

Closing date:
May 19, 1992

Tender for the sale of AIG Altmark-Industrie Gesellschaft mbH with 4.2 MILLION SQM INDUSTRIAL ESTATE near Stendal/Eastern Germany

4.2 m sqm developed industrial estate - one of the largest industrial estates in Europe!

There exists an exciting opportunity in the northeastern part of Saxony-Anhalt, west of Berlin, Germany: the 4.2 m sqm property of the AIG Altmark-Industrie Gesellschaft mbH, one of Europe's largest industrial areas.

The present AIG Altmark-Industrie Gesellschaft mbH originated from the VEB Kernkraftwerk Stendal (State owned Nuclear Power Station of Stendal) and its successor, Kraftwerk Stendal GmbH. Development operations were started in the area in the early

1970's together with site development operations to erect the nuclear power station. Work on this was discontinued and finally abandoned in 1991. The power station has never commenced operating, therefore there is no radioactive contamination whatsoever in the area.

The site comprises a fenced-in section of 1.95 m sqm. Another 2.25 m sqm are standby plots. Inside the fenced-in section some 1.25 m sqm are covered with workshops, office buildings

and warehouse structures. The property has been fully developed with all necessary means of communication, power, heat and water supplies as well as sewage disposal. It has its own hydro-electric power and transformer stations. AIG has on its premises a works railway system with a waggon transfer point to the public railway network.

Another 1.55 m sqm, which are still among the assets of AIG Altmark-Industrie Gesellschaft mbH, do not form part of this tender.

Tender Conditions

1. In accordance with its legal mandate, the Treuhandanstalt intends to sell the AIG Altmark-Industrie Gesellschaft mbH by means of a tender. Bids must be for the total share capital of the company. A scaled powerplant plot currently owned by the company (details contained in the information brochure see para 4 below) is excluded from this tender.
2. The tender is public and anyone is entitled to bid.
3. In deciding among the bids, the Treuhandanstalt will take into consideration, among other things, the bid price, the business plan submitted, promises to reorganise or create jobs, and pledges to invest, each of which will be considered part of the bid.
4. Interested parties can obtain an information brochure on the AIG Altmark-Industrie Gesellschaft mbH without charge from the Central Tender Office of the Treuhandanstalt. The Treuhandanstalt is not responsible for the accuracy and completeness of this information. Prospective bidders will, upon request, receive written authorization from the Central

Tender Office to visit the AIG Altmark-Industrie Gesellschaft mbH on the basis of which additional information will then be provided by company management.

Interested parties, having such visit authorization, are invited to an information meeting in the conference room of the Headquarters of AIG Altmark-Industrie Gesellschaft mbH, O-3500 Stendal 8, Germany, on April 14, 1992 at 11:00 a.m. local time.

5. Bids are to be submitted in a sealed envelope marked only with the name of the company "AIG Altmark-Industrie Gesellschaft mbH".

6. Bids must be received at the Treuhandanstalt, Leipziger Str. 5-7, O-1080 Berlin/Germany, no later than 2:00 p.m. (local time), on May 18, 1992 (the "closing date"). They will be opened immediately thereafter in the presence of a notary public. Bids must be in Deutsche Mark and shall remain valid for one hundred and twenty (120) days after the closing date.

7. Bids must be accompanied by a bond of five (5) percent of the bid value in the form of an irrevocable bank guarantee valid for one hundred and twenty (120) days after the closing date. The bid bond will be forfeited if the bidder either fails to hold its bond open during the required period or refuses to sign a contract in accordance with its bid.

8. To the extent that a previous owner has submitted a claim seeking return (in whole or in part) of the company, a sale will require either the approval of the claimant or a decision in accordance with applicable law, section 3a VornG and/or section 2 BinnG.

Office hours for the Central Tender Office of the Treuhandanstalt are Monday through Friday from 9:00 a.m. until 4:00 p.m. (local time).

For further information (information brochure, visit authorization, etc.) please contact:

Price Waterhouse

Corporate Finance

The following offices of Price Waterhouse are providing information about this tender. Price Waterhouse may act for a prospective buyer with respect to the company offered hereby.

LONDON
Martin Foley Tel. +44-71-9393000
Katharine Jackson Fax +44-71-4032283

NEW YORK
Thomas A. Leipzig Tel. +1-212-5278651
Marie Selicchia Fax +1-212-7581813

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Fax +1-212-9098158
Tokyo Office
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ELECTION 1992

Labour unveils proposals for London

By David Owen

LABOUR yesterday played down its plans to remove the Corporation of London's local government powers over the City as it launched its manifesto for the whole of London.

The 10-page document did not mention the proposed transfer of powers, although the party later insisted it

would implement the plan. It described the transfer as "not a high priority".

The party also predicted that its proposed strategic London Authority "in most cases" would be in place within about two years.

The cost of the body would be met partly by taking over the budgets of the joint boards which have replaced the Greater London Council. Mr

Bryan Gould, shadow environment secretary, said joint-board functions and budgets would be taken over by the proposed Greater London Authority "in most cases". The rest of its funding would be provided by government grant.

The authority is the centrepiece of Labour's plans for the capital. They also involve a new London Development

Agency and a range of transport measures, including reforms to maximise the use of travel and network cards and new regulation of taxis and minibuses.

Mr Gould said the authority would be elected by "a new and more proportional electoral system" guaranteeing equal representation for women. It would have approx-

mately half the number of elected members the GLC had.

The GLA would be the basis of a wholly elected London police authority. Labour wants the authority to be based at County Hall, the former GLC headquarters. Its planned sale to a Japanese developer was announced earlier this week.

The Conservative London manifesto, unveiled last week,

proposes a cabinet sub-committee for the capital, a London transport minister and a private-sector forum to advise on promoting the city as a cultural and business centre.

The Liberal Democrats want a strategic London authority to be elected by a system of proportional representation.

Editorial comment, Page 20

View from: Washington

Different strokes for similar folks

IT WAS purely coincidental that on March 11 President

George Bush held a press conference only hours after the British general election was called. What was remarkable, given the subdued level of interest in British politics in this country, was that he was asked a question about it.

That question was predictable, and could have been asked - indeed, might even have been invited - when Mrs Margaret Thatcher and President Reagan were in office. It was whether or not the president was concerned that the Labour party, saddled with - by implication - unsound foreign and defence policies, might win.

Mr Bush responded airily, praising Mr John Major as a solid partner in the western alliance but adding that the worst thing he could do was to be seen to intervene with a preference in any important foreign election. Some thought that his praise of Mr Major amounted to just that.

Obviously, a conservative administration in Washington prefers a conservative government in London. As vice-president and president, Mr Bush has dealt with the Thatcher and Major governments for more than 11 years. There is no reason to doubt that his personal relationship with Mr Major is close and warm.

However, the president was also diplomatic enough to welcome Mr Neil Kinnock to the White House in 1990 and to say that if the Labour leader became prime minister, he would welcome the opportunity to do business with him.

Mr John Newhouse, a staff writer with New York magazine, says: "Major is fudgedly regarded as a good thing while Kinnock did not make a very good impression." But he adds:

"I don't think Kinnock's the sort who would frighten our children."

He also notes that "we are both having [elections] at the same time, which is unusual" - the last time there were general elections in the same year was 1984 - "and they do make us inward-looking".

Comparisons between the two incumbents are commonplace. Both succeeded distinctive leaders, both head parties well into the second decade of executive power, both have oppositions moving towards the centre, and both preside over weak economies. Both have also had to endure much sniping from the right wings of their respective parties.

However, the probability is that the US economy will "come right" for Mr Bush later this year in a way that it cannot for Mr Major before April 8. Both leaders - in the British Budget and in Mr Bush's war with Congress over a reflationary package - claim that they have turned their economies around, with the principal platform of not increasing taxes.

If the Tories lose, it might be seen as a harbinger for Mr Bush and the Republicans. But the political differences between the two countries are so great as to make such conclusions very speculative. The British embassy reports that it spends most of the time devoted to the UK election explaining these differences, but concedes that it has not been inundated with requests for clarification.

However, honesty also requires reporting that nothing in the British campaign has attracted America's attention as much as the end of the marriage of the Duke and Duchess of York. That is a real story.

Jurek Martin

An important edge lies with the local hero

Loyalty counts with Lancashire voters, Roger Matthews reports

ONLY in the nationalist heart of Lancashire might someone instantly recognise what Butch Cassidy's father and Sir Cyril Smith have in common. There the accident of birth matters. But an even more important test, which Mr Cassidy senior so dismally failed and Sir Cyril gloriously passed, was local loyalty - whether you stayed or whether you left. It is an issue which in the next three weeks will have an impact on which political party forms the next government.

Rochdale, the four marginals immediately to the north of it and the rugged seat of Ribblesdale, will on April 9 all reveal in their different ways whether a personal following can offset a national trend.

While Ribblesdale, which a year ago delivered a by-election rebuff to the Tories, should revert to the Conservative camp, Rochdale, Rossendale and Darwen, Hyndburn and Pendle are all seats Labour would win with a swing of 5 per cent.

The Liberal Democrats have gambled in choosing the actress Liz Lynne to defend Sir Cyril's 2,780 majority at the last election.

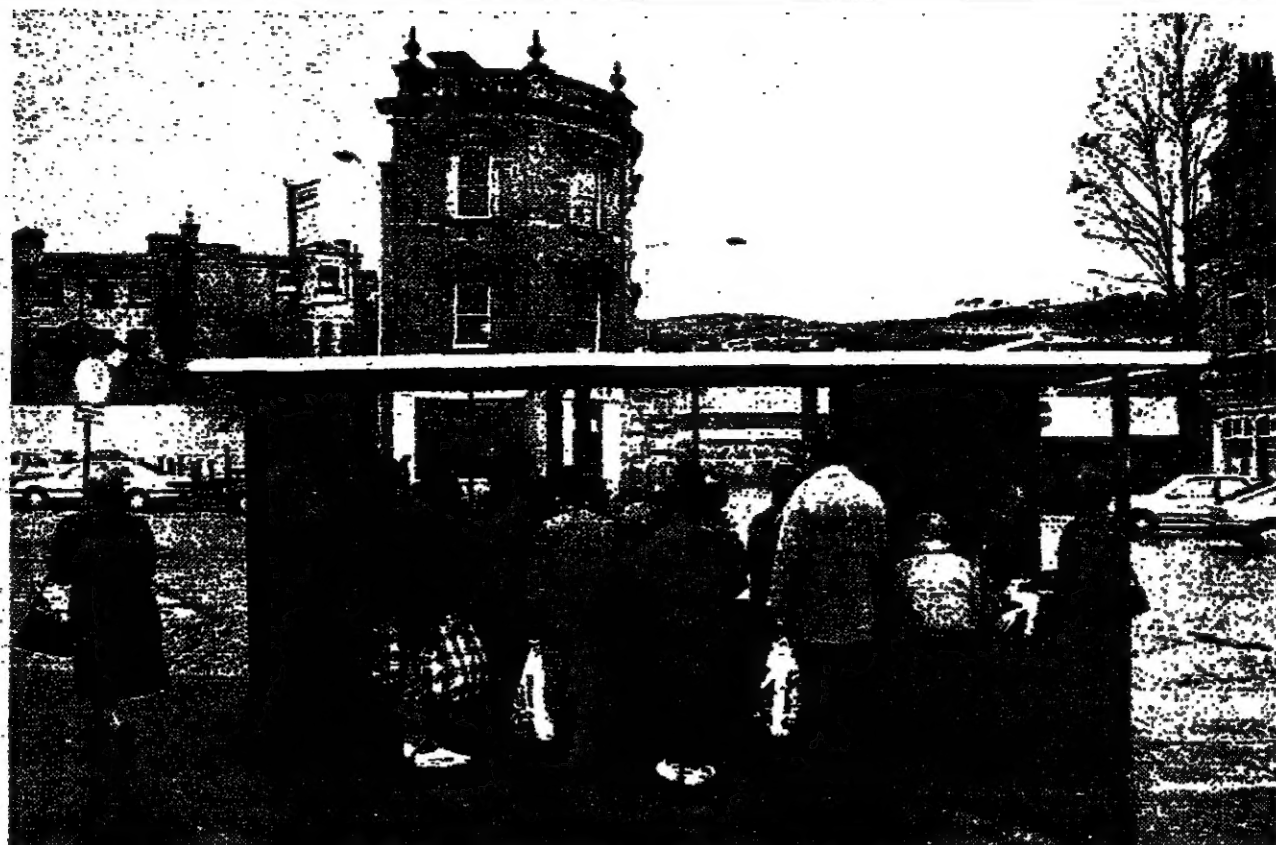
She has sought to become as local as it is possible to be without having been born and brought up in Rochdale. Sir Cyril, though initially hesitant, now appears more convinced that she could be a worthy successor.

But party workers on all sides know that since he won the seat in 1972 Sir Cyril drew votes from Labour and Conservative. With his retirement, they believe many of those voters may well revert to their national first choices.

The Labour party is confident that the constituency remains instinctively socialist and that recession, together with the feeling that the time has come for a change of government, will be enough to give Mr David Williams the seat.

But the Labour candidate is not without critics. A local councillor for 13 years, he is closely associated with controversial policies on land sales and devolving council services. The depth of his hostility to the civil war and to the poll tax may have frightened off as many voters as it won adherents among the sizeable Asian Moslem community.

Up the road in Rossendale



Sheltered environment: Darwen, in the constituency of practised marginal defender and local man David Trippier

and Darwen, the influence of Sir Cyril and Rochdale persists. Mr David Trippier, minister of state for the environment, a Rochdale man who fought against, admired and learned from the former MP, is defending a majority of 4,962.

Ms Janet Anderson, his Labour opponent, looks to have made one of the fastest campaign starts in Lancashire but will need all the momentum she can sustain to unseat a man whose local ancestry is im-

portant and who has since 1979 become practised at the tactics of defending a marginal.

Mr Trippier argues that voters in marginal seats appreciate their national responsibilities and are therefore less likely to be easily swayed. He and Mr John Lee in nearby Pendle took their seats in 1973 with smaller-than-expected swings and would like to emulate Mr Kenneth Hargreaves in Hyndburn. Against the national tide, Mr Hargreaves

turned his majority of 22 into one of 2,220 four years later.

In Ribblesdale, Mr Nigel Evans, a Welshman, has had a year to ponder the effects of poll tax, recession and not being from the region. Conservative workers say he has grown on people, is more widely accepted and can be sure of removing Michael Carr, the Liberal Democrat MP, by a margin of some 8,000-10,000 votes - still only half the Tory majority in 1987. Better, they

say, to have a Welshman representing Ribblesdale than one living in 10 Downing Street.

That, for north-east Lancashire, is not necessarily a winning argument. Even some members of the younger generation remember that Gracie Fields, once she became famous, virtually abandoned Rochdale for the less obvious pleasures of Capri, but that George Formby remained forever a part of Lancashire and was loved for it.

Rise in exports fails to close UK trade deficit

By Emma Tucker, Economics Staff

EXPORTS and imports rose sharply last month, leaving the UK current account deficit, despite a fall on the month, at as high as expected levels.

The value of exports rose 8.5 per cent in February over January, while the value of imports rose 6.5 per cent, leaving the current account deficit narrower at £750m in February, against January's £858m.

The increases in both exports and imports were welcomed by the Conservative party as evidence that the economy was recovering.

Mr Norman Lamont, chancellor of the exchequer, said the increases in UK manufactured exports were "encouraging" and forecast that the deficit for the year would be "very much in line with prediction". Mr John Major said the rise in imports showed that domestic recovery was under way.

But economists said the inability of the UK to eliminate its deficit during a deep recession meant that the balance of payments could deteriorate once recovery began and spending sucked in imports.

Mr Neil Kinnock, the Labour

leader described the month's figures as "quite dreadful", saying they showed that Britain's economy was "at best flat and possibly still slipping backwards".

Figures from the Central Statistical Office showed that the total value of exports for February was £9bn - the highest since last August - while imports rose to just over £10bn, the highest since June 1990.

Measured by volume, in the three months to February, imports rose faster than exports, rising by 3 per cent against a 1.5 per cent growth in export volumes.

The surplus on invisible earnings such as banking, insurance and tourism, was estimated at £300m, the same as in January.

Weaker trade in oil and erratics such as precious stones and aircraft, left the deficit on visible trade above £1bn for a second consecutive month, although it improved to just over £1bn in February from £1.2bn in January.

On a three-monthly basis, the current account deficit worsened slightly, rising to £1.7bn for the three months to February, from £1.6bn for the three months to November.



The pay rise for gas chairman Robert Evans, above, has been branded 'unrivalled greed'

Big pay rise for British Gas chief prompts angry reaction

By Deborah Hargreaves

BRITISH Gas, the UK supplier and distributor, yesterday announced a 17.5 per cent pay rise for its chairman, Mr Robert Evans, sparking controversy over salaries for top executives at a time when the government is urging wage restraint.

Mr Evans earned £435,292 last year compared with £370,063 the previous year, including a bonus related to earnings per share of some £84,512. The company made after-tax profits of £1.16bn last year resulting in earnings per

share of 27.3p.

The news of Mr Evans' pay rise unleashed a strong attack from the opposition Labour party. Mr Frank Dobson, the party's energy spokesman called it "another example of the sheer unrivalled greed which has been let loose by setting up privatised monopolies."

British Gas recently agreed a pay increase of 4.25 per cent with its craft and manual workers.

Mr Ian Powe, chairman of the Gas Consumers' Council, said the increase was particularly insensitive since the com-

pany made 70 per cent of its profits from a monopoly market.

The company justified the move by pointing to international rates of pay.

Mr Powe, however, rejected the international comparisons. "You can't compare British Gas with companies like ICI which all face competition in their core markets," he said.

The Office of Gas Supply, the industry regulator, would not comment on the salary increase, but called for the company's salaries committee to be overhauled to give more representation to shareholders.



UK business failures slow in first quarter

The rate of business failures in the UK has slowed down slightly in the first quarter of this year, according to new figures.

Trade Indemnity, a leading independent credit insurance group, says that business failures in the first quarter of 1992 will be around 1,985, an increase of five per cent on the final quarter of last year.

The figures cover all business failures in the UK, other than those of private individuals. The first quarter of the year tends to have the highest number of business failures as companies are hit by a slack market after Christmas and other seasonal problems, including tax demands.

Environmental policy attacked

The head of Europe's third biggest packaging company launched a fierce attack on the main thrust of European environmental legislation concerning the packaging industry.

Mr Hans Rausing, chairman and chief executive of Tetra Pak Alfa-Laval Group, the Swedish packaging and food processing company, said the enormous attention devoted to discussing packaging waste was disproportionate to its environmental impact.

He said household packaging waste constituted less than 2.5 per cent of the total waste generated by society, the vast bulk stemming from the industrial and building sectors.

Earlier, Mr Clemens Stroetmann, state secretary in the German environment ministry, defended the controversial German approach to avoiding packaging waste which was

based on the "polluter pays" principle. He said the recycling system that industry was creating to deal with packaging waste was already proving a "clear success".

Workers agree pay freeze

Union leaders of 10,000 workers employed by foundry companies and appliance manufacturers have agreed to a six-month pay freeze in a move which has implications for scores of other engineering employers.

It is one of the first freezes to be agreed by workers whose pay rises are covered by a national multi-company agreement. Since the collapse three years ago of a national agreement covering mainstream engineering workers, many employers in the sector have used the rises agreed by foundry and appliance companies as a guide in their own negotiations.

Ely cathedral gets grant

Ely cathedral in Cambridgeshire has been given a grant of £345,000 by English Heritage this year to help with the £1.4m restoration project on the Norman south-west transept. The work includes repairs to crumbling stonework.

A further £345,000 has been promised for 1993-94. The grant is part of a total £5.4m to aid urgent repairs and conservation work at England's historic cathedrals over the next three years.



Ely: promised £345,000

Most charities need managers

Most charities believe more professional management and marketing are needed in the voluntary sector, according to the National Council for Voluntary Organisations.

The council published a survey in which more than half the charities questioned listed better management as their most pressing concern.

The survey results were issued on the eve of the launch of a three-year campaign aimed at increasing public awareness of charities.

EoC fights changed status

The Equal Opportunities Commission is opposing government plans to shift central responsibility for overseeing its work from the Home Office to the Department of Employment. The move was announced last week in the Conservative manifesto as part of a shake-up of government departments after the election. The EoC, which is wholly funded by the government, has written to Mr John Major, the prime minister, saying it has "reservations" about the move.

Inquiry into smuggling case

Home Office officials are investigating a suspected smuggling ring allegedly bringing illegal immigrants from Germany to Britain after 16 Indians were arrested by police. The inquiry follows an incident at a motorway service area west of London in which a number of Asians were seen clambering from the back of an articulated lorry.

Punch faces uncertain future

The future of Punch, the humorous UK magazine, may be in doubt following reports that owners United Newspapers are seeking a buyer.

Circulation dipped from 175,000 in the 1940s to 33,000 last year. But Mr David Thomas, the editor, said he expected the 150-year old publication to survive.

Tory win 'threatens' arms jobs

By David White, Defence Correspondent

UK DEFENCE manufacturers could face heavier cuts in government spending under the Conservatives than under Labour, according to a report published today.

The report by the Oxford Research Group, an independent organisation devoted to defence issues, says a re-elected Conservative government, committed to curbing public spending, would probably be forced to make substantial reductions beyond those already announced.

A Labour government, on the other hand, would be likely to maintain defence spending or at least delay reductions

rather than face widespread redundancies and closures.

"There thus arises the curious situation whereby, although the Conservatives are accusing Labour of planning large cuts in defence, there is a distinct possibility that future cuts could actually be greater under a Conservative government than a Labour one."

The report, on adjustment prospects for defence companies, argues that Labour's commitment to preserving employment would "severely limit" the scope for reducing military spending. It says, however, the role of the Defence Diversification Agency which Labour proposes is not yet well defined.

"Public agencies to exploit military technology for civil

use do not have a happy history," it adds.

The report argues that Britain, because of the size of its defence sector, faces a greater adjustment problem than any other European country, but that the government has so far been reluctant to become involved.

"UK industry is not adapting as rapidly as other countries, or as quickly as it could, because there is not a clear enough signal from government on the shape of the future."

Job losses, it argues, cannot be blamed only on the end of the cold war but also on changing equipment requirements and efficiency levels to meet competition.

Shirayama could lose bid to develop London hotel

By Vanessa Houlder, Property Correspondent

THE controversy over the future of County Hall, the empty headquarters of the former Greater London Council (GLC), reached new heights yesterday, when the Labour party said it would reverse the sale of the building, which was agreed yesterday with Shirayama, a private Japanese company.

The outcome of the general election on April 9 will decide whether the building is used as a hotel and leisure centre, as envisaged by Shirayama, or whether it is shared between a Greater London Authority and the London School of Econom-

ics, as envisaged by the opposition Labour party.

The contract for the sale, at an undisclosed price, was signed in Osaka yesterday by Sir Godfrey Taylor, chairman of the London Residuary Body, which is responsible for selling the GLC's assets since its abolition in 1986. The deal will not be completed until 1993.

Shirayama, which is being advised by Nomura International, is a family-owned company which owns real estate in Osaka. It was part of the consortium that planned to build a 388 room hotel with the County Hall complex but which disbanded when the County Hall Development Group collapsed in 1990.

NEWS: UK

ELECTION 1992

Major widens attack to trade union legislation

By Alison Smith, David Owen and Ivo Dawny

MR JOHN MAJOR last night widened his assault on Labour's prospects for the 1992 election by attacking the party's proposals for trade union legislation "industrial euthanasia".

The prime minister also used his speech at a rally in Sheffield to reiterate his wish for a "classless society" which he expressed when he became Tory leader in November 1990.

Labour, Mr Major said, would allow secondary strikes, prevent employers from obtaining immediate court orders to stop unlawful strikes and take away from individual union members the right not to take part in industrial action. Labour would stop economic recovery in its tracks and reintroduce mortgage queues.

By contrast the Tories would ensure that unions gave at least a week's notice of a strike and give the public new rights

against the disruption of public services by illegal wildcat strikes.

Mr Major - speaking to 1,000 Tories from the Yorkshire area - attacked Mr Neil Kinnock's remarks yesterday morning in which he committed Labour to reintroducing credit controls.

The Labour leader said his party planned to use credit controls in addition to interest rates to staunch price rises. Housebuyers would rather

wait "a month or two" for loans than pay penal interest rates, Mr Kinnock suggested. He said he would use temporary controls if borrowing looked set to rise unacceptably.

Mr Major said Mr Kinnock's policy was a typical socialist answer. "Form a queue. Wait for the state to tell you when you can buy a home," said Mr Major. "Wait for the state to tell you when you can sell your house to someone who wants to buy it."

The credit-control plans were also attacked by Mr Michael Heseltine, environment secretary. He said: "We have always said... that mortgages under Labour would be more expensive. Now you are going to have to queue for them as well."

Mr Heseltine predicted that monthly mortgage payments would rise by an average of between £40 and £50 under Labour, because higher interest rates would be

needed to protect the pound. Mr Heseltine lambasted Mr Kinnock's "economic illiteracy", saying it was "utterly incredible that a delay of a month or two" could affect the level of interest rates. "How does he prevent foreign companies leading money across the exchanges unless Labour is also threatening to reintroduce exchange controls?"

Mr Heseltine promised a nationwide rents-to-mortgages scheme which would enable

1.5m local authority tenants to convert their present rent into a mortgage payment.

Mr Major, in his speech also claimed conservatism rather than socialism was the way of breaking down social barriers. He highlighted his vision of "a country in which everyone is able to develop their talent to the full. Our modern Tory party is for each and every person in Britain. We want to banish for ever the artificial divisions in our society."

Quotes of the day

It was so hard on the daffodils
Mrs Thatcher after being attacked by a woman with a bunch of flowers

I'll have to assume the dog was a socialist supporter, but there's no hard feelings on my part - it's all in a day's canvassing for a politician
Nicholas Bennett, junior Welsh Office minister after being bitten by a bulldog-terrier

They sit down in London talking about how people on over £22,000 are going to get hit. That is irrelevant to us because we are fighting for £12,000
John Brown, airframe engineer with British Midland Airways

The leader of the Labour party is Karaoke Kinnock. He'll sing any song you want him to. Just press the button and out comes the line to take, inspired not by guiding principles but by the fleeting fads of the moment
Ian Lang, Scottish secretary

We were responsible for melting the Iron Lady, and forcing the scrapping of the poll tax
Tommy Sheridan, candidate for Scottish Militant Labour in Glasgow Pollack

We don't have the sort of life in which we could look after a dog properly these days. Otherwise I would love to have a dog, but it wouldn't be fair on the dog
John Major, asked at a petfoods depot if he would like to own a dog

It is scandalous that not one of the three major parties has raised the issue of human rights thus far
Amnesty International

If Labour wins the election you have to give the water company back
Cartoon by Neil

Uncertain start forces Tories to change tack

MR JOHN MAJOR has had a rough start to what may prove the pivotal week of the campaign. The strategy shaped around him has looked uncertain and defensive. The prime minister has discovered that rousing receptions from the party faithful cannot insulate him from the bruising exchanges with the media which inevitably follow a Labour opinion poll lead.

There are two roles for a leader during an election: the first is to fire the enthusiasm of supporters; the second to win the votes of the uncommitted. Just 10 days into the campaign, Mr Major has swerved in an attempt to do both.

For months, the senior members of Mr Major's campaign team have been pumping out a single message. The Conservatives would defy economic gravity and win an election in the depths of a recession because the voters liked and trusted the prime minister and feared Labour's tax plans.

Mr Major, the youngest prime minister for a century, would harness the mood for change in the country to the Conservative cause - robbing Mr Neil Kinnock of one of his most precious assets during Mrs Thatcher's leadership. The voters would opt for Mr Major's caring Conservatism rather than Mr Kinnock's wallet-threatening socialism and welfare hand-in-hand has embraced the harsher language of Thatcherism in an all-out drive to discredit the Labour party.

Party strategists acknowledge two serious mistakes in the earlier approach. The first was to forget the simple fact that, during a campaign, about two thirds of the images that a party conveys to the voters are channelled through its leader. So, if Mr Major was excluded from the assault on Labour's tax plans, the Conservatives would be denying themselves their most important link with the electorate on what they

with his predecessor could not be starker. Mrs Thatcher won elections almost in spite of herself. She was adored by party activists and never greatly liked by voters. But her outspoken clarity conveyed to enough of the electorate the message that her policies were right.

Mr Chris Patten, party chairman, and the other senior ministers in charge of mapping out the campaign were convinced that the prime minister should play to his different strengths. He would stand above the fray, while the likes of Mr Michael Heseltine destroyed the Opposition's prospectus. But Mr

John Major's switch to a more strident style is a gamble, says Philip Stephens

John Smith's shadow Budget undercut the ground on tax. Senior ministers realised that if they could not begin to climb back this week the election might be lost before the votes were cast.

The result has been an abrupt change in tactics. Almost overnight, the prime minister who offered a soft-focus vision in which wealth creation and welfare went hand-in-hand has embraced the harsher language of Thatcherism in an all-out drive to discredit the Labour party.

Party strategists acknowledge two serious mistakes in the earlier approach. The first was to forget the simple fact that, during a campaign, about two thirds of the images that a party conveys to the voters are channelled through its leader. So, if Mr Major was excluded from the assault on Labour's tax plans, the Conservatives would be denying themselves their most important link with the electorate on what they

regard as the most important issue of the campaign. The second error was a calculation that Mr Smith's shadow Budget could be attacked on its own terms. When he did enter the fray, the prime minister who had advocated a classless society emerged as the champion of the middle classes.

That has now changed. Mr Major has been at the centre of the battle since the weekend and the focus of the attack on Labour's tax policies has been recalibrated to underline the "threat" to the incomes of the skilled working classes - the C2s at the centre of the election battle.

The shift has pleased the party faithful. Their message to Central Office during the opening days of the campaign was that they wanted a more vigorous defence of the party's record in government. But Mr Major's colleagues acknowledge that it is far less clear how the shift will be greeted. Some candidates are already reporting complaints from voters attracted by his less partisan approach.

The new approach has brought another set of problems. Mr Major, inexperienced in election campaigns and lacking the combative rhetorical style of his predecessors, has sometimes looked ill at ease. Television images of his vituperative attacks on Mr Kinnock have jarred. He has been caught off-guard when journalists have probed the negative campaigning and have pressed him to differentiate his policies from those of his predecessor.

Party strategists insist that both Mr Major and his campaign are now settling into a more comfortable rhythm. But they have lost more than a week of the campaign. If they do not regain the ground, Mr Major risks becoming one of the most popular prime ministers to lose an election.

Labour condemns trade figures

By Ivo Dawny, Political Correspondent

MR NEIL KINNOCK pressed home Labour's claim to be the party of exports and industry yesterday by using a whistle-stop visit to the Midlands to launch a "manufacturing manifesto".

The "Made in Britain" presentation in Birmingham - Labour's first big election news conference outside London - was stage-managed to coincide with publication of the latest trade figures, which showed that Britain recorded a deficit

of £750m last month. Mr Kinnock described the figures as "quite dreadful".

He added: "What is really concerning about them is that we have got an economy which is at best flat and possibly still slipping backwards."

"The government should have taken action recommended by the Labour party a long time ago to get an investment-led recovery."

In what is expected to be the party's last initiative on the economy before a shift to its public services agenda today, Mr Kinnock argued that tax

breaks for investment alongside training and employment schemes would "stimulate activity and build confidence".

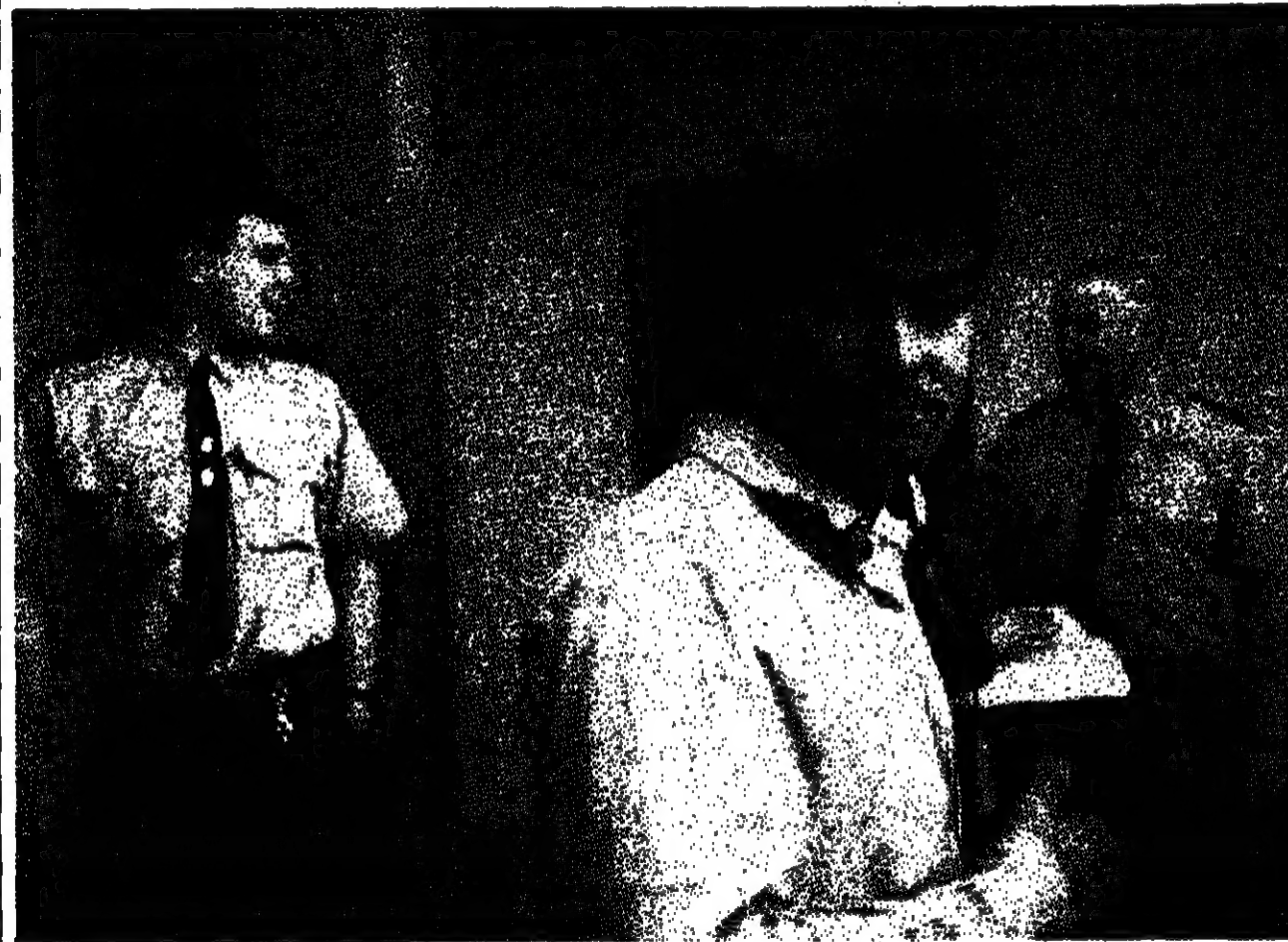
The Labour leader's case was backed by Mr Gordon Brown, the shadow trade secretary, who unveiled a modest three-point programme of additional steps to flesh out Labour's £1.1bn industrial recovery programme.

The measures included grant aid for engineering investment, an "Inventions in Britain" project to help small companies bring innovations to production, and the creation of

regionally-based export advice centres.

Earlier, asked how he would control inflation, Mr Kinnock said that constraints imposed by membership of the ERM, supply-side measures and credit controls would prove adequate to contain price rises. He rejected suggestions that a minimum wage would lead to escalating pay claims.

He backed comments made on Sunday by Mr John Smith, the shadow chancellor, that he would be satisfied by a rate of price rises paralleling the European Community average.



Captive audience: Tommy Sheridan, Scottish Militant Labour party candidate, after his first election press conference in Edinburgh. Sheridan, standing for Glasgow Pollack, made his name as an anti-poll-tax campaigner. He was jailed for six months after breaking a court order banning him from warrant sales.

Lamont rejects criticisms of borrowing

By Peter Norman, Economics Correspondent

MR NORMAN LAMONT, the chancellor, yesterday rejected suggestions that the government was borrowing to finance current expenditure and would have to raise taxes if re-elected.

He said that a report to this effect in *The Guardian* yesterday was "complete nonsense".

He said government spending plans for the coming year envisaged investment of £30bn when defined as public-sector asset creation. This, he said, was larger than the £26bn that the government said in its Budget that it would borrow in 1992-93.

Speaking on a visit to Birmingham Mr Lamont insisted that the public sector borrow-

ing requirement, which the government expects will grow further to £32bn in 1993-94, would start to decline after the economy had begun to recover. The present large PSBR reflected the impact of reduced economic activity on tax revenues.

He predicted that tax revenues would "turn round" when the economy recovered and

that public finances would move back towards balance. Britain's financial position was strong and the tax regime was "perfectly sustainable", he added.

Mr Lamont was in Birmingham to launch his party's campaign in the West Midlands.

The Treasury has produced four definitions of public investment, among which

public-sector asset creation ranges most widely. It includes items such as warships that many countries do not categorise as public investment. On the other hand, many aspects of public expenditure, such as education and health, do count as current expenditure rather than investment even though they are contributing to the future welfare of the nation.

Chancellor gets off to poor start

By Peter Norman

MR NORMAN LAMONT's appearance in Birmingham to launch the Conservatives' campaign there confirmed him as one of nature's less lucky politicians.

He came to Birmingham to attack Labour's tax plans and publicise the goodies for the car industry in his recent Budget. The start of his day was hardly auspicious. Mr Lamont faced only a handful of journalists at Tory headquarters in suburban Edgbaston.

The chancellor's later photo-opportunities were similarly low-key. "Ask about our redundancy protection schemes", screamed a poster in a Rover dealership where he had gone to present the keys of a new Rover 430CSA to its owner. The purchaser failed to turn up. Instead Mr Kelvin Dignam, aged 65, was the surprise recipient of the chancellor's attentions when he arrived to pick up his rather less glossy model.

"Here's the key. Open the box", enthused Mr Lamont. "Are you giving me this car?" asked a surprised Mr Dignam, who had refused to say whether he would vote Tory "in the light of current events".

Mr Lamont's day improved at lunchtime, where he met sympathetic businessmen. But here too, his fortunes were mixed. Journalists pressed him to explain whether the government really was breaking a "golden rule" of fiscal probity by borrowing to finance current expenditure. "I have never accepted any golden rules about the PSBR", Mr Lamont complained. This was true. British fiscal policy has no such rule. But the surrounding news sleuths were left wondering: "Why not?"

Smaller parties squeezed in Wales

By Anthony Moreton, Welsh Correspondent

LABOUR appears to be taking votes from the Liberal Democrats in Wales and pulling in front of the Conservatives in several marginal seats, Anthony Moreton writes.

According to an NOP poll conducted for the television company HTV at the weekend, in north Wales Labour may take Delyn from the Conservatives and consolidate its tenuous hold on Clwyd South West.

In the south it may gain Cardiff Central and Pembroke and looks likely to hold on to its by-election gains in Monmouth and the Vale of Glamorgan.

Mr Barry Jones, shadow Welsh spokesman, said yesterday that the poll was "very encouraging. The party has taken a significant lead among voters in 12 key constituencies. It confirms what we are finding on the ground."

The survey offers some comfort to the Conservatives because the party is gaining support in seats where there is

a three-way split with Labour and Plaid Cymru, the Welsh nationalists. These seats include Ynys Mon and Meirionnydd Nant Conwy, and Carmarthen, where Labour has a majority of 4,317. In particular it might win back Liberal Democrat-held Brecon and Radnor, which has the lowest majority in Britain - 55.

The poll is bad news for the nationalists, who hold three seats in north-west Wales. Both Labour and the Conservatives appear to be making gains at their expense in Ynys Mon, the island of Anglesey where retired incomes have been altering the social mix, and Meirionnydd Nant Conwy, where the MP has stood down.

Of 1,504 voters interviewed between March 18 and 22, 42 per cent said they would vote Labour, an increase of 9 percentage points over the 1987 general election, 33 per cent Conservative (down 2 percentage points) and 14 per cent Liberal Democrat (down 6 percentage points) and 10 per cent Plaid Cymru (down 1).

Golden rule hidden by statistical jungle

Peter Marsh examines whether government borrowing has exceeded investment

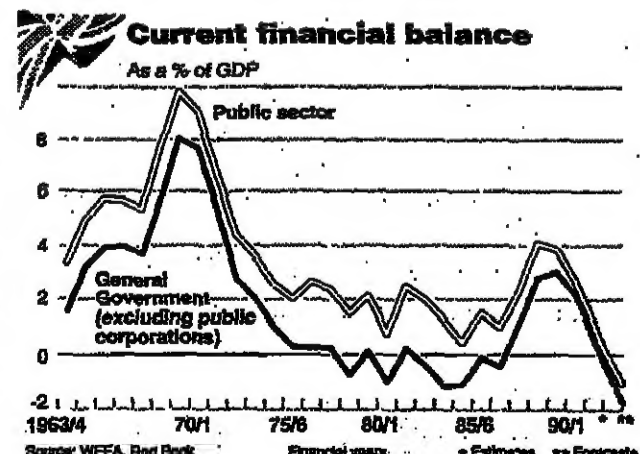
THE ROW yesterday over the consequences of a shortfall in tax revenues highlights the fact that the recession and its aftermath will cast a shadow over Britain's public spending plans for the next few years.

The new government will find itself boxed in by likely shortfalls in tax revenues and the large increases in spending already set in train both by the effects of recession and by decisions by the Conservatives over the past two years.

These hard facts of financial life will impede the ability of whoever takes office from pushing through tax cuts or raising spending significantly on popular public-sector areas such as education and health. At the same time, picking out what has happened in public spending in the 13 years of Conservative government is made hazardous by competing statistical definitions - especially in the tricky area of public-sector investment.

According to the Treasury, receipts from sources such as taxation in the financial year beginning on April 1 will be limited by weak economic activity to £230bn, just £8bn above the figure for 1991-92.

Meanwhile, government spending will climb to £258bn, a £28bn jump from 1990-91.



That will mean a public sector borrowing requirement of £28bn in 1992-93, about twice this year's likely figure, followed by a PSBR of £32bn in 1993-94. On the Treasury's arithmetic, the deficit will fall as economic growth picks up, to £25bn in 1994-95, £19bn in 1995-96 and £9bn in 1996-97.

While these figures are large enough to have unsettled financial markets in the past two weeks, Mr Michael Saunders, an economist at Salomon Brothers, has made his own calculations which point to still gloomier conclusions.

He believes that over the next few years government

revenues will fall well short of what the Treasury is expecting, due to relatively modest growth in overall economic activity. Assuming no new increases in public spending programmes - which Mr Saunders admits is open to question - the PSBR will rise on his calculations to £38bn in both 1993-94 and 1994-95, before coming down to £35bn in 1995-96 and £28bn in 1996-97.

While the Conservatives can come up with statistics that suggest a fairly constant level of public-sector investment spending in the 1980s, Labour and the Liberal Democrats both accuse the Tories of pres-

iding over a deterioration of the infrastructure.

However, discussion is hindered by a welter of different definitions. Depending on which is chosen, capital spending can be taken to be between about 5 per cent and 15 per cent of total public spending, the rest being current expenditure, mainly salaries.

The broadest way of looking at public-sector investment is to use what the Treasury defines as public-sector asset creation (PSAC).

This comprises gross spending on fixed assets by all government bodies including nationalised industries, but not counting privatisation proceeds which under normal government rules are considered as negative spending, capital grants by the public sector, and some items of defence spending such as tanks and missiles which under conventional UK government accounting standards count as current spending.

According to the PSAC definition, capital spending by the government in the 1980s, excluding nationalised industries which have since been privatised, has stayed about constant at just under £30bn a year in 1990-91 prices. In 1991-92, according to the Treasury, PSAC is likely to be

£28.6bn, about in line with next year's expected PSBR. That would keep the UK in line with the "golden rule" in some countries' fiscal accounting which says that the amount the government borrows over a set period should not exceed the amount it invests.

On other definitions of public spending investment - and the Treasury uses no fewer than three others - Britain's position on public-sector spending looks considerably worse. These definitions lead to more of the public spending bill being classed as current spending, with the capital figure being depressed.

Applying the Treasury definition for investment which is used in most UK government spending calculations, the UK public sector may be in danger for the first time since records began in the 1960s of running a financial deficit on current spending.

The current balance is calculated as the difference between current revenue, excluding capital taxes from public sector revenue, and current public spending leaving aside capital spending. This would mean the UK might be about to borrow to finance consumption, violating the "golden rule" and shifting the public sector accounts into a difficult period.

Tory gainers rise slightly

FOR THE first time since the election was announced, shares that might benefit from a Conservative victory outperformed those that might benefit from a Labour win. "Conservative gainers" rose slightly yesterday while "Labour gainers" fell. The Labour drop was greater than that suffered by the FT-SE 100 index - the main indicator of big-company performance. Both portions of the index are calculated on a base of 100 as at closing prices on March 11, the election-announcement day.



ELECTION 1992

Opposition revives VAT assault

By Ivo Dawney,
Political Correspondent

LABOUR strategists are increasingly convinced that the Conservatives' attacks on its tax policies have backfired on the government, offering them a rare opportunity to go on the offensive over fiscal policy.

Mr Neil Kinnock yesterday seized on the prime minister's remarks on the tax burden at his morning news conference to claim that Mr John Major had all but confirmed long-standing charges that the Tories have a secret agenda to increase Value Added Tax.

"The VAT cut is now well and truly out of the bag. It is clear John Major is backtracking on what he said only a couple of weeks ago. I am not surprised," Mr Kinnock said. "It has always been clear that if they were re-elected the Conservatives would have to raise VAT."

That theme was taken up by Mr John Smith, the shadow chancellor, in a speech in Hatfield, Hertfordshire last night. He claimed that the Conservatives were now "hunting for scapegoats" to justify the poor state of the economy in negative campaigning that was making little impact on the

electorate.

Turning round an old Tory charge against Labour, he said to resounding applause: "The British economy is not safe in their hands."

The buoyant mood in Labour's camp was fuelled by a report in The Guardian newspaper yesterday claiming that the government had breached longstanding convention by allowing current government outgoings to exceed the amount the Treasury receives in taxation.

The report provoked a call for the resignation of Mr Norman Lamont, the chancellor, from Mr Kinnock and a flurry

of attacks from other shadow ministers.

In an open letter to the prime minister, Mr Smith argued that increases in National Insurance Contributions from 6.5 per cent to 9 per cent and VAT from 8 per cent to 17 per cent showed that "the Tories are the party of high taxation".

He added: "It is the Labour party - as my Budget demonstrated conclusively last week - that will reduce the burden of taxation on the ordinary taxpayer and in the process make eight out of 10 families in Britain better off."

Buoyed by the weekend's opinion poll figures, Labour is now expected to shift its attack to allegations of deteriorating public-sector services.

The main thrust of Labour's strategy will be to gradually move the campaign towards its key "winning" issues of education and the National Health Service. While senior party officials are aware that the Conservatives will relentlessly press their charges of a hidden Labour "tax bombshell", they believe that the raising yesterday of the government's record on the tax burden has supplied them with valuable ammunition to use the VAT card to counter such claims.

Joe Rogaly

The Kinnock factor



out to be about Mr John Major, and so far the Tories are not the beneficiaries.

The theory was that the country would never accept Mr Kinnock. Most members of the cabinet have at one time or another suggested, in public or in private, that the leader of the opposition is a garrulous economic illiterate whose principles are dictated by opinion polls and whose general demeanour varies between that of jester and bully-boy.

The government's campaign strategy has been constructed around this characterisation. It is intended to be reinforced in the voters' minds by contrasting it with the optimum representation of Mr Major - as a man of the people who understands economics, sticks to his principles, is serious, straightforward, and not Welsh.

That is why the prime minister personifies the campaign. His face dominates the Tory manifesto. His boyhood reminiscences fill the TV screens. His parents' treatment by the National Health Service informs every argument about the NHS. His brief spell of youthful unemployment is never allowed to be forgotten. The early-morning press conferences centre on the answers given by this decent man with the ready smile. The subliminal message is plain: would you exchange honest John for untrustworthy Neil?

Unfortunately for the Conservatives, Labour has not followed the government's script. The plan was that Mr Major's plain visage would be set against the uncontrolled smiling and loud presence of Mr Kinnock. It has not happened yet. With a deviousness typical of your average socialist head,

the Labour leader has spoiled the game. He has declined to play Mr Kinnock's face is not on the Labour manifesto. His presence on TV is carefully controlled by members of his staff. When he appears he is soberly dressed. His face is not awry: it bears the self-confident expression of a man who believes he is winning. Mr Kinnock is an actor; he projects himself, for better or worse, according to the tastes of the audience as he sees it.

He is shown where it suits his managers' purposes, when it is of help to his party, speaking to issues long planned to be raised on a particular day.

If the polls turn in the Tories' favour the questioning of Major will vanish

against the most propitious of backgrounds, always to Labour's best advantage. What a cheat! The man has probably fought general elections before.

Mr Major has not. Yet in personal terms he is still well ahead of Mr Kinnock in the opinion polls. He is better liked, and more trusted. His scores on most aspects of political popularity have fallen since the end of the Gulf war, but if the two of them were running for president Mr Kinnock would come nowhere.

The difficulty for the Conservatives is that Mr Major is running for president against a Labour party that is running for parliamentary control and a Labour leader who is running for prime minister. Mr Kinnock will not stand still to be compared with Mr Major. He and his colleagues know who would win such a contest.

The perverse consequence is that the eye of criticism is falling on the prime minister. Mr Kinnock has many years in which to unite his party

around an agreed strategy and programme. There are, to be sure, incorrigible leftists lurking in Labour's ranks, but they are under restraint. Mr Major is still having to judge every move against his need to hold the Tories together. The bitterness of Mrs Margaret Thatcher's supporters has not been entirely assuaged. That explains the complicated Thatcherite but caring, free-market yet interventionist, pro-European/anti-Brunels message of the Conservative manifesto.

Labour can afford to laugh off the lapses of hopeless junkies of 1960s orthodoxies like Mr Roy Hattersley (although not for much longer); the Tories are embarrassed even when they show unity-in-desperation by bringing Mrs Thatcher into the fray. Every glitch in the Conservative campaign is blamed on Mr Major; Labour's serious foot-faults are yet to come. The prime minister's strategic sense in choosing the election date will be put to the test on April 9. His tactical instincts are being questioned, not least by his own side, right now.

If the polls turn decisively in the government's favour the questions will vanish: if not the list will lengthen. There is no obvious way out. When the election was announced Mr Kinnock challenged Mr Major to a TV debate. The prime minister demurred, saying only losers accepted such invitations. Thus he left himself no possibility of changing his mind. That was a mistake.

Now Mr Kinnock's appearances are entirely in his own hands. The Tories may be tempted to run an advertising campaign aimed crudely and directly at his many changes of mind and his past leavings. The effect of that could not be guaranteed. Mr Kinnock may trip himself up - he has done so before - but it is on that slender expectation alone that the "rubbish Kinnock" strategy depends.



Young questioners: Liberal Democrat leader Paddy Ashdown is quizzed by schoolchildren on BBC Television's Newsround programme yesterday

Ashdown offers farmers a carrot

By Ivo Owen

A "substantial programme" to ease the difficulties caused by the fall in farmers' incomes was advocated yesterday by Mr Paddy Ashdown, the leader of the Liberal Democrats, when he toured some of his party's most fertile electoral ground in mid Wales.

He said in Montgomery that the programme should be funded from money currently being used to raise agricultural production.

Mr Ashdown charged the Labour party with not being interested in agriculture, and accused the Conservatives of having forgotten the farmers. "They have turned their back on you," he said.

Mr Ashdown reaffirmed his party's commitment to the small family farm. "They formed the backbone of the industry and should not be left to the cold winds of the free market. But he warned 'farming will have to move back into balance with the market over a period of time'."

Mr Ashdown also called for more environmental management schemes which would

pay farmers for preserving the countryside.

On education, Mr Ashdown insisted that a £2bn increase in spending - financed by one penny on the basic rate of income tax - would be the "number one priority" of the Liberal Democrats in any coalition negotiations.

Questioned by students in Brecon, Mr Ashdown said part of the extra spending on education would be devoted to the reintroduction of student grants and the abolition of student loans. At the same time he stressed that the Liberal Democrats were not committed to restoring student grants to their 1979 level.

Mr John Gummer, the agriculture minister, said yesterday in Wales that "the problems of Welsh agriculture are the problems of British agriculture generally", when asked why the 7,000-word Conservative manifesto for Wales did not mention agriculture, writes Anthony Moreton.

Mr Gummer also launched a particularly strong attack on Mr Ray McSharry, Ireland's EC commissioner in charge of agriculture.

Postal vote may swing marginals

By Catherine Milton and
Gareth Smyth

LABOUR claimed victory in the race for the postal vote as registration closed yesterday.

More than 20,000 students have registered to vote Labour by post in marginal constituencies where they study, according to the National Organisation of Labour students.

The Conservatives said they had no figures for the total number of Tory postal voters since campaigns to register them are organised locally.

Evidence from town halls is mixed and not all votes have yet been counted. In Cambridge, where Conservative MP Mr Robert Rhodes James is retiring with a majority of 560, the number of postal voters has doubled to 5,000, about 7 per cent of the electorate.

Disabled people, travelling workers, holidaymakers and students at home during vacations can all apply for postal votes. The total number of postal electors in 1987 was 307,725, about 2 per cent of the total vote.

THE ISSUES: SCIENCE

Researchers seek a cure for underfunding

SMOTHERING dissatisfaction in Britain's laboratories with Conservative science policy boiled over yesterday when 20 leading researchers called for a change of government to reverse a "dramatic deterioration in the quality and depth of British science".

In a letter to The Times, they said "progressive erosion in public support for research" since 1979 had demoralised the scientific community - a development they described as "one of the principal disasters in Britain in the past 13 years".

The group includes several of Britain's best-known researchers, including the two Nobel laureates Dr Max Perutz and Professor Maurice Wilkins. Although they emphasised that the letter represented their personal opinions, most academic scientists would agree with their challenge to the Tory view that public funding of basic research has increased by 34 per cent in real terms since 1979.

University researchers say that growth in the official "science budget" - the money spent by the five research councils - has been offset by a steep fall in the government's

contribution to research through the Universities Funding Council. At the same time the cost of working at the frontiers of research is rising faster than general inflation.

While the Tories maintain that British science remains in good health, Labour and the Liberal Democrats echo the opinion of Save British Science. The lobby group says that, measured by purchasing power, government support for academic science has fallen 30 per cent since 1979.

One result of the reduced university funding is that laboratories are staffed increasingly by researchers on low-paid, short-term contracts whose career prospects are often bleak. Another is that scientists spend more time on paperwork, chasing grants, and less on experiments.

"The last 10 years have put an enormous bureaucratic load on us and that needs to be stripped away," says Dr John Sulston, a senior researcher at the Medical Research Council's Laboratory of Molecular Biology in Cambridge. "And I recognise that I'm working in a privileged community here, which has been relatively well-treated."

The Liberal Democrats promise an immediate injection of £400m a year into the science budget to encourage investment and avoid making a financial commitment.

Even so, laboratory conversations suggest that Labour is generally regarded as the party most friendly to science. Mr Jeremy Bray, a mathematician who is Labour's long-serving science and technology spokesman, has toured academic and industrial research centres listening to gripes and explaining Labour policies.

Labour is the only party promising a cabinet-level minister for science - a job that would almost certainly go to Mr Bray.

No senior Conservative politician has an equivalent long-term interest in science, responsibility for which has passed between a series of junior ministers in the Department of Education and Science.

Although industrial research and development has increased since 1979, all three parties agree that British industry should be encouraged to spend more on R&D.

The most distinctive proposal is Labour's 25 per cent

tax credit for additional R&D investment. The Conservatives and Liberal Democrats say this would encourage accountants to reclassify existing spending as R&D, and even for the high-tech companies on Cambridge Science Park the tax credit seems to have relatively little appeal.

Mr Robin Smith-Saville, managing director of satellite communications company Signal Processors, says its priority is an increase in Department of Trade and Industry grants for innovative product development - support that almost disappeared during the 1980s in the enthusiasm for collaborative "pre-competitive" research.

"The extension of DTI support for innovation is most likely to be forthcoming in a hung parliament because the Labour and Liberal Democrat parties are more receptive to the need for this type of support than the Conservatives," Mr Smith-Saville says.

The three parties have similar German-inspired policies for bridging the gap between academic science and industry. All promise to set up technology development centres similar to Germany's Fraunhofer-

Gesellschaft, a network of 46 industrial research institutes.

For Dr Eric Howells, director of Cambridge University's Wolfson Industrial Unit, this unanimity is "almost too good to believe". He and others in the business of exploiting academic research are enthusiastic about Fraunhofer-style institutes, whether they are called Faraday Centres (as the Tories propose) or Newton Institutes (Labour).

But many university researchers are irritated by the way politicians see science primarily as a tool for strengthening industry, and are angry about the way "scientists got the blame for Britain's industrial failure", as Professor Michael Pepper, a Cambridge University physicist, puts it.

Prof Pepper insists - contrary to current political wisdom - that in his field of solid-state physics "links between universities and industry are very good". For university scientists like him the overriding issue is not improving links with industry, but correcting what they see as underfunding of basic research.

Clive Cookson

The Lady turns to the north

Margaret Thatcher's speech with John Major on Sunday is regarded as having done the Tories good. But will the same be said of her trip today to Scotland?

Thatcher is still anathema to most Scots. Indeed, some people say that her government bears heavy responsibility for pushing Scotland towards devolution or separatism.

There is little evidence that anyone in the Scottish Tory party actually wanted her to campaign in Scotland; it appears that she offered to go and no one was able to dissuade her.

That she will be supporting Michael Forsyth in his Strathclyde constituency is no surprise: he was the most Thatcherite of the Scottish Office team and her great ally. He has, however, publicly accepted many tenets of Majorism since then, and last year produced a pamphlet called "A country at ease with itself".

The constituents of both

Forsyth and Bill Walker, MP for Tayside North which Thatcher is also visiting, know the Thatcherite feelings of their MPs.

One wonders, however, about the people of Edinburgh West, a further port of call, where the MP is Lord James Douglas-Hamilton, another Scottish Office minister.

Lord James is the most popular member of the Scottish Office team. Very little dirt from the Thatcherite period has stuck to him, partly because he was given few controversial things to do and partly because everyone could see that, as well as being an Oxford boxing blue, he was such a nice man. With a majority of only 1,234, it could be that the less he has to do with the former prime minister the better.

Small science

The group of pro-Labour scientists who wrote to The Times yesterday were stretching a point. "Between 1974 and 1979," they said, "British scientists won six Nobel prizes. In 1980-85 the number dropped to four, and for 1986-91 there was just one British laureate."

About the long-term trend,

they may well be right, but there is a time lag in these matters and it is surely pushing it a bit to claim the number of prizes between 1974-79 as a triumph for the Labour government of that period.

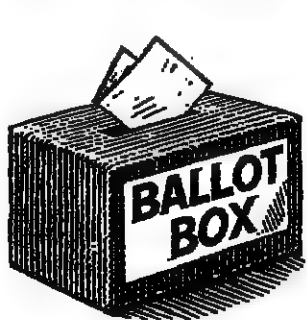
Most Nobel prizes are based on research done five to 20 years previously, though the interval between a discovery and its recognition by the Nobel committee varies enormously.

César Milstein of the Laboratory of Molecular Biology in Cambridge discovered monoclonal antibodies - a key development in molecular biology - in 1976 and won a Nobel Prize in 1984, which was fast by Nobel standards.

On the other hand, Peyton Rous discovered in 1911 that viruses can cause cancer. He won the prize in 1966. Perhaps the scientists who did their best work in the Thatcher period will get their reward by the millennium.

Top of the bus

Anything they can do, we can do better. The Tories last week deployed six ministers and a black cab to launch their London manifesto. Yesterday Labour wheeled out seven



frontbench spokespeople and a double-decker bus.

In a trail-blazing move, the document was thrust on unsuspecting media on the top deck of the bus, which was engaged on a magical mystery tour of Oxford Street and Covent Garden. From a campaign organiser's viewpoint you can see the attraction: it kept probing questions to a minimum, yet provided photo-opportunities by the bucketful.

Bryan Gould, shadow environment secretary, acted as impromptu tour guide, tailoring his discourse to suit the area being traversed (education in Gower Street, the arts in Shaftesbury Avenue and so on). Unaccountably, new Lord Crickhowell, moved on to be chairman of the

(where Neil Kinnock has been known to hold forth) to say how quickly Labour would implement its policy of abolishing the ceiling on National Insurance contributions.

Wrong numbers

Opinion polls can be wrong, as the French have just discovered. The polls forecast a turnout between 50 per cent and 55 per cent in the regional elections on Sunday. The actual turnout was 68.7 per cent, which may have had a significant influence on the result.

British polls seldom bother with the turnout figure, but it may be worth watching and even betting on. When Edward Heath and the Tories won a surprise victory in 1970, it was 72 per cent - the lowest since 1945. When Labour crept back in the February 1974 election, it was 78.1 per cent - the highest since 1950.

Welsh torrents

Ten years ago Nicholas Edwards, as Welsh secretary, appointed John El-Jad Jones as chairman of the Welsh Water Authority. Edwards, now Lord Crickhowell, moved on to be chairman of the

National Rivers Authority and Jones became chairman of the privatised company.

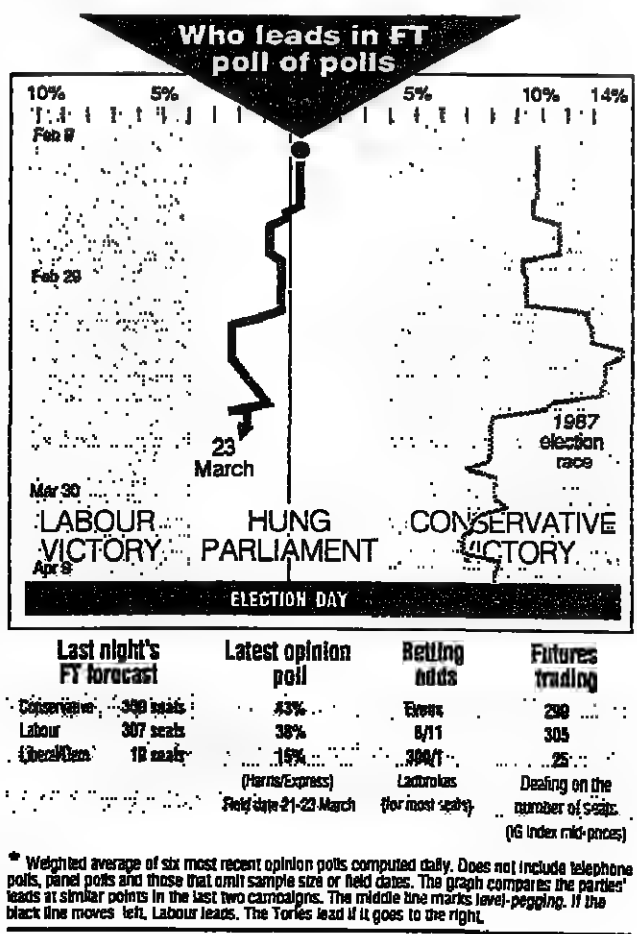
Their paths have crossed again. The rivers authority has suggested that water from Wales should be piped to help relieve the drought over the border. Water is an emotive subject in Wales. Birmingham and Liverpool, and other parts of England already get a large part of their supplies from Welsh dams - free. The Welsh have always said England should pay for it.

Now Jones has told his erstwhile boss that the government ban on Wales earning what it can from one of the few commodities it has in abundance has cost the country £50m over the years. Pay for it or look elsewhere for your water, he has said.

All of which is manna to the Liberal Democrats. "If Welsh Water is taken, it will be the end of the Tories in Wales," says Richard Livsey, Liberal Democrat MP for Brecon and Radnor.

Spoilsports

Australians may get up to all sorts of things, but on one subject they are puritanical. Political betting is prohibited, even on the British election. (PS: It also seems to rain a lot.)



MANAGEMENT: THE GROWING BUSINESS

How to survive the seven-year hitch

Charles Batchelor investigates the measures you can take to reduce liability to inheritance tax

Our revels are now ended...
The cloud-capped towers, the
gorgeous palaces,
The solemn temples, the great globe
itself,
Yea, all which it inherit, shall dissolve,
And, like this insubstantial pageant
leave not a rack behind.
The Tempest

This month's British Budget, with its relaxation of rules governing inheritance tax, has made it easier for the next generation to prevent all that it inherits in a family business from dissolving in the tax man's grasp.

Norman Lamont, the Chancellor of the Exchequer, raised the threshold at which inheritance tax comes into force and increased the reliefs on business assets to take an estimated 900 businesses out of the tax net entirely in 1992-93, while lightening the burden on a further 1,800. However, the business of a general election and the prospect of a Labour government installing a less accommodating tax regime mean that business owners should act fast to make the best use of existing tax rules, tax specialists advise.

"It does not bring the Inland Revenue a lot of money but it can still be important for the individual company if the owner dies young or unexpectedly," says Mavis Sargent, a tax partner at accountants Moore Stephens.

The problem with planning for inheritance tax is that it forces the business owner to accept his or her own mortality, says David Bowes, a consultant with accountants Grant Thornton. "People don't think about it until they are near retirement or they have a serious illness. They should do it much earlier."

Bowes cites the case of a business owner who died in his 50s. He had made no plans to reduce his exposure to inheritance tax so his children arranged to pay it off over 10 years from dividends.

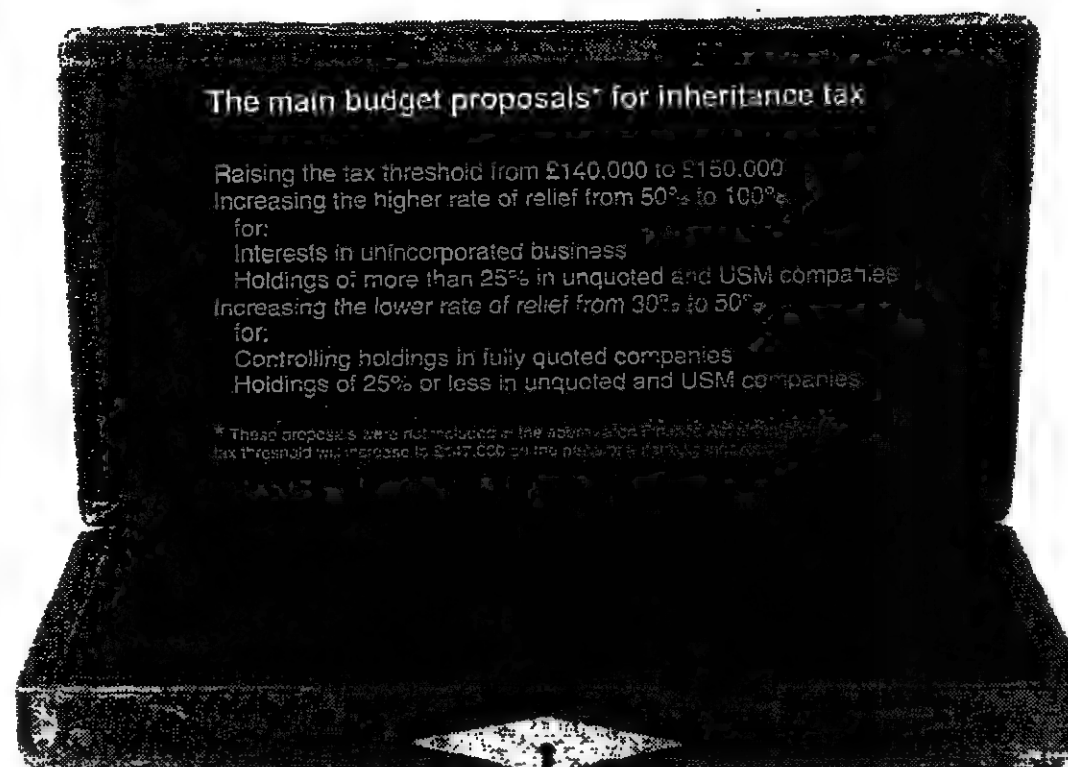
When the family business ran into a difficult patch and was unable to pay any dividends, the children were forced to sell it to pay the tax. But because the business was not doing well, they sold it for much less than they would have achieved in more buoyant times.

So how should the business owner set about avoiding inheritance tax? A popular way of reducing exposure to the tax is to make a lifetime gift (in tax jargon, a "potentially exempt transfer"). If the individual making the transfer subsequently lives for seven years, there is no inheritance tax to pay. Dying within seven years triggers a tax liability on a tapering scale.

The business owner could make an outright gift of shares but this can bring problems: the children may be too young to take responsibility for the business; someone else may gain control of the shares; or the owner may not yet want to cede voting control over the shares.

The answer may be to set up a trust. This puts the shares into safe hands and the trustees may include the owner and spouse. Trusts can be used to hold shares but this can bring problems: the children may be too young to take responsibility for the business; someone else may gain control of the shares; or the owner may not yet want to cede voting control over the shares.

A simple, standardised trust document could be pulled off a solicitor's word-processor for £200 but a custom-made trust for a family business would cost between £1,000 and



£2,000 in solicitors fees - less outside London, says Mark Buzzoni, a partner at solicitors Baileys Shaw & Gillett.

Drawing up a trust deed could be completed within a week to 10 days with much of the time taken up gathering information on the business and family background.

Many trusts become dormant once they have been established and there will be no administration costs until the time comes to take action under the trust's terms. But if regular dividends are paid or

investments are reshuffled, there will be fees to pay to solicitors or accountants.

A trust allows an individual (the settlor) to retain control of his assets but it also imposes limits.

The settlor cannot draw dividends from shares put into the trust, though his wife can. Nor can the settlor get back the assets he put into the trust if it is unwound. He cannot, for example, force his children to return any shares he has given them through the trust. "You give up ownership of the shares and

any rights to benefit for ever," says Buzzoni.

Creating a trust should be left to a lawyer but there are points the family owner should watch out for:

- Do not start shifting assets around and making promises to your heirs before taking legal advice. One business owner decided to put some land and shares into a trust. He made the mistake of transferring the shares into the trust - so he no longer had a controlling stake - before transferring the land. Since he no longer controlled

the company when the land was transferred, he was unable to claim the inheritance tax relief on the land. By reversing the transactions, he would have saved his heirs a lot of money.

- Make sure that the other shareholders are aware of what you are doing. Gifting shares into a trust may trigger their pre-emption rights and a dissident shareholder could create problems.

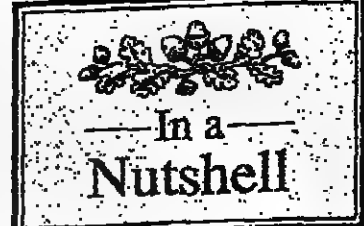
- Remember that there is a "tension" between the rules of inheritance tax, which argue in favour of making a lifetime gift, and those governing capital gains tax. The latter suggest it makes more sense to do nothing because capital gains are "washed out" on death.

- Take out life assurance to meet any expected inheritance tax liability. However, it may be difficult to judge how much cover is required because the Revenue may not accept your valuation of the asset and you may not know the tax rate which will apply.

Tax advisers do not expect all these tax breaks to remain in place if a Labour government comes to power though it is unlikely that Labour would make its legislation retroactive. This, coupled with the fact that share values are low in the depths of the recession (tax is calculated on the value of the assets at the time of the transfer) mean it makes sense to take action before April 9, advisers suggest.

But even if the Conservatives are returned to power, there is every prospect they will take a hard look at the taxation of trusts. In the past two years, the government has tightened up the rules governing offshore trusts while a recent government consultative paper questioned whether trusts should be taxed differently from individuals.

The tax rules which affect the transfer of business assets from one generation to the next have an important impact on the health of family businesses. With an estimated 75 per cent of all UK companies under family control, the overall economic impact is considerable.



On a wing and a prayer

Are private investors a more fruitful source of finance for small businesses than the formal venture capital industry? In the US, "business angels" are thought to provide at least twice as much finance as the venture capital industry, though in the UK, angels are believed to be less active.

But evidence that private investors do have an important role to play comes from figures from Venture Capital Reports (VCR), a monthly newsletter providing details of opportunities. Of the 1,123 entrepreneurs featured between 1978 and 1990 who provided feedback, 15 per cent received an offer for all the money they sought from a subscriber to the newsletter with a further 10 per cent receiving an offer from another source.

VCR, Boston Road, Henley on Thames, RG9 1DY.

Calling the start-up sector

The banks may have had to make large provisions on their small business lending but this has not stopped at least one from continuing to court the start-up sector.

National Westminster Bank is offering a free telephone and discounts on telecommunications equipment for start-up businesses opening an account before March 31. This promotion is intended to help NatWest towards its total of more than 150,000 new start-up business accounts this year.

Going for profits in Wales

The Welsh Development Agency (WDA) is shifting the emphasis of its activities away from start-up companies to helping existing, profitable businesses expand. It plans to target the 3,000 companies with help in fields such as strategic planning, exploiting technology and doing business in Europe.

Contact WDA, Pearl House, Greyfriars Road, Cardiff CF1 3XX. Tel 0222 22666.

When tick becomes too heavy a cross to bear

Yon supply a long-established customer with £10,000 worth of goods only to hear a week later he has gone out of business. Your normal credit terms are 30 days, so you are still three weeks away from payment.

You then face the prospect of the liquidator or the administrative receiver selling your consignment of goods to pay off the bank or one of the other creditors.

The problem is that although you feel the delivery you made ought still to belong to you, in law it does not. Unless you agree other terms with your customers, the goods

become theirs the moment your delivery lorry drops them at the loading bay. How can you reduce the risk you run without demanding cash in advance or some other change in terms which might persuade the customer to switch to a rival supplier?

One method is to put a "retention of title" clause into your terms of trade. This is unlikely to frighten off sound customers but, if handled properly, can increase your chance

of being paid. Detailed advice* has been drawn up by the London Chamber of Commerce to clarify the confusion. Making a retention of title clause stick can be difficult unless all the legal niceties have been met.

All your terms of trade, including retention of title, must be communicated to your customer before or at the time the contract is made. The chamber advises. It is not sufficient to print the clause on your invoices since these go out after the

contract has been struck. It must be printed, prominently, on all brochures and price lists, credit application forms, quotations and customer order forms.

You must also make sure that your document outlining the terms of trade is the last document to be sent out since this will usually be the one which is held to be legally binding.

If you receive an order on a customer's own order form, you must,

without fail, send your own "acknowledgment of order" form containing your terms.

If you print your retention of title clause on the back of any forms, you should put a note on the front drawing the customer's attention to it. And make sure the terms are printed in readable, clear type.

If your customer goes bust and you need to apply the clause, get in touch immediately and make arrangements to recover your

goods. If you cannot take the goods away immediately, you should make an inventory or take photographs. These must be signed and dated by your representative and by your customer.

*Retention of Title Clauses: A Simple Man's Guide to Implementation. London Chamber of Commerce, 69 Cannon Street, London EC4N 3AB. Tel 071 248 4444. £10.

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For further information contact the Joint Administrative Receivers or Christopher Gray at the address below.

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For further details please contact:
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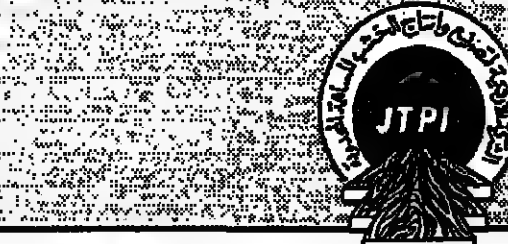
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Naser Center Building - Shmeisani, Tel 661030, 677648,
Tlx 22477 JTPI P.O. Box 2690, Amman - Jordan. Before Thursday
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PEOPLE

Harding takes on BET

Sir Christopher Harding (below), the chairman of British Nuclear Fuels, is to become non-executive chairman of BET, the business services group, following the resignation of Nicholas Wills at the end of April.

He will have been chairman for just a year and is leaving to pursue other interests. Sir Christopher, 52, who spent from 1961-68 with ICI, has been a non-executive director of Hanson since 1979, and

of BNFL since 1984, was due to step down from BNFL at the end of this month but is remaining in place until John Guinness, the permanent secretary at the department of energy, moves across after the general election.

John Clark replaced Wills as chief executive following City criticism of the group's trading performance. In July the company made a £570,000 payment to top up Wills' pension.



Mr Fields quits Mrs Fields

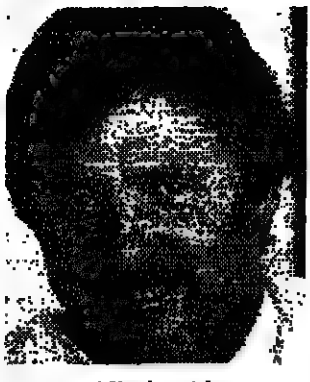
MRS FIELDS, the US cookie company whose shares were suspended after the Stock Exchange expressed doubts about certain of its deals with connected companies, yesterday announced the resignation of Randy Fields as chairman.

Debbie Fields, president and founder of the company, will assume the additional roles of chairperson and interim chief executive. Fields, who with his wife will remain the biggest shareholder, is to concentrate full time on the software group he bought from the company in May 1990 for £3.5m. The company will ask for its shares to be re-quoted following the announcement of its financial reorganisation in June.

Pre-tax losses deepened from \$5.12m to \$6.09m in the six months to end-June 1991.

Alan Thomas has been promoted to group md of ASHLEY GROUP following the resignation of Anthony Butler.

Rob Walker is appointed to the new position of operations director - coffee for LYONS TETLEY; he is now responsible for all manufacturing, technical and supply activities relating to coffee.



Len Bodill (above) is appointed sales director of UNITED DISTILLERS UK in place of Eddie Fazel who is taking a similar position with United Distillers Australia.

David Stratfield is appointed company secretary of CHRISTIES INTERNATIONAL following the death of David Allison. Stephen Cordup has been appointed finance director and Terence McAllister a director of SOUTH STAFFORDSHIRE WATER HOLDINGS.

Julian Macey is moving from Maiden Outdoor Advertising where he was the director responsible for the company's activities in east and central Europe, to become director of BRITISH TRANSPORT ADVERTISING.

Developing solicitors' business

Barrister Stephen Fielding has joined City solicitors Titmuss Sainer & Webb as the partnership's first director of business development.

Fielding, who was called to the Bar in 1974, but shortly after went to work in the financial services sector, first as a lawyer to the Building Societies Association then to Midland Bank, says he has not this time been hired as a lawyer but rather for his "business management capacity".

Titmuss Sainer was one of the first City law firms to establish a marketing department, though it lost Linda Phelan, who had been responsible for setting it up, at the



end of last year, and her replacement has also subsequently left.

Fielding says his job is

"business development - not just marketing". This he takes to amount to some input on strategic issues, with the partnership currently engaged in an overhaul of strategy, attention to and promotion of "the quality of service, and new business acquisition".

Fielding, who is 40 and lists the Church among his interests, is proud of his recent record as deputy chief executive of Midland Bank's personal asset management business. "It became a very fast-growing part of Midland," he asserts. Heavily dependent on the branch network, he admits it will be "much harder work" at Titmuss Sainer.

Stout returns to academe at LBS

After 10 years as head of economics at Unilever, the Anglo-Dutch nappies-to-detergents group, Professor David Stout is returning to academic life as the new director of the Centre for Business Strategy at the London Business School.

Stout, now 60, an Australian Rhodes Scholar, was a Fellow of University College, Oxford, for 16 years and economic director of the National Economic Development Office (NEDO) during the 1970s.

Like his predecessor, Professor John Kay, who stood down from the post last year, Stout leans more towards industrial

economics than what many business executives would understand by strategy.

Nevertheless, Stout, who will take up his new post at the start of August, has a clear idea of the direction in which he wants to take the Centre.

In what he describes as his "mission statement", he says he intends to make the Centre "a workshop on industrial economic success", which will study the impact of public policies on business strategy and competitive performance, and try to establish how success can be spread within and between different sectors of the

economy.

Stout says the Centre, which is largely funded by the Gatsby Foundation and is one of six research centres at LBS, will tackle economic performance in three ways: first, the dynamics of corporate growth and success; second, the effective design of public policy and its impact on industrial performance; and third, to test the results of these two approaches, it will examine key sectors such as biotechnology and fast moving consumer goods, where he says Britain has latent competitive advantage.



Somalia money stays in court

THE REPUBLIC OF SOMALIA v WOODHOUSE DRAKE & CAREY (SUISSE) SA & OTHERS Queen's Bench Division (Commercial Court): Mr Justice Hobhouse: March 13 1992

MONEY PAID into court as representing cargo owned by a foreign republic whose government has been overthrown instructed by the republic's "interim government" if on the evidence it is not a government, in that it does not exercise effective administrative control over the republic's territory.

Mr Justice Hobhouse so held when refusing an application by the "interim government" of the Republic of Somalia for payment out of court of funds belonging to the Republic.

HIS LORDSHIP said that in January 1991 the Republic of Somalia bought and paid for a cargo of rice which was shipped on the *Mary* to be discharged at Mogadishu.

When the *Mary* arrived off Mogadishu, the master refused to enter port because of the fighting there.

Bills of lading covering the cargo were in the hands of a Madame Bihi, Somalia's ambassador to the UN. Disputes arose as to what should be done with the cargo.

The shipowners issued an originating summons on March 12 1991 naming as defendants the charterers of the vessel.

Mr Justice Hirst ordered that the cargo be sold and that the net proceeds of sale be paid into court, and be treated as if they were the cargo. He ordered Madame Bihi to place the bills of lading at the court's disposal to facilitate the carrying out of the order.

In December 1990 and January 1991 there had been an uprising in Somalia in the course of which President Siad Barre had been overthrown. The central government ceased to exist. Various groups put themselves forward as entitled to control or govern parts or the whole of Somalia.

The area around Mogadishu was controlled by the USC group but that split into two factions, one led by General Aidid and the other by Mr Ali

Mahdi Mohammed. Further south, different areas were under the control of the SDM and SPM groups and the followers of Siad Barre. No one group had established control over the country.

Madame Bihi had been appointed by President Barre's government. She remained deeply hostile to the USC (particularly Mr Mahdi), who were equally hostile to her. She contended that there was at present no government of the Republic of Somalia.

In July 1991, after continuing fighting between the various groups, a conference was called at Djibouti attended by the Presidents of Kenya and Uganda and representatives of the governments of Germany, the US, France, Italy, Saudi Arabia, Egypt, Libya, Yemen, Nigeria, Ethiopia, Sudan, Oman, the USSR, China, the Arab League, the Organisation of African Unity and the EC. From within Somalia six of the groupings were represented. The SNM and General Aidid did not attend.

The conference reached an agreement set out in a communiqué dated January 21 1991.

Under the Djibouti agreement, Mr Mahdi became interim President of the Somali Republic for two years. He appointed Mr Qalib as prime minister. The "interim government" had been unable to operate in Mogadishu. Mr Qalib was based in a hotel in Riyadh.

Prior to the Djibouti agreement, on May 12 1991, Mr Qalib, describing himself as the "prime minister of the Somali Republic" and writing from Riyadh, instructed solicitors, Crossman Block, to act on behalf of the "interim government of the Somali Republic". By a further letter of January 14 1992, Mr Qalib gave his written consent for "the interim government of the Republic of Somalia" to be joined as plaintiff in the proceedings.

Following sale of the cargo and payment of the \$2.35m proceeds into court, on the application of Crossman Block as "solicitors for the Republic of Somalia", Mr Justice Saville ordered joinder of the Republic of Somalia as plaintiff in substitution for the shipowners who together with the buyers of the cargo were joined as additional defendants. He further ordered that unless any

party showed cause before February 19 1992 why \$2m should not be paid out of the fund to the solicitors for the Republic of Somalia, it should be paid to Crossman Block.

Madame Bihi took advantage of the liberty to apply. She sought to be joined as a party as a representative of the Democratic Republic of Somalia.

She claimed no personal interest in the money. The only *locus standi* (right to be heard in court) she could have as a person entitled to represent the Republic of Somalia had no such right. Her evidence was that there was currently no government of Somalia. She had no diplomatic status in the UK, nor government recognition as a representative of the Republic of Somalia. Her application to be joined as a party was refused.

The question was whether the order for payment out to Crossman Block should be confirmed.

Crossman Block's authority was contained in the letter of January 14 1992. If the "interim government" was not the government of the Republic of Somalia, Crossman Block did not have authority to act on the Republic's behalf.

The UK government's new policy not to confer recognition on governments as opposed to states, was stated in two Parliamentary Answers in April and May 1990.

The Answers confirmed one applicable criterion of the *locus standi* of a foreign "government" - whether the relevant regime was able to "exercise effective control" of the territory of the state concerned.

On the evidence the "interim government" did not qualify. Accordingly, Crossman Block did not at present have the authority of the Republic of Somalia to receive and deal with its property. The instructions and authority from the "interim government" were not from the government of the Republic.

No part of the sum in court should be paid out to Crossman Block without a further order of the court.

For the plaintiffs: Geraldine Andrews (Crossman Block).

For Madame Bihi: Gavin Kealey (More, Fisher, Brown).

Amicus curiae: Stephen Richards (Treasury solicitor).

that it was very difficult to judge who was the government.

It said the UK maintained formal contact with all the factions involved, but there had been no dealings on a government to government basis.

It was clear that the UK government did not consider that there was at present any effective government in Somalia.

The statements in the letters from the Foreign and Commonwealth Office were confirmed by other evidence concerning the actual situation in Somalia.

The criteria of "effective control" referred to in the Answers were not satisfied.

In *Anscombe v Mendi* (1939) AC 252-264-5, Lord Atkin said "exercising effective administrative control" meant "exercising all the functions of a sovereign government, in maintaining law and order, instituting or maintaining courts of justice, adopting or imposing laws regulating the relations of the inhabitants".

The "interim government" did not satisfy those criteria. The Republic had no government.

The factors to be taken into account in deciding whether a government existed were: (a) whether it was the constitutional government; (b) the degree, nature and stability of administrative control it exercised over the territory; (c) whether the UK government had any dealings with it and if so what was the nature of those dealings; (d) (in marginal cases) the extent of international recognition.

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Rachel Davies

Barrister

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THE BUSINESS SECTION ALSO APPEARS ON PAGE 18

EMPLOYEE OWNERSHIP

Tuesday March 24 1992

New fiscal incentives and the availability of finance for management buyouts spurred employee ownership plans. But the aims of the movement — to share the rewards of capital more widely and provide new motivation for employee shareholders — are still distant goals in too many cases, writes Richard Waters

Poised at the crossroads

THE growth of employee share ownership in the US and the UK was one of the phenomena of the financial world in the 1980s. From being an idea touted by a small band of idealists, the drive to put shares into the hands of workers grew into a mass movement which gained broad-based support from workers, managers and existing shareholders, with strong political backing. There are now reckoned to be around 11m workers in the US covered by share schemes, while some 4 per cent of adults in the UK, or around 1.7m people, own shares in the companies for which they work.

Two main forces have been behind this expansion of worker ownership — the tax system, and a plentiful supply of bank finance. The surging stock market also helped, encouraging financially inexperienced employees to believe that owning shares is a worthwhile thing to do. All three have become less significant factors in the 1990s — and the volatility that has crept into stock markets may even have destroyed the faith of some employees in the idea altogether. The result: employee ownership is at a crossroads, poised between a further leap

forward, as its advocates say it is, and a retrenchment. Which way it goes will depend on whether companies and outside shareholders come to believe firmly that share ownership motivates employees and leads to improved financial performance (a case that has never been conclusively made). The tax system provided the main springboard for the 1980s expansion of employee ownership on both sides of the Atlantic. In 1984, the US Congress allowed banks to deduct half of the interest they receive on loans to employee share ownership plans (ESops) for tax purposes. The incentive led to a surge in the use of ESops in the US.

In the UK, meanwhile, a series of measures from the late 1970s led to the introduction of a range of schemes designed to place shares into the hands of workers. Shares handed out under such statutory arrangements were to be treated as free from income tax, though they did not escape tax on capital gains. With income tax rates at a high level for much of the 1980s, the attractions to a worker — particularly a highly paid one — of receiving capital gains rather than income were obvious. Not surprisingly, shares turned into a disguised form of remuneration, not different in character from the range of other fringe benefits offered by many companies, particularly to their executives.

Things have changed. The tax support for ESops in the US has come under attack after the perceived abuses of such schemes in the late 1980s. And in the UK, the equalisation of income tax and capital gains tax rates has removed much of the attraction for using shares as disguised income (though some tax benefits remain).

The second factor which helped to spur greater employee ownership in the 1980s — the financial backing of banks — has also receded. This is due in part to the unwillingness of many of the world's biggest banks to increase their loan portfolios as aggressively as before, if at all, they will be subject to more stringent capital adequacy rules from 1993, and need to ration the use of their funds more carefully.

A further factor has been the recessions in the US and UK, which have greatly reduced the leveraged buy-outs (also known as management buy-outs) which drew heavily on bank finance in the 1980s. The over-borrowing of many such vehicles has led to more cautious financial structuring of buy-outs in the 1990s.

As a result, lending to ESops in the US has tumbled. Last year, it amounted to around \$2bn, a fifth of its level two years before. Management buy-outs are still being completed, but on a far smaller scale than before.

The ESop has yet to catch on in a big way elsewhere. By harnessing bank finance to acquire shares for workers, and by using existing shares rather than newly-created ones (and thereby avoiding diluting the stakes of existing shareholders), ESops offer the best opportunity for large-scale employee ownership, rather than the drip-feed offered by other share benefits.

But in the UK, the idea has been slow to catch on — around £300m-£400m has been lent to ESops so far, according to New Bridge Street Consultants, an employee benefits consultancy.



The 1980s boom in employee ownership may have ended; but there are continuing factors which suggest that the trend could be set to continue in the 1990s, albeit in a different form. The continued privatisation of enterprises around the world, and the use of share incentives by companies which operate internationally, provide the two main thrusts. Privatisation has advanced the cause of employee ownership in two ways. It creates

new publicly-traded companies: with more workers in the private sector of the economy, share ownership can be spread more widely.

This is especially true in eastern Europe, where the creation of joint-stock companies is making employee share ownership (and indeed all other types of share ownership) possible for the first time since the nationalisations earlier this century.

Privatisation also creates the opportunity for management

buy-outs, with workers going the whole way and taking full control of their enterprises. In the UK, for instance, privatisation of bus companies has acted as a spur to management buy-outs, and the sale of trust-owned ports looks likely to have a similar effect.

Employee ownership is now more prevalent in the bus industry than in any other industry in the UK, according to a survey by Capital Strategies, an employee buy-out adviser: employee-owned firms

account for around a third of the private-sector bus market.

Meanwhile, it was recently announced that three of the UK's biggest trust ports — Tilbury, Medway and Clyde — are to be sold to their managers and employees (though the transfer of the ports into private ownership has not been a smooth process: the first to be privatised, Tees & Hartlepool, caused a political uproar when the employees and the highest bidders were passed over.)

A second factor likely to lead to wider employee ownership over the next decade is the use of share schemes by companies which operate internationally. US and UK companies, for instance, have begun to export share incentives to workers outside their home territories, encouraged by the apparent success of such schemes at home.

Legal and fiscal differences have held back the export of such schemes, making them a time-consuming and expensive process. But that has not stopped companies pushing ahead. Guinness, the UK drinks and leisure group, last year offered share incentives to employees in 21 countries, modelled closely on the savings related share option scheme it has maintained in the UK for many years (under this, employees save for five or seven years and use the money at the end of the period to take up options on shares at a discount to the share price at the outset). The average take-up rate by employees outside the UK is an impressive 80 per cent.

Guinness' approach is unusual. More commonly, companies shape share incentives to meet local tax and cultural factors, creating a patchwork of schemes around the world. But according to Mr Mike Redhouse, Guinness's head of remuneration and benefits: "We knew that this would cause a huge amount of work to implement, an administrative nightmare to operate and inequalities between employees in different countries."

The development of such incentives in internationally active companies varies greatly, according to a report on financial participation in Europe conducted by The Wyatt Company, a remuneration and benefits consultancy.

IN THIS SURVEY

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Illustration: Robin MacFarlan

tion and benefits consultancy. UK companies have done most to export financial participation schemes (including profit sharing and savings plans, as well as stock option and purchase schemes); more than half use such arrangements abroad, compared to around three quarters at home. By comparison, while a similar proportion of German companies offer incentives at home, only 40 per cent have exported the idea. Companies based in other European countries had done far less for their workers abroad.

Nor is there any common pattern in how companies introduce benefits overseas. According to The Wyatt Company, 47 per cent of US companies operating in Sweden have introduced share options for their workers there; by comparison, only 11 per cent of US companies in France have similar benefits. Again, tax and cultural differences predominate.

The European Commission, in its drive to create a single labour market in the EC, has made efforts to overcome these differences, though it has stopped short of legislating on the subject.

Last year, it issued a recommendation that member states encourage the use of financial participation. The Commission also intends to study the possibility of creating common structures for share schemes to apply across the Community, although any legislation on the matter is likely to be years away.

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EMPLOYEE OWNERSHIP 2

Finance for management buy-outs and the recession

Fewer lenders, smaller deals

THE RECESSION has been a mixed blessing for managers looking to take a stake in their own business. It has created opportunities for management buy-outs from forced asset sales, but there is less finance available as lenders have withdrawn from the market.

In spite of a decline in the number of active lenders, 400 transactions were completed during 1991. This is only slightly down from the 440 deals struck in 1990 and well above the 360 deals closed during the "boom" year of 1989.

However, finance for management buy-outs is certainly more difficult to secure than in the late 1980s. Most deals are now smaller and more conservatively financed.

Statistics compiled by KPMG Peat Marwick show that the total value of management buy-outs and buy-ins amounted to £2.52bn last year, down from £2.8bn in 1990 and £3.4bn in 1989. The average size of deals

has fallen to \$5.3m from \$13m over the same period.

Lenders are insisting on more conservative financing structures, including lower debt-to-equity ratios. Again according to KPMG figures, the average debt-to-equity ratio for MBOs during the second half of 1991 was 180 per cent, compared to 580 per cent in the second half of 1989.

As gearing levels have declined, there has also been less use of mezzanine finance, subordinated loans which rank below senior debt and equity in the event of winding-up.

There is no shortage of mezzanine funding available. Mr Erik Linnes, head of the Kleinwort Benson Mezzanine Fund, estimated that UK

mezzanine funds have around £300m committed but unallocated finance available.

A similar amount is looking for a home in continental Europe.

But with senior lenders insisting on a less reliance on debt finance overall, fewer deals have included a mezzanine portion.

Yet there is no question that mezzanine finance is here to stay. As overall business confidence returns, gearing levels on management buy-outs will probably return to near the long-term average of 270 per cent. Under these conditions, senior lenders will probably prefer to see an element of mezzanine finance in a deal, since it creates an additional loss-absorbing

cushion between them and the company.

For the moment, however, caution prevails. This is evident from the covenants of recent MBO financings, which tie the buy-out team tightly to strict profit and performance targets.

There has been a knee-jerk response to losses incurred on some infamous buy-outs of the late 1980s. For example, the team heading the £629m buy-out of Magnet in 1989 forecast annual pre-tax profits

growth of 15 per cent over three years. The eventual outcome was a profit fall even in the year of the buy-out. The company is now in effect in the hands of its bankers.

To some, the trend has gone too far in the opposite direction: managers need some latitude in the long-term development of the business. Covenants which are drawn too tightly can be counter-productive.

This same conservatism and lack of business confidence has also reduced the number of new Employee Share Ownership Plans (ESOPs) being set up.

In the past around 20 per cent new ESOPs have been set up alongside management buy-outs.

As part of the MBO financing, the management team simply sets up an employee share trust, which then takes a stake in the company and grants options

over the shares to employees.

But as the number of larger MBOs has fallen, and as core debt finance has become more difficult to secure, the number of buy-outs including an ESOP has declined.

ESOPs were first recognised under UK law in 1989. Unlike ordinary share option schemes, an employee trust is set up to buy existing equity in the market, rather than granting options over new shares which are subsequently issued at a discount to market value.

However, the vast majority of ESOPs has been set up independently of statute, which lays down strict conditions by which the trust must be run - covering the election of trustees, for

example. Lawyers have established that ESOPs which do not comply with every letter of the law are still entitled to the tax breaks granted to statutory ESOPs.

Other than MBOs, the rate of creation of ESOPs is closely linked to business confidence and the outlook for corporate earnings. The employee trust's purchase of shares is usually financed by a bank loan, guaranteed by the company.

This can eat into credit lines with banks.

The loan is serviced by the dividends that the trust receives from its shareholding. However, this is never enough to cover all debt-service costs and the company invariably has to make periodic "gifts" to

the trust. This can use up valuable working capital.

Loans for the creation of an ESOP carry the same lending margin as loans to the parent company which guarantees the debt. As corporate lending margins have widened, so the cost of running an ESOP has increased.

In addition, initial legal and banking fees for setting up an ESOP are generally around 1 per cent of the value of the scheme. There are ways to reduce the marginal financing costs of an ESOP. For example, if the lending bank holds the shares on behalf of the trust, any dividend income it receives counts as tax-free franked investment income.

But there are clearly identifiable costs involved in setting up an ESOP. In a recession few companies feel they have either credit lines or working capital to spare, and the creation of new ESOPs slowed almost to a standstill.

Simon London

EXECUTIVE INCENTIVES

Perks for the board

AT A packed annual general meeting last November, frustrated shareholders unanimously voted down a proposal from their board to introduce a share option scheme for senior managers and executive direc-

tors of the company.

This was not a typical meeting of normal shareholders in an ordinary company. It was the AGM of Manchester United, which counts large numbers of football fans

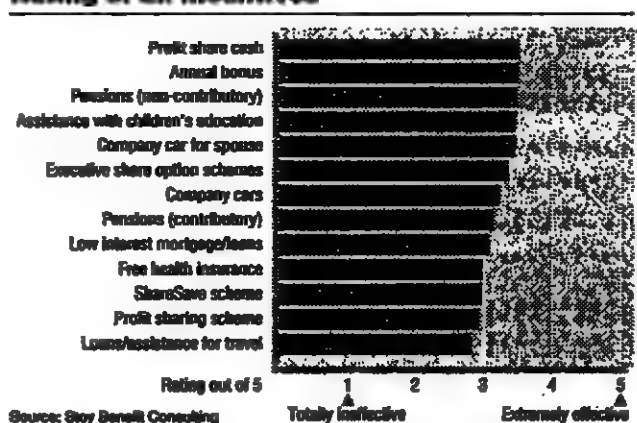
among its shareholders. But it does illustrate the growing frustration being expressed with the nature of executive incentives.

"There was a fair amount of dissatisfaction with the board," says Mr David Craddock, a supporter of the club who stood up at the meeting to oppose the scheme. "I felt it was outside the spirit of the club, which was to spread share ownership more widely."

He is a member of a share option scheme himself, and argues that the board should come back at the next AGM and propose a scheme which applies to all employees of the club.

"If there is an executive scheme, it should be very closely linked to the performance of financial

Rating of all incentives



factors - and how the team performs," he says. "Football operates in a perfectly competitive market. There is a price for failure."

He suggests that any rewards should be linked to factors such as attendance at matches, and how well the football club performs each season.

Mr Craddock's criteria may be harsh, but the message is a common one: shareholders are becoming restless with the liberties taken by their boards over remuneration.

There is increasing emphasis that share options should be performance-related, says Mr Brian Freeman, managing director of Stoy Benefit Consulting.

Mr Hugh Turrill-Clarke, a partner with the executive benefits services group of Price Waterhouse, says there is a growing feeling that executives have been seen to make a great deal of money from options, unrelated to their company's performance. In addition, many critics suggest that managers should not simply have an incentive geared to the upside of a company's performance.

Incidents including the "super share options" arranged for Sir Ralph Halpern, former chairman of Burton, which were valued by one estimate at £7.1m in the late 1980s, have hardly helped the case of directors, particularly at a time of economic downturn.

A study produced by the London Business School last year showed little evidence that senior executives were manipulating their performance-related pay schemes unfairly to receive additional rewards.

But it found few companies that voluntarily disclosed sufficient information to allow the formulae for calculating their bonuses to be understood. The academics were unable to probe as thoroughly as they would have liked as a result. Such concealment is unlikely to endear itself to shareholders.

Mr Freeman says the introduction in 1984 of discretionary share option schemes went against the grain of previous schemes, which were targeted at all employees.

Discretionary schemes, differentially helping directors, were given a further boost in the 1991 Finance Bill. The

chancellor of the exchequer allowed executives to take a 15 per cent discount off the market price at the time the option was granted. The only condition was that there should also be an all-employee scheme in place.

The aim was at least in part to boost wider share ownership. The result was considerable concern that directors would again be in a position to benefit more than their employees.

Both the Association of British Insurers and the National Association of Pension Funds formed on the initiative. The ABI produced guidelines late last year which placed strict limits on its use.

It argued that the effect would be to increase the cost of options to existing shareholders, and created divisions between directors now eligible

for the discount and those who previously had to pay the full price on the options. As a result, it recommended that such options could only be taken up after five years, rather than the more typical three. It added that the discount should in any case apply only to a maximum of one quarter of the total number of shares allocated under the scheme.

This advice came on top of earlier notes, stressing that there should be a limit on the maximum participation by an individual, and suggesting that any discretionary option should be linked to performance, and not granted unless the company's earnings per share had grown by at least 2 per cent above inflation.

The weight of the ABI guidelines has meant the 15 per cent discount has barely been taken advantage of. "The ABI has pretty well killed it with its requirements for performance-linking," says Mr Turrill-Clarke. "Its influence is quite strong. You don't go against it without thinking pretty carefully."

Theoretically, Mr Freeman argues it might be better if options could be matched to individual performance, rather than the general company objectives. At the moment, he says the scheme is open to abuse, with options sometimes given to "blue-eyed boys".

Even when earnings per share is used as a yardstick, he argues that the figure can be increased by "good luck and good planning" more than the contribution of an individual. It gives little reflection of the contribution made by the managing director of a small subsidiary within a group, for instance.

He suggests that, ideally, executive options should be tied to personnel policies, job evaluation and formal appraisal systems. He also welcomes the trend towards remuneration committees and - not surprisingly - to outside advisers.

Despite the limited efforts at reform, Mr Freeman argues there is still generally little opportunity for shareholders to object. "Shareholders have been remarkably docile," he says. "In far too many companies executive share options are left in the fiefdom of the directors. It's very feudalistic."

Andrew Jack

Anthony Robinson looks at the problems being caused by privatisation in eastern Europe

Value of free shares

IN THEORY, the workers used to own everything in the so-called worker-states of east Europe. In practice, the absence of clearly defined property rights proved to be one of the greatest obstacles to rational economic development.

Over the past two years, the collapse of communist regimes throughout the region has made privatisation a key element of economic reform. Inevitably, this has revealed the need for new forms of ownership, including a redefinition of employee ownership.

The quickest and most complete transformation to employee ownership has followed the rapid privatisation of trade and retail outlets, especially in the three central European "fast track" reforming economies of Czechoslovakia, Hungary and Poland.

Czechoslovakia has been particularly concerned either to compensate, or restore to whatever previous owners can still be traced, small shops and restaurants which were privately owned until the various waves of nationalisation which followed the post-war imposition of a Soviet-style regime.

In some cases, state property has simply been auctioned off to the highest bidder, a satisfactory quick and cheap process. Other small enterprises and retail outlets have been leased to their new proprietors, especially where property rights are disputed by former owners or unclear. Lack of clarity about original ownership has been a major difficulty bedevilling transfers of property in many cases.

Poland began first and has proceeded fastest with this so-called "small privatisation". Alone in eastern Europe, Poland managed to retain 80 per cent of the land in peasant proprietorship throughout the communist period and this helped to keep alive both the concept of private property and the basic institutions needed to assert property rights and transfer property, at least in country areas.

Poland passed its first privatisation law in July 1990 and within a few months more than 10,000 small and medium-sized retail outlets owned mainly by local authorities were sold off or leased. By the end of last year, well over 80 per cent of retail trade was in private hands as well as over 40 per cent of the building industry and 60 per cent of road transport.

With extraordinary speed a privatised wholesale network also sprung up in Poland to replace the former centralised state system whose legendary efficiency had made queueing and shortages part of the country's way of life. Last year over 46 per cent of Poland's \$14bn import trade was carried out by privatised companies.

It is a similar story in Hungary and Czechoslovakia where the general privatisation of firms began in January 1991. Over the next year 17,000 small businesses were privatised, of which 2,000 were returned to their former owners. Unfortunately, there are no clear statistics for the number of employee buy-outs but these are believed to have been a substantial proportion. A further 30,000 small companies are due to be sold or leased in the next nine months.

Progress with small-scale privatisation has been closely watched by the so-called "southern tier" countries of Romania, Bulgaria and Albania, although Yugoslavia, which used to boast of its own special form of worker self-management, has been distracted by the inter-republican fighting which has thrown most of the republics into economic disarray.

Bulgaria began to privatise small shops, service stations and restaurants only in the second half of 1991 while Romania is planning to auction small enterprises later this year. The government in Bucharest, the Romanian capital, has also drawn up plans for privatising 6,000 fully state-

owned industrial and other enterprises under the Privatisation Law promulgated last August. The law transfers all state property, apart from utility companies, into joint stock companies. The shares will then be held by five private ownership funds.

Some 30 per cent of the shares in these funds are intended to be transferred free to Romanian citizens as certificates of ownership. The remaining 70 per cent will be held in a state ownership fund until they can be sold to foreign or Romanian investors.

Given the shortage of capital in the region, and the need for time and expertise to rebuild the legal and institutional framework for the effective transfer of ownership and com-

Free distribution, it has been argued, resembles old socialist attitudes too closely

trol, it clearly made sense for the governments to transform as many employees as possible into owners or leaseholders of small businesses.

But the real debate over shares for workers and employee ownership schemes has surfaced in the second, far more difficult stage of privatisation. This is the transformation of the thousands of large and medium-sized industrial enterprises which remain the basis of the former centrally planned economies.

Over the past two years, an enormous amount of intellectual effort and specialised advice from western bankers, accountants and lawyers has been devoted to working out complex mass privatisation schemes. All include some form of free or preferential transfer of shares to workers in the various enterprises.

However, the free element has been sharply reduced as the various drafts succeeded each other. This is partly because pro-market governments have argued with

increasing strength that free distribution of shares resembles too closely old socialist attitudes. It also reflects the cost of such complex schemes and the need to make them as self-financing as possible.

Czechoslovakia hopes to return half of the remaining 4,000 state-owned enterprises to private ownership through a so-called "coupon privatisation" programme which is due to start in March. Over 5m Czech and Slovak citizens have paid a nominal sum for voucher booklets which will entitle them to choose which shares they want to own.

Poland has an equally complex system of "mass privatisation" under which shares in 200-400 of Poland's 8,000 state or municipally-owned enterprises will be transferred into Polish and foreign-managed investment funds this year. For a nominal fee, Polish citizens will be offered shares in the closed end funds, but not in the companies themselves.

Employees will be given up to 10 per cent of the shares in the enterprises taking part in the mass privatisation scheme. As an added incentive, they will also be relieved from the strictures of the so-called *popisek* tax. This punitive tax on wage increases which imposed a below-inflation norm set by the government is levied only on state-owned enterprises as a brake on the power of the workers' councils.

Once companies are privatised, either by foreign investment, liquidation or through the mass privatisation scheme, workers receive up to 10 per cent of shares in the enterprise. But they lose the protection of the workers' councils. They are also freed from the restrictions of *popisek* and are allowed free wage bargaining.

The real problem is that the vast majority of enterprises in this part of the world are under-capitalised, overmanned and technologically obsolete. Creating real value for the shares given to employees or obtained cheaply through various mass privatisation schemes poses a daunting challenge for years ahead.

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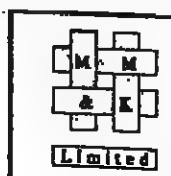
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EMPLOYEE OWNERSHIP 3

Esops boost corporate performance, reports Patrick Harverson

US link worth grasping

IN THE caring, sharing 1990s, the concept of employee share ownership sits comfortably in the US.

Recent research shows how much of a financial interest American workers now have in their own companies' futures. In the US employees are estimated to own \$150bn worth of company stock. Combined, they control an average of 12 per cent of the 1,000 largest US companies whose employee shareholdings exceed 4 per cent.

The trend to wider employee ownership will accelerate if companies pay attention to the state of recent studies which appear to show a firm link between employee ownership and the use of Employee Share Ownership Plans (Esops) in particular - and corporate performance.

The Institute of Management and Labor Relations at Rutgers University in New Jersey last year showed how the stocks of public corporations with meaningful employee ownership beat the main market averages in 1991.

The Rutgers team compiled an "employee owners' index" made up of 206 publicly traded US companies with a stock market value of \$50m or more and with employee holdings of at least 10 per cent, well over half of them through Esops. In 1991 the Rutgers index rose 35.9 per cent excluding dividends, a superior performance to the S&P 500, which gained 26.3 per cent.

The theory that employee ownership benefits companies and their employees is also supported by a recent study by the University of Baltimore, which reviewed 2,776 public companies with Esops, and found that as an investment, they produced a higher return than comparable mutual funds.

Even the recession seems not to have dulled the success of many Esop companies. A poll by the Washington DC-based Esop Association asked its members: "How did your company perform in 1991 compared with 1990?" Sixty-five per cent of the respondents answered "better, or the same".

It is hard to gauge the value of an Esop for a company struggling to survive a recession. It has been argued that Esops restrict a company's flexibility in restructuring its way out of trouble, especially in small worker-owned concerns that may be reluctant to cut jobs or take drastic action.

It has also been said that the large

amounts of debt taken on with Esops pushes companies closer to failure. Yet Esop-led leveraged buy-outs, where the debt-load is likely to be most onerous, have fared well in recent years. A study in 1991 by the National Centre for Employee Ownership (NCEO) in California found that Esop LBOs were much less likely to file for bankruptcy, default on loans or need major restructuring than conventional LBOs.

Mr Joseph Blas of Rutgers University and co-author of "The New Owners" (published in the US by HarperCollins), cautions against assuming a strong link between ownership and performance. "All the studies show that employee-owned companies don't perform any worse than comparable non-employee owned companies. But there is also no evidence that employee-owned companies automatically perform in a superior fashion."

Detractors of Esops have argued over the years that employee-owned companies

The fixed wage and benefits system of the post-war era is collapsing

use profits to boost workers' pay in the short term instead of putting them into long-term capital investment. Yet, says Mr Blas, "there is absolutely zero evidence that this is true."

Similarly, Mr Blas has found nothing to back claims that employee-owned companies reduce dividends to shareholders to pay for increased wages, or that employees in such companies undermine the management hierarchy and hamper the decision-making process.

In fact, the evidence reveals that there is not enough employee participation in the management of employee-owned companies. Mr Blas found that employees were the dominant shareholders in half of the 1,000 companies identified as significantly employee-owned, yet employees had a place on the board as non-management representatives at just three of them.

This disarms those who believe the full potential of employee ownership is not being exploited. "Most managers are unwilling or unable to institute organizational changes in their companies that would ensure employee ownership really made a big difference," says Mr Blas.

One criticism of Esops and employee ownership that is harder to refute is the argument that they create too much risk for workers, whose entire retirement savings may be tied up in the fortunes of one company.

Whereas in the past workers' retirement savings were housed in defined benefit plans that were highly diversified and insured by the government, Esop company employees are putting all their eggs in one basket. If a company goes under, and there is no back-up for employee funds in the form of another savings plan, employee holdings can be wiped out in one go.

Despite the risks, however, workers appear fixed on a course towards adopting more flexible forms of retirement savings. This, says Mr Blas, is because of changes in society and business culture. He claims that as workers increasingly favour, or are being offered by employers, entrepreneurial forms of retirement savings plans, the fixed wage and benefits system of the post-war era is collapsing.

Esops continue to play a big part in the collapse of that system, and today there are about 10,000 Esops in the US, covering more than 11m employees. The rate of growth in new plans, however, has dropped sharply. According to Morgan Stanley, \$2bn went into the plans last year, compared with \$10bn in 1990 and \$15bn in 1989.

Yet 1989 and 1990 were probably aberrations, with many companies creating Esops as a defence against unwanted takeovers, or as part of a share repurchase programme. Since last year the takeover binge has died, and because of buoyant stock markets companies have issued more equity, rather than bought it back.

Esops do not represent the entire picture of employee ownership in the US. In fact, less than half of companies that are significantly employee-owned have an Esop. Other routes to employee ownership include employee benefit schemes, savings plans, deferred profit sharing plans that own company stock, employee share purchase plans, broad-based stock option plans (such as those in place at Pepsi-Cola and drug group Merck), and even retiree medical plans funded with stock.

The growth of all forms of employee ownership has important implications for the way businesses in the US are run, and it cannot be long before employee-owners will want a greater say in management.

THE SUCCESS of share ownership schemes in Britain is inextricably - although far from exclusively - linked to the tax system.

The Inland Revenue had recognised three different types of "approved" employee share schemes awarded tax advantages since the late 1970s. The jury is still out on how successful they have been.

Profit-sharing schemes, introduced in 1979, allow a company to allocate free shares to its employees. The shares are not subject to income tax, although there may be a capital gains tax liability.

Savings-related share option schemes, created by the 1980 Finance Act, allow a company to grant options to employees to buy shares using the proceeds of save-as-you-earn savings contracts.

By contrast to these two all-employee schemes, a third set up under the 1984 Finance Act requires less universal coverage. Discretionary share option schemes allow a company to grant selected employees options to buy shares.

The latest Inland Revenue statistics, issued in February, for the take-up in the year to March 1991, show a decline in two of the three schemes. Only those with savings-related share option schemes (where employees can keep the interest-free savings allocated for their contribution in place of buying shares) rose, with an increase of 80,000 to 540,000 people covered.

The number of employees in profit-sharing schemes dropped by 20,000 to 500,000 and the number granted discretionary share options fell by 35,000 to 65,000. This is no doubt partly driven by the recession, which has made shares less attractive to potential investors and employers less willing to award incentives.

There was little encouragement to spread employee ownership further in Mr Norman Lamont's 1992 budget proposals. However, there were two significant changes in last year's Finance Act, which came into effect at the beginning of this year: one to encourage executives to promote schemes among their employees; and the other to allow share option beneficiaries to roll their shares into FRPs.

In his 1991 budget speech, Mr Lamont, the chancellor of the exchequer, expressed dissatisfaction that most employee share schemes "have been directed solely at highly paid company executives".

To extend benefits beyond

ADVANTAGES OF EXECUTIVE SHARE OPTION SCHEMES

Advantage (% of responses)	Executive share options	Share-Save schemes	Profit sharing
Increases company loyalty/retains senior executives	37	38	33
Incentive/motivation/reward/job satisfaction	29	41	34
Creates feeling of company "ownership" among management	10	4	27
Creates awareness of need to work/encourages performance	8	15	2
Aid recruitment of senior executives	5	2	-
Matches competition	2	-	2
Cost-effective benefit for company and employee	-	-	5
Other	5	7	2
No advantage	7	-	4
Don't know/no reply	20	24	18

Percentages exceed 100 per cent because of multiple answers
Source: Stoy Benefit Consulting

DISADVANTAGES OF EXECUTIVE SHARE OPTION SCHEMES

Disadvantage (% of responses)	Executive share options	Share-Save schemes	Profit sharing
None	46	43	57
Drop in share price/loss of benefits; lack of motivation if share price falls	21	14	-
Administration burden/cost	5	6	8
Employees wait to receive options before leaving	1	1	-
Employees tied in to scheme	1	1	-
Other	16	6	-
Don't know/no reply	16	16	14

Source: Stoy Benefit Consulting

the boardroom, he considered using a stick but ultimately opted for a carrot when the bill was introduced. Directors would be given extra incentives if they publicised the presence of a scheme for which all employees were eligible.

Until the amendment, it was a condition that any executive share option scheme seeking approval by the Inland Revenue had to ensure that the price payable for share options when exercised should not be less than the share value when

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Until the amendment, it was a condition that any executive share option scheme seeking approval by the Inland Revenue had to ensure that the price payable for share options when exercised should not be less than the share value when

the option was first granted. Under the new arrangement, which came into effect at the beginning of 1992, executives were permitted to receive up to a 15 per cent discount on this initial price provided that an all-employee scheme was in place and publicised to their staff.

The problem - which caused surprise among many commentators in view of the

ess' pay slips that a scheme exists. While employees may have been given little encouragement as a result of the change, executives have since had much of the attraction of the perk to them wiped out, too. Tough guidelines issued by the Association of British Insurers and the National Association of Pension Funds have made it much more difficult to claim

the 15 per cent discount by linking it to tough performance targets.

Very few executives appeared to have taken full advantage of the discounts, at least in part as a result of these restrictions. "Most professional observers would say the ABI has probably overcooked it," says Mr Jackson.

The second key tax change introduced in the 1991 budget was to allow beneficiaries of an all-employee share options scheme a chance to roll their shares into a single company PEP within 90 days of exercising their right to buy them. That removes the need to pay any capital gains tax on the shares.

Again, it is rather early to assess the success of the initiative: the practice only became effective from the beginning of this year. However, Mr Jackson says that early indications on the take-up appear to be positive.

The tax system has also had more subtle effects on the popularity of different employee share schemes. Mr Brian Freeman, managing director of Stoy Benefits, says that there has been an explosion of interest in unapproved schemes: those ones which are not approved by the Inland Revenue.

There are no official statistics but Mr Freeman says that, based on conversations with his counterparts in other consulting firms, he estimates that 500 or 600 companies now have such schemes.

Before 1988, with a considerable gulf between income tax and capital gains tax rates, the advantage of approved schemes was clear and unquestionable. Unapproved schemes were liable to income tax. Approved schemes would be charged CGT only when any shares were later sold.

Now the rates are so similar that Mr Freeman says: "People do not care so much as they used to whether schemes are approved or not." However, Mr Jackson says: "Unapproved schemes have rather more unfriendly tax regulations. I think I would prefer to be in an approved scheme."

It is difficult to quantify how many people retain their shares even once they have exercised an option to buy them in the short-term. Take-up figures aside, Mr Freeman questions the long-term effectiveness of employee share schemes. "I am not sure of the extent to which they engender a real feeling of wider share ownership," he says.

Andrew Jack

Norma Cohen looks at the attitudes of institutional investors

Owners work harder

"IF EMPLOYEES own a stake in a company, we generally think that's a good thing," says Mr David Rough, investment manager at Legal and General, one of the UK's largest life insurers. "The question for us is what kind of employee share option scheme it is."

Institutional shareholders see workers who are owners as having a stake in the company's success - raising the odds that they will work hard to earn profits for their employer. They point to NCF, formerly the nationalised National Freight Company. It was saved by the intervention of its staff

and management who bought it and turned it into a highly profitable venture.

Roughly 15 years ago, when there was any concern that employee shareholdings limit the ability of senior management to make changes to company structure, such as those involving redundancies. Indeed, most institutional shareholders say they have given little thought to the matter. Only when employee share ownership is used to accomplish a corporate goal do institutional shareholders sit up and take notice.

In particular, US-style employee stock option plans,

often funded by the employer itself, raise the hackles of institutional shareholders. Last August, the Association of British Insurers issued "best practice" guidelines for companies. There is no compulsion for companies to follow ABI guidelines on Esops, but they risk the ire of big institutional shareholders in ignoring them.

"The additional interest which is now developing in Esops and Esots (trusts) is welcomed in the context that they can genuinely result in wider share ownership. Such schemes however are increasingly being advertised as providing a means of building up an anti-takeover stake," the ABI wrote in its paper.

According to the ABI, any anti-takeover mechanism which prevents existing shareholders from recognising the full value of their investments is a bad thing. Its guidelines say that no more than 10 per cent of a company's shares should be held by employees and management as a group, with each limited to 5 per cent. "Where an Esop or Esot would be capable of building up a holding of more than 5 per cent of a company's issued ordinary share capital, the arrangements should be first submitted to shareholders for their prior approval," the ABI said.

Mr Tom Crombie, investment chief at Scottish Equitable, says that the ABI guidelines appear to have had the desired effect. "Most of those wishing to increase their shareholdings discuss it with the ABI's investment committee first and are turned down."

According to Mr Robin Gerrow, investment manager at Scottish Widows: "As long as employee shareholdings are relatively insignificant, we think they are a good thing." Legal and General's Mr Rough says that he is concerned about how Esops are

financed. US-style Esops are typically arranged with bank borrowings secured on the shares themselves. Thus, if the value of the shares falls, the lender will demand additional collateral, possibly in the form of more shares.

Concern about financing Esops has led to some innovations to prevent precisely that scenario. In June 1990, Exxon Corporation, the US-based oil concern, raised \$174m by selling notes of a special vehicle set up to hold a \$200m pool of its own shares for an Esop.

However, the Institutional Fund Managers Association says that system is too generous to ineffective managers and affords too little incentive to see that the shares perform well. "If the shares do nothing for five years, the directors have made a profit," says one IFMA member. Instead, the trade association says directors should simply be offered the right to buy shares five years hence at a price equal to the current one. Only if the share price rises more than inflation will they have made a profit.

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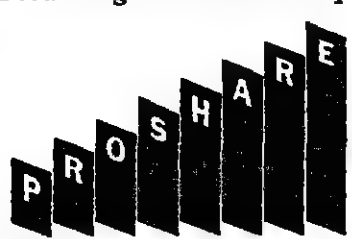
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TECHNOLOGY

Sparks fly over electric car

Fiat is undeterred by the limits of battery power, writes John Griffiths

Next month Fiat, the Italian car maker, will start selling an electrically-powered version of the Cinquecento, its new Polish-built mini car. At around £26m (£12,000) in Italy, the Cinquecento Elettra will cost roughly 2.6 times as much as a well-equipped petrol version.

It will have a maximum range of 70km in urban driving conditions and a top speed of 80kph. Where the rear seats of the conventional model will accommodate two adults in surprising near-comfort, the Elettra has only a raised platform behind the front seats, beneath which resides a lead acid battery pack weighing more than 700lbs. The Elettra is thus strictly a two-seater.

Even the most senior figures behind its introduction, Ettore Panizza, technical director of Fiat's electrical and electronic systems division, and Fabio Massimello, production and marketing director of its electrical vehicles programme, acknowledge that its performance is "miserable" in comparison with the Cinquecento's petrol-engined versions.

The Elettra, like an electric version of the more basic Panda which preceded the Polish-built car into production, exists because it is Fiat's conviction that Italy's cities will soon legislate an electric vehicle industry into being.

The legislation will not be identical to that of California, where any manufacturer wishing to sell more than 35,000 cars a year will have to make at least 2 per cent of them "zero emissions" (electric) starting in 1998. But Massimello forecasts that it will be just as effective.

From 1994-95, he says, cities across Italy will start closing their centres to all but electric cars. Limited closures are already taking place in Modena and Florence, where pollution monitoring equipment shows unhealthy pollution levels being reached. But so far they have been mostly haphazard, temporary or — as in the case of Rome — simply flouted through loopholes. As the trend spreads, so Fiat sees its electric car sales inexorably rising. "At present, I think we will sell only 150-200 in 1992-93, rising to 400-600 in 1994 and 1,000-1,500

in 1995," says Massimello. "But then we see a sharp rise — to 5,000 in 1996, 10,000 in 1997 and 20,000 in 1998." By 2000, Fiat expects the Italian market alone to be absorbing 70,000.

Massimello agrees with Jean Yves Helmer, director in charge of the electric vehicles programme at France's Peugeot, that by the end of the decade Europe overall will be providing a market of between 200,000-250,000 electric cars a year.

Like Peugeot, Fiat stresses the financial burden of developing purpose-built EVs (electric vehicles) for a market that currently does not exist. "But at a volume of 10,000-15,000 units a year it becomes financially viable to develop and manufacture purpose-built electric cars," says Panizza.

"Ordinary" cars such as the Cinquecento or the Peugeot 106 are not ideal for adaptation. Produced in steel, they are heavy, and lack a specially designed bulbous bodyside which could compensate for the bulky battery and allow more room for passengers.

Perhaps the ultimate current demonstration of what purpose-building an electric car can achieve is provided by the General Motors Impact. Lightweight composite materials and low-drag aerodynamics give it a top speed of more than 100mph. Production is scheduled to start in three

or four years. However, neither Fiat nor Peugeot is concerned about such high performance — at least for European markets.

They see electric cars "as a little car, for the city only," says Massimello.

After a great deal of market research, Fiat has found that most people require a maximum range of 35km per day. Since the average speed of traffic in a typical Italian city is 12-15 kilometres an hour, the range seems sufficient.

Even so, the Elettra is likely to be bought by only the most ardent — and well-heeled — environmentalist. Not surprisingly, after more than a year of availability, the electric Panda has sold almost exclusively to companies with a vested interest in the electricity supply industry.

To ease the transition, Fiat's EV programme leaders expect future governments to provide VAT exemption and possibly other fiscal incentives to encourage EVs.

"It is very

important to try to get cost closer to that of an ordinary car," says Massimello. "A customer might be expected to pay 10-15 per cent extra, not 2.6 times extra," he says. Not least, he acknowledges, this is because there is little prospect of an EV ever being a direct substitute for an "ordinary" car. "It will be only the second or third vehicle in a family," he believes.

"Hybrid" cars may provide the alternative. A small diesel or petrol engine is used to charge batteries, which will allow the car to use electricity only in cities, but can also power the car over a much longer range outside cities. Fiat thinks that hybrids offer a more realistic solution but even in fairly high-volume production they are likely to cost 40 per cent more than a conventional car.

The EV industry's development in Europe has serious implications for component suppliers.

Fiat

believes that a pan-European collaboration is required between manufacturers. To help make that possible, there is a perceived need for an EC legislative framework to deal with safety and other construction and use implications as the industry develops.

European legislators should be helped by the example of the US, which is already much ahead in assessing issues such as the chemical safety of some advanced batteries — high-temperature sodium-sulphur, for example — and permissible voltages within the power train.

The electric motors, charging systems, accumulators and other technical ingredients of the Elettra come from several sources, including in-house Fiat operations. In no sense do they represent a long-term commercial supply structure.

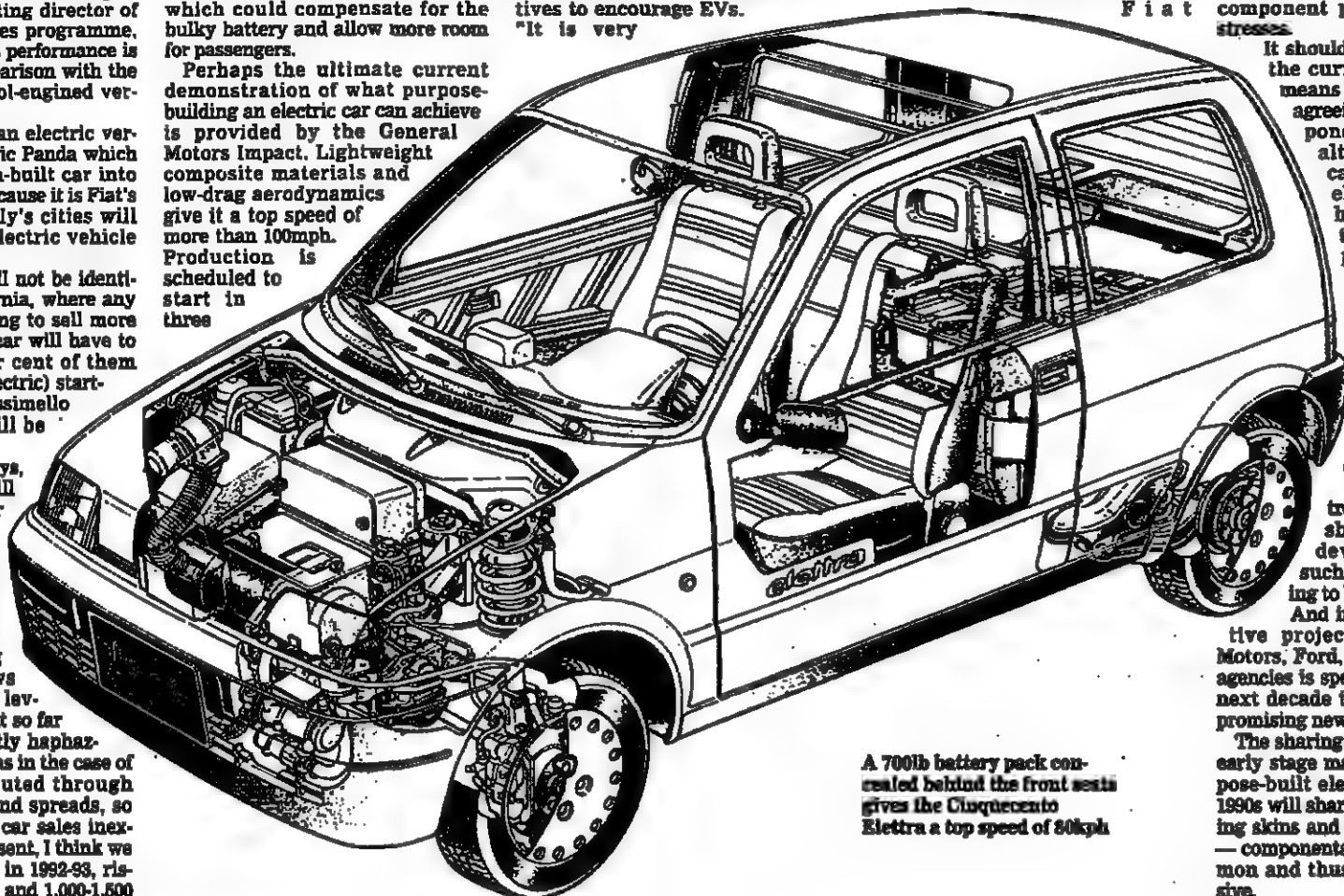
The current price disadvantage of all electric cars requires a big effort to achieve economies of scale in component production, Panizza stresses.

It should be possible to halve the current costs. But that means Europe's car makers agreeing to share core components. For example, although Fiat has the capability to build an electric drivetrain in house, "suitable electric motors need to be produced at a rate of at least 1,000 a day to get a financial return," says Massimello. So it would make sense, he suggests, for production to rest with specialist motor producers already expert in the field.

There is already a trend in Europe towards sharing research and development in areas such as batteries, according to Fiat.

And in the US, a collaborative project between General Motors, Ford, Chrysler and federal agencies is spending \$1.2bn over the next decade to establish the most promising new battery technologies.

The sharing of specifications at an early stage may mean that the purpose-built electric cars of the late 1990s will share — under their differing skins and manufacturers' labels — components that are mostly common and thus relatively inexpensive.



A 700lb battery pack concealed behind the front seats gives the Cinquecento Elettra a top speed of 80kph.

Technically Speaking

An election vote for science

By Clive Cookson

“TWENTY senior scientists have made a valiant effort to make science an issue in the UK general election, by writing to the Times to protest at the

damaging impact of Conservative policies on research (though they could not bring themselves to endorse either Labour or the Liberal Democrats instead).

If they are even half right in claiming that the decline in scientific morale is “one of the principal disasters in Britain in the past 12 years,” then science and technology deserve a far higher profile than they have had in the campaign so far.

The party manifestos make only a few glancing references to science. The Conservatives put forward a general statement of their belief in investing in research but no new ideas. The Liberal Democrats have plenty to say about environmental research but little about science, apart from promising an immediate boost in spending on basic research. Labour is not offering scientists more money

straightaway but does have a few innovative proposals, including a cabinet-level minister for science and a 25 per cent tax credit to encourage R&D.

There are several reasons why science habitually occupies a low place in the hierarchy of electoral issues. One is simply that scientists tend to be less interested in politics than other professional groups. They are too preoccupied with their experiments, and increasingly with writing proposals for research grants, to devote time and energy to lobbying politicians. There are a few exceptions to this general rule — most notably Denis Noble, the Oxford physiology professor who organised the Save British Science campaign.

At the same time politicians are uncertain about the real purpose of investing in science. As the Conservative manifesto says, research “enriches the quality of our lives and provides the feedstock of industrial innovation.”

But the view of science as a cultural activity puts it into competition for funds with the arts,

which are much less expensive to sustain. And the link between science and industrial success is hard to prove; it operates on a timescale of decades — beyond the horizons of electoral politics.

The issue is clouded further by various myths and misconceptions. One is that Japan achieved its triumph in industry without a strong science base and is now investing in basic research as a luxury it can afford.

To make matters worse for science, there is a folk memory in British politics about Harold Wilson's “white heat of technology” campaign in the 1964 election. That was exciting at the time but after it had congealed into a series of technological white elephants, the feeling was that the campaign had made Wilson and the Labour party look slightly ridiculous in the long run.

The “white heat” campaign has made it less likely that British politicians will get really excited about science and technology again. There is certainly no chance of that happening during the current campaign.

The politician with the strongest grasp of scientific issues today is Jeremy Bray, Labour's science spokesman since 1983. His patient low-key style has won friends for Labour in university science departments and research institutes but many doubt whether he could bargain forcefully for extra funds as science minister in a cash-strapped Labour government.

None of the three party leaders shows much personal interest in science, though Paddy Ashdown is keen on aerospace and information technology. But as the former research chemist Margaret Thatcher showed, a scientific background offers no guarantee that a politician will take a sympathetic attitude to the subject. Many scientists believe that another government headed by John Major would treat research better than the Thatcher governments of the 1980s.

Whatever the outcome on April 9, the best way for scientists to ensure better treatment for R&D is to speak out more forcefully in public. Their statement yesterday was a good start.

COMPANY NOTICES

ANNUAL GENERAL MEETING

Notice is hereby given that the 151st Annual General Meeting of Provident Mutual Life Assurance Association (“the Association”) will be held at the Barber Surgeon's Hall, Monkwell Square, London EC2Y 5BL on Wednesday, 15 April 1992 at 12.30pm, for the following purposes:

1. To adopt the Report and Accounts for the year ended 31 December 1991.
2. To re-elect Mr Peter Basing, who retires by rotation, as a Director of the Association.
3. To re-elect Mr Brian Richardson, who retires by rotation, as a Director of the Association.
4. To re-elect Mr Colin Edward Hughes, who retires by rotation, as a Director of the Association.
5. To re-elect Mr John David Neville, who retires by rotation, as a Director of the Association.
6. To re-appoint Price Waterhouse as Auditors of the Association to hold office until the conclusion of the next Annual General Meeting.

Mrs V G C Stoddman
Company Secretary
4 March 1992

EXTRAORDINARY GENERAL MEETING

Notice is hereby given that an Extraordinary General Meeting of the Association will be held at the Barber Surgeon's Hall, Monkwell Square, London EC2Y 5BL, on 12.40pm, or so soon thereafter as the 151st Annual General Meeting convened, for the same day and place shall have been concluded or adjourned when the following resolution will be proposed as a special resolution:

That the draft Rules and Regulations of the Association, which are submitted to the meeting, and a copy of which has been signed by the Chairman for the purposes of identification, be and are hereby adopted forthwith in place of the existing Rules and Regulations of the Association.

Mrs V G C Stoddman
Company Secretary
4 March 1992

A member entitled to attend and vote at the meeting is entitled to appoint a proxy to attend and vote instead of him or her. A proxy need not be a member of the Association. A form of proxy may be obtained by writing to the Company Secretary at the Association's Head Office.

Copies of the draft Rules and Regulations and of an explanatory leaflet summarising the proposed changes to the existing Rules and Regulations are available on request from the Company Secretary.

Provident Mutual Life Assurance Association
Head Office and Registered Address
PO Box 568, 25-31 Moorgate, London, EC2R 6BA
Registered Number 8870

PROVIDENT MUTUAL

LEGAL NOTICES

CARNIVAL SPICES LIMITED

(IN LIQUIDATION)

NOTICE IS HEREBY GIVEN, pursuant to Section 4(1) of the Insolvency Act 1986, that a Meeting of the General Meeting of the above-named Company will be held at the offices of Messrs. The Official Receiver, 100, Old Broad Street, London EC2M 1JL, on the 1st day of April, 1992 at 10.00 o'clock, for the purpose of having

presented to the meeting a copy of the report prepared by the Liquidator in accordance with section 49 of the said Act. The meeting may, if it thinks fit, consider a resolution to appoint a committee to monitor the Liquidator's conduct.

Creditors are invited to attend the meeting.

It is hereby declared that as at the date of the above notice, no creditor has been identified who is entitled to attend the meeting.

There has been no change in the name of the company since the date of the above notice.

Dated this 12th day of March 1992

H. Redwood and H. H. Cooper
Joint Administrators

IN THE MATTER OF

THE ESTATE OF THE LATE MR. J. H. COOPER

IN accordance with Rule 4.100 of the Insolvency Rules 1986 notice is hereby given that the Official Receiver, 100, Old Broad Street, London EC2M 1JL, has been appointed as the Liquidator of the above-named estate.

Notice is hereby given that the Official Receiver, 100, Old Broad Street, London EC2M 1JL, has been appointed as the Liquidator of the above-named estate.

It is hereby declared that as at the date of the above notice, no creditor has been identified who is entitled to attend the meeting.

There has been no change in the name of the company since the date of the above notice.

Dated this 12th day of March 1992

H. Redwood and H. H. Cooper
Joint Administrators

Appointments

Advertising

Appears every

Wednesday & Thursday

(UK)

and Friday

(International Edition)

LEGAL NOTICES

NOTICE TO CREDITORS

IN THE MATTER OF THE ESTATE OF THE LATE MR. J. H. COOPER

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Self is life

Leonardo the magnificent

William Packer

This year, through the early summer, the Palazzo Grassi, the cultural institute on the Grand Canal at Venice, offers us an art historical and aesthetic treat. *Leonardo & Venice* (until July 5: sponsored by Fiat) is a sustained attempt to see him not as the profound and unique master, *sui generis*, which is how he is customarily regarded, but set rather into the proper working context of his time. As such it immediately breaks new ground and could hardly be more important, for all that it leaves the visitor not unconvinced but as tantalised as ever.

The questions pour in. Why Leonardo and Venice: why not Florence, most obvious all; why not Milan, Rome, France? Leonardo was born in 1452 and died in 1519, yet beyond the well established framework of his life remains a shadowy and uncertain affair. Details, circumstances, movements emerge elliptically here and there, by chance reference, a note here, pure surmise there. We know that he travelled widely, especially during his first long period at the Sforza court at Milan, from 1482 until 1499. Yet we are certain of only one visit to Venice, of three months early in 1500.

The choice of Venice, therefore, may be one more of opportunity than priority, yet in the event it proves entirely justified. There is an important group of drawings by Leonardo in the collections of the Accademia at Venice. How they came to be in Venice in the first place is uncertain. Were they left by the master himself, fragments scattered around the studios he worked in or visited in his brief stay, to be collected later? Whatever the case, they had not been shown before in an international context. Here they are set out in the themes into which they naturally fall: adoration, military studies, the proportions of the figure, studies for the Last Supper.

Madonnas, heads, grotesques – and, for the first time, compared directly with works from the world's principal Leonardo collections, most notable of all the Royal Collection at Windsor.

Insensibly, with the presentation of each theme, so the broader implications are registered, the connections made which the second half of the exhibition proposes and explores. One commentator in the wonderfully exhaustive and exhausting catalogue – for it is nearly two inches thick – supposes that three months in 1500 too short a time in which to come to terms with the richness and complexity of Venetian art. Perhaps so, but there was rather less of it then than now – no Titian as yet, no Tintoretto, no Veronese, and no San Giorgio in its present state, no Redentore, no Salute. Leonardo was a remarkable man and already a celebrity, and common sense suggests he would have the freedom of the place to see what he wanted to see, meet whom he wished to meet.

The questions begged are what he knew if it already, of Bellini in particular, and what was known of him, that would affect the rising generation of Giorgione, Sebastiano and the precocious Titian. Can it really have been so, that Leonardo, with all his natural curiosity, made only the one visit to that magical city? The exigencies of travel in the late quattrocento notwithstanding, Milan was not so very far away. His schemes for the hydraulic defences of the Veneto presuppose a certain familiarity with local resources and terrain. The magnificent equestrian monument to Colleoni by Verrocchio, the master in whose studio he had worked and studied in the 1470s, completed but uncast before his death, had been set up before the great church of SS Giovanni e Paolo in 1496, where it still stands. Certainly the progress of

Leonardo's great mural painting of the Last Supper was monitored through the later 1490s far beyond Milan, and at Venice curiously it is in sculpture quite as much as in painting that the reference is made apparent. The Ca' d'Oro relief attributed to the studio of Tullio Lombardo is an almost direct transfiguration into stone of the central group of figures in the composition. And Lombardo's exquisite pair of heads in bas-relief, from Vienna, clearly casts that mood of gentle, almost elegiac ecstasy so characteristic of Leonardo's adoring Madonnas. It is perhaps too fanciful to sense, in return, in the general composition of the Last Supper, with its high and frontal presentation, a formal echo of the high stage-like chancel of Pietro Lombardo's Santa Maria del Miracoli, finished in 1489.

It is upon this quality of mood, atmosphere and emotion, intangible at the best of times, that the question of Leonardo's lasting influence upon Venetian painting would seem to rest. In particular it rests upon the equally shadowy and debatable figure of Giorgione, who held the pass between Bellini and Titian, and died too young. Leonardo had nothing technical to teach such a master as Bellini, yet it is entirely true that Bellini's work lacks the emotional force that Leonardo was able to pass on to the younger man. Bellini's work can be as moving as anything of anyone's, as his Madonna with St Catherine and the Magdalen here clearly proves, yet the emotional force is contained, implicit, contemplative rather than openly expressive.

With Leonardo comes something more actively emotional and expressive which, being more active, brings with it a sense of realism that, within the



Leonardo da Vinci's sketch of an old man wearing a golden laurel wreath

context of Italian art, is quite new. And to move on from Bellini and Leonardo to Giorgione's extraordinary painting of *La Vecchia*, an ageing woman, worn out by work but not yet ravaged by

age, is to confront one of the first great images of the modern era. We look on, suddenly, to Velasquez, Goya, Gercaut, Degas... Such is the *Materia Moderna* of Venice and Leonardo around 1500,

albeit not quite the modern manner the renaissance scholar might choose to admit.

LEONARDO AND VENICE
Sponsored by Fiat
Palazzo Grassi until July 5

Weekend music in London The Brahms Experience

Richard Fairman

The choice of Brahms as the focus for this latest of Roger Norrington's "Experience" weekends worked out surprisingly well. The composer himself was well aware of his own musical sources, and so there was plenty of background material on which the intellect could feed, while the aural experience of hearing his music on period instruments is still new enough to seem a novelty.

The two-day programme followed the customary pattern. Under Norrington's watchful eye a mixture of lectures and short recitals alternated, culminating on Sunday night in a performance of Brahms's *German Requiem*; the atmosphere was pleasantly relaxed rather than didactic.

All the musical events were given on instruments of Brahms's own time. Some work has of course already been done in this area, notably by Roger Norrington himself, who has made a start on the symphonies; but there is still much to learn, notably when it comes to hearing the chamber music in a new light.

The first afternoon brought contrasting successes and failures in this respect. The short programme of songs by Olaf Bar and John Toll brought a pleasingly light touch to what can all too easily seem lugubrious music. Bar's graceful and somewhat carefully produced baritone being well complemented by the clear tones of the fortepiano. But the reverse side of period instruments then showed itself, when the following chamber recital for strings brought an uncomfortable display of scratchy tone and poor intonation.

That, presumably, is all part of the "experience". Most interesting of all was the Saturday evening programme, in which a potted history of Brahms's interest in earlier choral music was linked to the forthcoming performance of his *Requiem*. That the composer was an admirer of Schütz and Bach is well known. To hear a Benedictus by Gabrieli, however, performed according to the expressive markings with which Brahms annotated his own score, is another matter entirely and one pregnant with possibilities for the future.

It was the Schütz Choir of London which had worked with Norrington to perfect all the smallest dynamic shadings and emphases there, and the same singers, though increased in number, who joined the London Classical Players for the main evening concert on Sunday. Lynne Dawson was the bright soprano and Bar returned as a most expressive baritone to complete the forces for the *German Requiem*.

As befits a week-end course of this kind, it was a performance in which all the strands of scholarship were brought together. For this was music-making of considerable intensity and learning, every phrase thought about and consciously shaped in much the way that the Gabrieli under Brahms's own instructions had been the evening before. The recording that will ensue should repay long study: the tangible product of an enterprise of which one hopes we have not heard the last.

Queen Elizabeth Hall
Sponsored by National Westminster Bank

The BBC Symphony Orchestra

Why do audiences so stubbornly resist the BBC Symphony Orchestra's winter concerts? The new policy of giving concerts in Barbican Hall has not, alas, improved matters. Friday night's concert under the orchestra's chief conductor Andrew Davis was more like a studio session.

It was, of course, a recording session as well – all BBC Symphony concerts are – and Radio 3 listeners will presently be able to seize the opportunity, even if the London public did not, of comparing two important British works of 1948, both well-known but not too often given of late. Admittedly there is something about Vaughan Williams's sixth symphony that all too vividly recalls the recording studio, the film sound-track, the wartime Pathe News. But it is full of interesting features. The subtle eliding of four movements into a continuous structure is one – an old trick, but freshly appealing here; another is the complex but sharp-kicking metrics; and a third is the startling use of a saxophone – one of those brazenly colouristic effects which mark out the composer's later symphonies.

Davis tilted into the performance with gusto, and the result was a bitingly exuberant sound, crackling with trombones, a sound at once bitter and buoyant as the mood of the piece demands. The third movement's hysterical tumult and the Epilogue's oddity dis-

concerting ethereal serenity were well caught. If the *Moderato* second movement with its eerily lamenting strings and drum alarms suggested lives or Shostakovich at half-cock, that was not the conductor's fault.

Whereas Vaughan Williams made something new or newish out of a traditional form, the St. Nicolas cantata, Op. 42, with which the 35 year old Britten astonished the congregation at Lancing College Chapel a few months after the 76 year old's symphony was premiered is utterly original, a work of amazing genius and simplicity. The simplest strokes are typically those of purest genius, as when the solo treble's refrain "God be Glorified" in the waltzing "Birth of Nicolas" is dramatically taken over at the end by the mature composer with an accompaniment of loudly ceremonious organ chords.

One missed the power of a cathedral instrument at that point, but Benjamin Dawson's treble, wafted from on high, was exquisite and Anthony Rolfe Johnson's tenor here and throughout was passionate, atmospheric, magnificent. The church rituals of the work (including congregational hymns) were well-faked, and the BBC Symphony Chorus and (placed on the lower balcony) women of Trinity College of Music Chamber Choir sang with keen clarity and beauty.

Paul Driver

A new 'Hoffmann' from the Boston Lyric Opera

Boston is where Sarah Caldwell presented *Norma* with Wagner's added aria, and *Don Carlos* with the passages that Verdi cut. (Also the American premieres of *Montezuma*, *Intolleranza*, *The Ice Break*, *Tworog*, *Die Soldaten*, etc.) Her grand Opera House, alas, is boarded up at the moment, her Opera Company of Boston in the red. But a younger company, the Boston Lyric Opera, keeps going, and maintains proper Bostonian tradition by presenting a new, fuller-than-ever-before version of *The Tales of Hoffmann*.

Hoffmann has a textual history even more tangled than that of *Carmen*, *Don Carlos*, or *Cavalletto*. In brief: Offenbach died while work was in progress; Carvalho gave the premiere (1881) without the Giulietta act; for Vienna, Guiraud wrote recitatives to replace Offenbach's mixture of recitative, melodrama (words spoken over music), and spoken dialogue. In *Monte Carlo* (1904), Guiraud and the composer André Bloch created a new Giulietta act, adding "Scintille, diamant" and the Sextet, based on Offenbach melodies. And this became the standard version until Arthur Hammond, Felsenstein, Colin Gra-

ham, Bonynge and others sought to tidy and tighten the work, using the scanty sources then available.

In 1976, 1250 autograph pages turned up in the Offenbach estate; Fritz Oeser used them for his edition, but added fresh corruptions of his own. Another 350 pages turned up at Sotheby's in 1984; they were used for Michael Kaye's edition, which had a partial premiere (with Domingo) in Los Angeles in 1988 and has been recorded by Philips. Further work, and the discovery of the 1881 libretto submitted to the censors, enabled Kaye to refine and amplify the edition, which had its premiere in Boston this month.

Does it matter? Musically, *Hoffmann*, Offenbach's only shot at a serious opera, cannot (despite some pretty numbers) hold a candle to *La Belle Hélène* or *Orphée aux enfers*. Its dramaturgy – discrete Hoffmann tales gathered into a frame of the Poet, his Various Loves, his Evil Genius, and his Muse-Companion – resists serious, consistent handling. Is Lindorf the villain? His music is sinister, he whippers Olympia, drives Antonia to death, steals souls and gets people killed in Venice. Or is he the Muse's accomplice, freeing the

Poet from distracting entanglements? Is he a dark side of Hoffmann himself – an earlier Mittenhofer – who sacrifices people so that he can turn their suffering into art? Is the fourth heroine – heartless beautiful doll, self-centred artist, passionate courtesan, great prima donna singing Donna Anna – Offenbach's compound portrait of Woman?

Needless questions! *Hoffmann* works best as a taut, full-throated divertissement with a teasing hint of earnestness, no more, at its core. Many people evidently do care about it; new productions keep turning up. There can be no "definitive" version; Kaye's edition has alternative finales for Venice – one sung, the other spoken over music, and both by Offenbach – and alternative apothecoses. But directors can now make their choices from all the music that Offenbach left, not simply from what Guiraud made of it, and Bloch added to it, and Oeser (freely reorchestrating, transposing, adding) contrived.

The revelation of the Boston performance was the easy, natural flow between speech, melodrama (speech over music), recitative unmeasured, measured recitative, and song. There was music unheard before: a new ver-

sion of the Muse's first romance; a Giulietta chanson running up to high D; song for Stella and the Muse in the finale; in the apothecosis, a touching farewell from Stella-Olympia-Antonia-Giulietta, yielding Hoffmann to his destiny but reminding him that memories of her will play a part in it. The orchestration, thanks to the newly found pages, is now Offenbach's own. The Venetian act was almost wholly new and made some sort of sense for the first time.

It was a long evening. One felt that Offenbach would surely have cut. It would have seemed less long had the singers been lighter, more charming of timbre, verbally acute, less loud. John Fowler, the Hoffmann, headed for high notes, which rang out freely, but sang much else in a reinforced snarl. Patricia Racette, the heroine, was an entertaining, captivating Olympia, and a moving Antonia when she sang softly; but often she sang loudly and lost any limpidness. Stephen West, as the multiple villain, roared out on approximate pitches – a sad decline from his promising Sachs in Seattle a few years ago. All three should work for a while with Les Arts Florissants and discover that pure, forward declamation and

unforced tone mean more than pumped-up volume.

Stephen Lord, the Lyric's music director, conducted. He kept things going but pushed through some phrases that needed time to breathe. James Robinson's production included some silly ideas – the male choristers at Spalanzani's party were all bespectacled Hoffmanns, the women all dolls – but was generally acceptable. So was Richard Isackes' set.

About Caldwell shows one never used so lame a word as "acceptable". Whether of old or new opera, they were arresting. She may have been improvident, impractical, reckless; the musical execution was sometimes hit-or-miss; but she made Boston a hot centre of American opera. May she soon be active again: without her (and without the Peter Sellers rival company once announced) there is less reason to visit Boston – except when something like this *Hoffmann* turns up. And even while hearing it, one thought what Caldwell and her company (who produced the Felsenstein version in the 1960s) might make of it.

Andrew Porter

INTERNATIONAL ARTS GUIDE TODAY'S EVENTS

AMSTERDAM

Concertgebouw 20.15 Gustav Leonhardt, Sigiswald Kuijken and others in a programme of vocal and instrumental music by Froberger, Frescobaldi and the Bach family. Tomorrow, Thurs, Fri: Hans Vork conducts the Royal Concertgebouw Orchestra. Sat afternoon: Arnold Oelman conducts Rossini's *La donna del lago*. Sun afternoon: Bach's *Matthew Passion* (6718 345). Muziektheater 20.15 Dutch National Ballet in new choreographies by Ashley Page and Toer van Schayk, plus Ashton's *Scènes de ballet*. Runs till April 7, with next performances tomorrow, Fri and Sat. Thurs: Mozart's *Mitridates* (8255 455/credit card bookings 6211 211).

BOLOGNA

Teatro Comunale 20.30 Daniel Oren conducts Alberto Fassini's production of *Francesca da Rimini*, with a cast led by Raina

Kabala'sanka. Runs till April 8, with next performances on Thurs and Sun afternoon. Fri and Sat: Daniele Gatti conducts Mahler's Sixth Symphony (529999).

BUDAPEST

SPRING FESTIVAL

Concerts: Hans Sotin is soloist in tonight's Wagner concert at the State Opera. Tomorrow, piano recital by Zoltan Kocsis at the Budapest Convention Centre. Thurs: Lamberto Gardelli conducts the Hungarian State Symphony Orchestra in works by Nielsen and Tchaikovsky, also at the Convention Centre. Fri at the Academy of Music: choral works by Lutoslawski and Andrew Lloyd Webber. Sat: Rossini concert at Matthias Church. Szanharomseg ter. Sun: Andras Ligeti conducts choral works by Kodaly and Liszt. Opera/Dance: the State Opera has Bartók's *Duke Bluebeard's Castle* tomorrow, La bohème on Thurs, a ballet by Bela Szakcsi-Lakatos on Fri and Sat, and Falstaff on Sun. The Gyor Ballet performs tomorrow at the Budapest Sports Hall, Hungary krt 43. Theatre: the national gathering of chamber theatres takes place this week at the Janos Arany Theatre, Paulay Ede u 35. The Vienna Volkstheater production of *Lesling's* Minna von Barnhelm can be seen tonight at the Comedy Theatre, Szent Istvan krt 14.

● The festival ends on Sunday. Information and tickets from

Festival Ticket Office, Vigadó ter 1 (oyer of Pest Concert Hall).

GENEVA

Victoria Hall 20.30 Dennis Russell Davies conducts the Orchestre de la Suisse Romande in music by Haydn, Elliott Carter and Debussy, repeated tomorrow. Sun at 17.00: Jesus Lopez-Cobos conducts the Lausanne Chamber Orchestra (282511). Comedy 20.00 Chekhov's *The Seagull*, directed by Philippe Sireuil. Daily except Sun and Mon till April 4 (205001). Théâtre de Carouge 20.15 Sigmund, Monique Lachère's new play about Freud. Runs till Sun (454943).

LONDON

Dance Sadler's Wells 19.30 Birmingham Royal Ballet in world premiere of new ballet by Oliver Hindle, plus Galina Samova's production of *Les Sylphides* and Hans van Manen's 5 Tangos. Repeated tomorrow and Thurs (071-278 6916). Covent Garden 19.30 Royal Ballet triple bill: choreographies by Kenneth MacMillan and Balanchine. Tomorrow: MacMillan's *Manon* (071-240 1068). Music Royal Festival Hall 19.30 Claus Peter Flor conducts the Philharmonia in symphonies by Haydn and Beethoven, with John Wallace soloist in Hummel's Trumpet Concerto. Tomorrow: Rattle conducts the CBSO

(071-928 8800). Barbican 19.45 Andrew Litton conducts the Royal Philharmonic Orchestra in Rakhmaninov's Second Piano Concerto (soloist Dmitri Alexeev) and Beethoven's Seventh Symphony. Tomorrow: Julia Varady sings Strauss' *Four Last Songs*. Thurs: Warsaw Philharmonic. Fri: Andrew Davis conducts Nielsen's Fifth Symphony (071-638 8891).

NEW YORK

Jazz Blue Note Jazz Club and Restaurant Phyllis Hyman brings her special brand of sensuality and soul to the Blue Note this week, with showtimes at 21.00 and 23.30 (475 8582). Concerts/Opera Carnegie Hall 20.00 Piano recital by Maurizio Pollini, with music by Beethoven, Nono and Debussy. Fri: a salute to Andrew Lloyd Webber. Sat and Sun: Charles Dutoit conducts the Montreal Symphony Orchestra (247 7800). Metropolitan Opera 18.30 James Levine conducts Parsifal, with Siegfried Jerusalem, Bernd Weikl, Kurt Moll and Waltraud Meier. Tomorrow: Rigoletto. Thurs: Elektra (362 6000). State Theater 20.00 St Petersburg National Opera in Queen of Spades, also tomorrow. Thurs and Fri: Boris Godunov. Sat: The Golden Cockerel (307 4100).

PARIS

Théâtre des Champs-Élysées 20.30 Ballet Cristine Hoyos in

two new Spanish choreographies, repeated tomorrow, Fri, Sat and Sun. Thurs: David Zinman conducts Brahms. Sun: Alfredo Kraus (4720 3637). Salle Pleyel 20.30 Armin Jordan conducts the Ensemble Orchestral de Paris in music by Haydn, Wagner and Beethoven, repeated on Thurs in Le Havre (4561 0630).

STOCKHOLM

The Royal Opera has performances tonight and Fri of August Everding's new production of *Arabella*, conducted by Siegfried Köhler. Thurs: Swan Lake. Sat: Cinderella (246240). Tomorrow and Thurs at the Konserthuset: Paavo Berglund conducts the Stockholm Philharmonic Orchestra in works by Haydn, Schumann and Sibelius (244130). Fri at Berwaldhallen: Esa-Pekka Salonen conducts the Swedish Radio Symphony Orchestra in music by Lutoslawski, Berwald and Richard Strauss (784 1800).

WASHINGTON

Theatre Contrack: a dynamic musical based on Pat Conroy's autobiographical novel *The Water is Wide*, about his days teaching African Americans on an impoverished island off the coast of South Carolina. Runs till April 26 (Fords, 3470 4833).

Lost in Yonkers: Neil Simon's award-winning play directed by Gene Saks. Runs till April 5

(Mechanic, Baltimore, 410-625 4200). Trinidad Sisters: Mustapha Matura's play is an adaptation of Chekhov's *Three Sisters*, set in colonial Trinidad in the Second World War. Runs till April 12 (Arena, 488 3300). Solitary Confinement: Rupert Holmes' thriller starring Stacey Keach. Runs till April 5 (Kennedy Center, 467 4600).

JAZZ/CABARET

Blues Alley Jazz Supperclub Tonight: Scott Henderson, Gary Willis and Tribal Tech (contemporary jazz). Tomorrow: Sadao Watanabe (sax). Thurs, Fri, Sat: Maynard Ferguson and Big Top Nouveau (big band). Sun: Kenny Rankin (vocal/guitar). Mon: Nelson Rangell (sax) (337 2338). Barns of Wolf Trap This week's guests include jazz vocalist Dianne Reeves on Thurs, followed on Fri by the Smith Sisters who specialise in harmonic folk music, bluegrass and country (703-838 2404).

MUSIC/DANCE

Kennedy Center Dawn Upshaw gives a song recital tonight at 19.30 in the Terrace Theater. This week's other recitalists include the pianist Joseph Kalichstein on Thurs and the cellist Alexander Bailie on Fri. The National Symphony Orchestra's next concerts (Thurs, Fri, Sat and next Tues) are directed by Christopher Hogwood. The Dance Theater of Harlem has daily performances in the Opera House till Sun (467 4600).

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MONDAY TO FRIDAY

CNN 2000-2200, 2300-2330 World Business Today – a joint FT/CNN production with Grant Perry and Colin Chapman. Super Channel 0830-0900 (Mon) FT East Europe Report – weekly in-depth analysis from FTTV. 0930-0950 (Tues) Spiegel TV – Int'l Report – the real world of documentary. 2130-2200 (Tues) Media Europe – what's new in European media business. 2130-2200 (Wed) FT Business Weekly – global business report with James Bellini. 0830-0900 (Thurs) Media Europe. 2130-2200 (Thurs) FT Eastern Europe Report. 0830-0900 (Fri) FT Business Weekly. 2130-2200 (Fri) Spiegel TV – Int'l Report.

Sky News 0130-0200 (Mon), 2130-2200 (Thurs), 0530-0600 (Fri) FT Business Weekly.

SATURDAY

CNN 0900-0930 World Business This Week – a joint FT/CNN production. 1800-1830 World Business This Week.

Super Channel 1830-2000 FT Eastern Europe Report.

SUNDAY

CNN 1030-1100, 1600-1630 World Business This Week. Super Channel 1600-1630 FT Business Weekly. Sky News 1330-1400, 2030-2100 FT Business Weekly.

FINANCIAL TIMES

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Tuesday March 24 1992

France fragmented

AS EXPECTED, French voters took the opportunity provided by local and regional elections on Sunday to deliver a stinging rebuke to their little-loved Socialist government, without giving anything like a massive vote of confidence to the conservative opposition. The Socialist party's share of the vote (which was 36.4 per cent in the 1988 general election) fell to an ignominious 13.3, but the conservatives also fell, if less drastically, from 37.7 to 33.0.

This was clearly a protest vote not just against the government but against the whole political establishment, and it seems to have been directed more against the style and morality of politics than against the substance of policy. Asked what had counted most in inciting them to vote as they did, 41 per cent of those polled referred to "les affaires" - the spate of recent political scandals. Only 24 per cent cited unemployment - although this is at a near-record level, affecting 9.8 per cent of the workforce - and 15 per cent immigration, the theme which has given the racist National Front (FN) its popularity.

FN's advance

The FN itself won 13.9 per cent of the vote, which comes almost as a relief after its own and others' predictions that it might reach 20 per cent and/or overtake the Socialists. The uncomfortable fact is, however, that the latter did happen in several regions, including those centred on Paris and Lyon. The FN is not strong enough to win executive power for itself in any region, but in many it will hold the balance, forcing the conservative parties to make an awkward choice between seeking its support, renouncing power, or reaching some kind of accommodation with their Socialist opponents.

As Mr Jacques Chirac, the Gaullist leader, was quick to point out, this fragmented picture -

with many seats in regional assemblies also going to two rival ecology parties, and not a few to purely local groups - is a product of proportional representation, which President François Mitterrand has hinted he would like to reintroduce also for next year's parliamentary election.

Mitterrand's prestige

But only a rigorously proportional system would, on Sunday's figures, be enough to deny the conservatives an overall majority in the next parliament, and such a system would also give the FN 77 parliamentary seats where at present it has only one. It is hard to believe the president would take on himself the responsibility of producing such a result simply to avoid a repetition of his experience of "cohabiting" with a conservative government.

If a governing party in Britain suffered a defeat of this magnitude one year before a general election, it might well consider changing its leader. But the real leader of France's Socialists is Mr Mitterrand himself. Even if he decides, as many are urging him, to correct the mistake he made in appointing the unfortunate Mrs Edith Cresson as prime minister last year, there is little reason to suppose he can revive his own prestige in the eyes of the voters. The best service he could render to his party now would be to resign before the parliamentary elections in March 1993. It would be in the interests of a Socialist presidential candidate - whether Mr Michel Rocard or, more probably, Mr Jacques Delors - to have the presidential election first, if the right persists in restricting its own choice of candidates to Mr Chirac and Mr Valéry Giscard d'Estaing, both quintessentially "yesterday's men". That, perhaps, was the message the voters were sending on Sunday when they cast their protest votes for parties other than the official opposition.

Leaden rules

LONG and deep recessions can wreak havoc on the accounts of the most prudent institutions; the government is no exception. An unexpectedly severe fall in UK tax revenues will push public sector borrowing above £28bn in the coming financial year, whoever wins the election. But the government accounts are financially sound as yet. There is no reason for a shareholder revolt.

Yet the air is thick with accusations of profligacy and declarations of prudence. Labour says the Conservatives are borrowing for tax cuts, while it would borrow to build; the Conservatives say Labour is looking for an excuse for excessive public spending; some commentators say the public finances are fast running out of control.

It is the economy, not the government's finances, that is currently in a sorry state. The UK has suffered the deepest recession of any European country; but it also has one of the lowest outstanding stocks of government debt as a percentage of gross domestic product.

Moreover, both parties are committed to seemingly prudent restrictions on public borrowing. The present government intends to balance the budget over the economic cycle, implying a falling ratio of debt to GDP. A Labour government will "only borrow for investment" and keep to the Maastricht treaty deficit and debt ceilings of 3 per cent and 60 per cent of GDP respectively.

'Golden rule'

Whether their manifestos are promising more than the parties can deliver, in tax cuts or spending, will only be apparent once the recovery is under way. There is no economic case for tax increases this year or next, contrary to the claims made in yesterday's Guardian. It argued that the so-called "golden rule" that public borrowing should not exceed investment

will be violated next year for the first time since records began in the early 1960s.

If this really were Labour's golden rule, it would make no sense. There is no reason why the government should not borrow for current spending when tax revenues are temporarily depressed. No sensible government would, or should, require the Treasury to cut current spending or raise taxes to cut borrowing this year, in order to satisfy an arbitrary accounting rule. Nor has the UK government ever pursued such a rule. The general government balance, minus the healthy surplus of public corporations, was in deficit for most of the 1980s. The government's privatisation programme has merely shifted the income from their investment to the private sector in return for a reduction in public debt.

Public investment

Labour's version of the golden rule must, instead, apply on average over the economic cycle. Even then it would make little sense on the standard definition of public investment. The principal justification for financing investment through borrowing is that such spending generates more tax revenue in the future. Yet much so-called investment in buildings and roads generates no return, unlike some of the supposedly current spending on education and health.

Both parties' alternative rules make some economic sense; neither has any compelling logic behind it, and both are open to abuse. How long is the economic cycle? What is public investment? Neither question is answered in the manifestos. What really matters is that a sluggish recovery will constrain either party in government. Growth much below 3 per cent a year would rule out Conservative tax cuts; while most of Labour's spending promises would also remain unfulfilled.

County Hall

JAPANESE investment has been one of the most positive forces in the UK economy for two decades. It has probably saved the British car industry.

That said, the government's decision to permit the sale of County Hall to the Shriyama Corporation, for use as a hotel and leisure centre, is deeply to be regretted.

County Hall, former home of the Greater London Council, is not London's finest building, although it stands on a magnificent site opposite parliament. The London School of Economics would like to move there from cramped premises on the other side of the river.

Such a move would express confidence in a British institution of world renown. It would also secure the building for a prime civic purpose at the end of a construction boom which has erected some fine towers and atriums to Mammon, but few to Academe.

For the government to let the building become a hotel for the sake of a few million pounds difference in the bids reveals a blind spot one would not have thought typical of Mr Major's public spirited style of Conservatism. If it wins, Labour says it will reverse the decision. It would be right to do so. Better still, Mr Major should think again.

The battered US banking sector, having suffered over the past 18 months from crisis levels of commercial property loan losses and bad debts, is poised to remake itself.

Like much of corporate America, the big banks are trying to restructure their way out of recession. Their tools are heavy bad debt provisioning, savage cuts in spending, the disposal of non-strategic assets to raise the cash needed to bolster capital ratios and, increasingly, the use of mergers to eliminate excess capacity and slash back-office and other administrative costs.

The medicine is being taken, but the patient cannot yet be pronounced fully recovered. It would be more accurate to say that the cure will take a long time, and could still result in complications. The most notable risk for some institutions is the still-depressed US commercial real estate market.

Mr Art Ryan, president of Chase Manhattan, one of the New York banks that took early steps to address the real estate crisis, says last year was "something of a catharsis for us". He sees little or no growth in profits for the first six months of 1992, and admits he is not even sure there will be a recovery in the second half of the year.

But Mr Ryan, along with many other bankers, stresses that the steps being taken should lead to a leaner and meaner US banking sector. "Reports of the demise of US banking are greatly exaggerated."

As a sign of recovery, bankers point to the way in which they have strengthened a vital ratio: the proportion of their assets accounted for by common equity or its equivalent. Under the Basel agreement between central banks, this so-called Tier 1 capital adequacy ratio must be more than 4 per cent for all banks by the end of this year.

At one stage, it looked as if some big US banks would have been reaching this level. The obvious way of strengthening capital - issuing more shares - was closed to them by the downgrading of many banks' credit ratings and investor concerns about property loans.

There was only one, painful, solution: under pressure from federal regulators, dividends at many banks have been slashed or even eliminated. This, together with asset sales and cost cuts has helped to strengthen capital levels.

For the leading 10 US banks, the average Tier 1 capital ratio is now nearly 8 per cent above the 4 per cent level. A notable exception is Citicorp, America's biggest bank, which has a common equity-to-assets ratio below 4 per cent.

In the view of Mr Tom Hanley, a senior banking analyst at First Boston investment bank in New York, the industry is "just now going through the first wave of restructuring that will eventually bring it back to restored health".

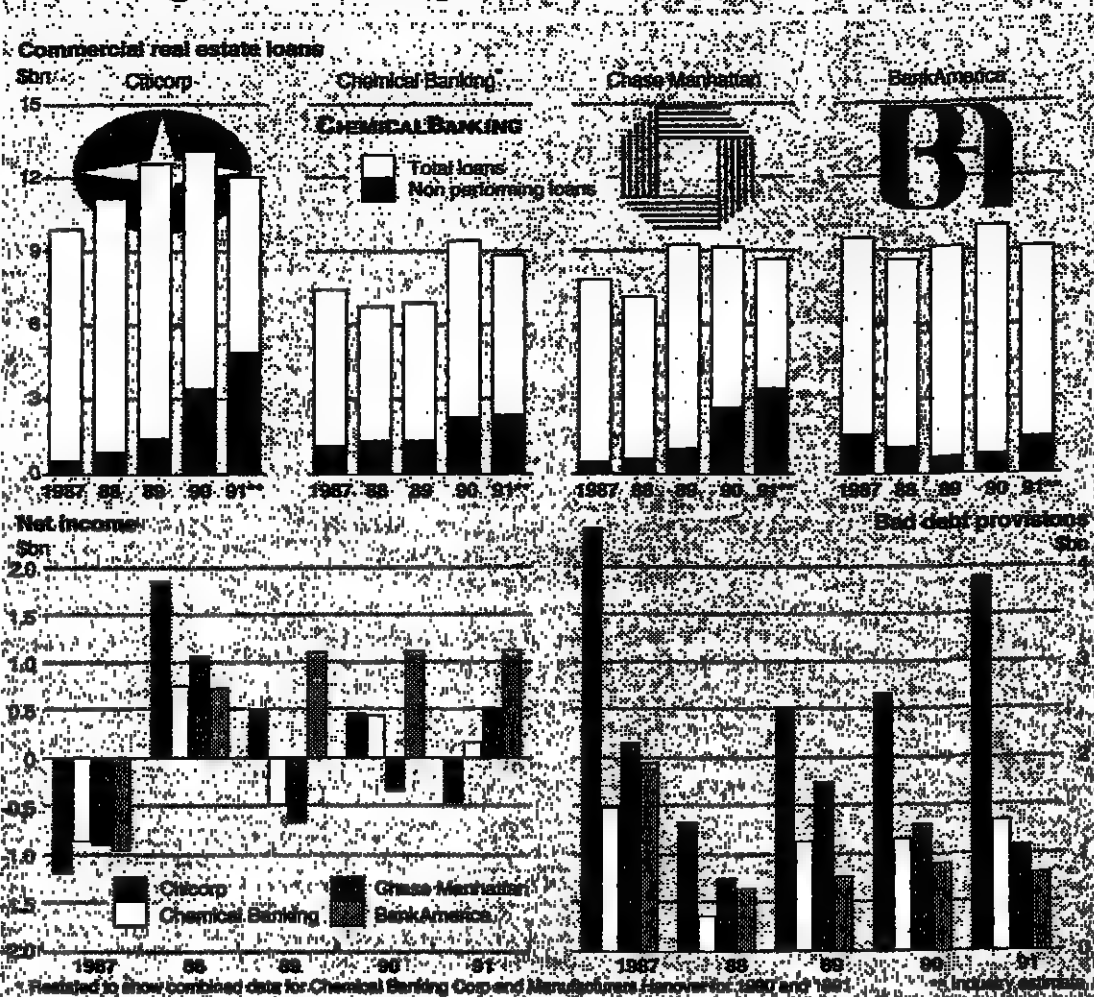
But other observers are less sanguine. Mr Mark Gross, head of the New York City of IBCA, the UK bank credit rating agency, says: "The US banking industry is still bumping along at the bottom in terms of profitability and problem assets."

Mr Gross cites IBCA's own analysis of the leading 44 US banks, which shows that total non-performing loans plus the depressed property held by banks after they foreclosed on loans jumped from \$23.3bn in 1988 to \$87.8bn in 1991. Total bad debt reserves covered 64 per cent of these problem loans and property holdings in 1986 (\$14.9bn) while last year - in the middle of the crisis - they covered less than

A patient on the road to recovery

Alan Friedman says the US banking industry has taken drastic restructuring measures, but it is still ailing

Banking on recovery



68 per cent (\$33.4bn). This illustrates that more provisions still need to be made.

The main reason why it is too early to predict a rapid recovery is the persistent - and pervasive - nature of the commercial property crisis. Overbuilding in many big US cities during the late 1980s was supported by a lending-like rush into property by many banks. When the banking slump finally arrived - on the heels of the crash of many savings and loans institutions - many bankers discovered they had badly misjudged the market and had loan portfolios too concentrated on property.

According to Mr Sardon Goldberg, a property analyst at Salomon Brothers, US commercial real estate values have dropped by an average 30 per cent over the past three years. Many senior bankers and property developers say they do not expect much of a recovery in prices for the next two or three years.

Mr Alan Greenspan, chairman of the Federal Reserve Board, recently said he expects commercial real estate values to continue to drop across the US, a pattern that could

be dire for many banks. "We have got no evidence that suggests commercial values are stabilising and even remotely showing signs of turning up," he said. Top executives at Citicorp, Chemical Banking and Chase Manhattan support this view. They say they expect their 1992 bad debt provisions to be at about the same levels as last year, largely because of the depressed property market.

Mr John McGilli-cuddy, the former head of Manufacturers Hanover Trust who was named chairman of Chemical Banking after the merger between the two banks, says the banking industry will eventually claw back profitability. But he warns: "We still have a significant pile of problems to deal with as we march through 1992, of which real estate is number one." The challenge is more acute in certain regions. Perhaps the most seriously affected area is New England, where unemployment has leapt above the national average, and overbuilding in the 1980s was among the most severe in the US.

Mr Richard Syron, president of the Federal Reserve of Boston and a member of Mr Greenspan's board of governors, says real estate in New England "is close to bottoming", but it could be five years before the market returns to health.

While banks in the north-east expect more heavy bad debt provisions, Midwestern banks, especially in states such as Ohio and Illinois, are more fortunate than either east or west coast institutions because the local property markets have held up better.

Mr Robert Parry, president of the Federal Reserve Bank of San Francisco, says the west coast economy is either "at the bottom or still deteriorating". He notes this could affect banks throughout the region.

Real estate, of course, is not the only factor affecting the industry. Another has been the harsh criticism over the so-called "credit crunch", in which bankers are reported to have been unwilling to lend during the recession. But the other side of the coin is that US consumer confidence, although showing glimmers of improvement, remains

weak, and as many companies seek to reduce debts and dispose of assets, loan demand is flat.

One partial remedy for the banking system - much-needed legislative reform - looks unlikely in the near future. While most bankers want the right to open interstate branches and to expand into equity underwriting, insurance and other financial service areas prohibited under US laws, no one believes such reform stands much chance of passage in this presidential election year. Mr Syron calls the legislation "essential, but dead for the time being".

There is some good news - such as recently reduced reserve requirements that will help strengthen bank capital ratios, and the lowering by the Federal Reserve last December of interest rates. This should lead to better net profit margins across the country because banks have been slow to lower the cost of borrowing to many customers. There are also hints that federal bank examiners may be slightly less tough on banks in coming months.

Regulators were criticised last year for forcing too severe bad debt provisions and write-offs at several banks, but Mr William Taylor, the chairman of the Federal Deposit Insurance Corporation (FDIC), the bank regulatory agency that handles bank failures, says the agency is simply "working through the problems".

One way to measure the health of the US banking industry is to examine the state of the fund - used for rescues - operated by the FDIC. At the end of 1989 the FDIC had \$15bn in the fund; by the end of 1990 the fund was down to \$4bn. At present, as Mr Taylor puts it, "we're broke". He estimates that a new \$20bn line of credit extended to the FDIC by the US Treasury will just about cover expected bank failures between now and the end of 1993.

A more realistic method of fixing what ails the industry could be more mergers to reduce administrative costs. The most promising is the recent joining of New York's Manufacturers Hanover Trust with Chemical Banking, a move supposed to save \$750m of annual costs within four years.

Regulators such as Mr Gerald Corrigan, president of the New York Fed, have predicted that by the end of this decade the number of US banks will be significantly lower as a result of consolidation in the industry. The trauma of the past 18 months has already led to three of the biggest mergers in US history - last year also saw the combination of Bank of America and Security Pacific in California and the joining of C&S/Sovran and NCNB in the south-east.

Although Citicorp remains the biggest US bank in asset terms, with Bank of America-Security Pacific just behind, the very map of America's top 10 banks is likely to change in coming years, with new names such as NationsBank, the name chosen for NCNB and C&S/Sovran, moving up the league table.

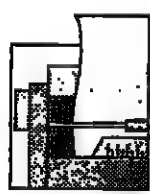
There will certainly be more mergers, but they are not a panacea: their relative success is linked to specific factors such as potential cost savings and the shape of regional markets.

Looking ahead, it is likely that US banking will only finally turn the corner when the broader economy improves significantly. When asked to forecast prospects for US banking, Mr Taylor says he sees a light at the end of the tunnel. But he warns: "I want to make sure it isn't a train coming at me."

PERSONAL VIEW

Hard on soft commissions

By D Bruce Johnsen



Momentum is slowly building on both sides of the Atlantic to restrict the freedom of money managers to accept a novel kind of brokerage rebate called "soft commissions".

The proposed restrictions are based on the mistaken belief that those who invest in unit trusts, pension funds and other institutional portfolios need even more regulatory protection than they already have. What investors may really need is protection from regulators.

The suspicious thing about soft commissions is that they "bundle" the costs of portfolio research into cash-trading commissions. In a typical soft commission deal, a broker pre-pays research expenses on behalf of a money manager in proportion to the future trading commissions the manager promises the broker. The manager receives research up front and, if all goes as planned, pays for it later by providing the broker with the promised trades. Soft commission business perhaps amounts to £2bn annually in the US and Britain.

The widely held view of soft commissions is that they compromise a manager's loyalty to his clients because cash-trading commissions are paid indirectly by clients. Accordingly, soft commissions are said to tempt a manager to engage in excessive trading to generate the commissions necessary to pay the research bill he should properly pay out of his own pocket. They are also said to reduce his willingness to terminate a broker who has failed to execute trades at the best price.

An alternative explanation for soft commissions is that they actually benefit investors by subsidising portfolio research, guaranteeing quality of trading execution, and promoting specialisation. To see this, it is first important to separate two issues. First, why are research and execution bundled together at all? Second, why use such a novel arrangement as soft commissions to account for bundled research?

Virtually all brokers bundle research and execution. This is true of soft commission brokers, but it is also true of traditional, full-service brokers who produce the research "in house" and make it available to managers on an informal basis.

Most managers are paid just a small fraction of any increase in wealth they generate on their clients' behalf. If they were required to pay the entire research bill out of their own pockets, they would apparently have too little incentive to do well-researched trades. A manager's clients therefore have good reason to subsidise his use of research. Bundling provides the ideal subsidy.

In part, profitable trading requires a manager to ensure that the brokers who trade on his clients' behalf execute the trade at the best possible price. But quality of execution is nearly impossible to discern in the short run. How is a manager to prevent an inept, indolent or opportunistic broker doing a shoddy job of execution? Again, bundling does the trick. Having received research up front at the broker's expense, the balance of trading commissions a manager owes the broker serves to bond the broker's performance. Any broker that cheats the manager risks the prospect of being terminated with his account balance unpaid. Far from compromising best execution, bundling actually guarantees it.

Why use soft commissions explicitly to account for bundled research? Under the traditional sys-

tem, the broker's research obligations are only loosely tied to the cash trading commissions he expects from the manager. One consequence is that the broker's research obligations are too indefinite to be transferred; the research must be produced by the broker "in house".

With soft commissions, the broker's research obligations are explicitly tied to the cash value of the trading commissions he expects. By precisely metering these obligations, soft commissions assure that they are definite enough to be transferred to those who can perform them at least cost. Seen in this light, soft commissions constitute a kind of currency that achieves the benefits of bundling while allowing research and execution to be efficiently produced by specialised firms.

Regulators on both sides of the Atlantic are currently entertaining suggestions that soft commissions, but not traditional brokerage, be subject to disclosure requirements. Even when applied uniformly to all commission business, such burdens are probably ill-advised. When applied selectively to soft commissions, they are not just ill-advised but downright disingenuous.

The call for regulation should give us pause. It would be comforting to live in a world where money managers' interests were perfectly aligned with those of their clients and where the quality of a broker's execution could be instantly discerned. But that is not the world in which we live, and further regulation to protect investors based on such an ideal world will only make matters worse.

The author is assistant professor of legal studies at the Wharton School of the University of Pennsylvania.

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The CSCE will seek to define its role after the end of the Cold War in a summit meeting which starts today, says Robert Mauthner

New world watchdog in search of bark and bite

The founders of the various international security organisations have a penchant for uninspiring titles and acronyms.

The "Helsinki Follow-Up Conference", which begins in the Finnish capital today and ends in July with a full-scale summit of its 48 member states is a case in point. Yet it is potentially one of the most significant international gatherings since the collapse of the Soviet Union and the communist system in eastern Europe.

Its avowed purpose is not only to review the work of the Conference on Security and Co-operation in Europe (CSCE) since the last conference of its kind ended in Vienna, in 1990, but to attempt to give the CSCE the necessary teeth to turn itself into an effective guardian of the continent's security. That will require not only imagination, but political will. In particular, it remains to be demonstrated whether the increased enthusiasm of Britain and the US for the organisation in a radically transformed European political and military environment is more than skin-deep.

The reservations of Washington and London are based partly on the belief that a 48-member organisation, now embracing countries such as the US and Canada at one end of the spectrum, and Russia and the newly-independent Central Asian republics at the other, can never be an effective body for taking decisions and action. The organisation is likely to grow further with the inclusion of new states such as Georgia. More fundamentally, the US and UK fear that if too much weight is attached to the CSCE's security functions it will undermine the already diminished role of Nato, even though the CSCE lacks the latter's characteristics of a military alliance with mutual defence guarantees.

It is a matter of continuing debate among western governments whether Nato has been deprived of most of its raison d'être following the dissolution of the Warsaw Pact, or whether instability in the eastern part of the continent requires western countries to keep up their military guard. For the moment, the view that a continuing insurance policy is required, in the form of a viable western defence organisation, has won the day. Equally, however, Nato members have recognised that they cannot permit a security vacuum in eastern Europe.

These twin considerations, instead of leading to a strengthening of the CSCE, the long-existing political forum



for bridging the east-west gap. Initially, spawned by a hybrid "son of Nato", the North Atlantic Co-operation Council (Nacc). Though not offering the full membership and security guarantees that many of the east European states and even Russia want, Nacc offers them a permanent forum for consultation and co-operation on security and related issues.

There is no reason to suppose that Nacc would continue to play the dominant role if the CSCE were strengthened and made more effective. The prospects of this happening have improved as the view that Nato and the CSCE could be truly complementary has become rather more firmly rooted. Both the US and British governments have begun to abandon their lukewarm attitude towards the CSCE and to underline the constructive division of labour that could be achieved in the security field if the two organisations stick to their appointed functions. One of the more useful suggestions endorsed by the US is that, if any peace-keeping forces were required to keep combatants apart in a conflict for which the CSCE was trying to find a political solution, these could be provided by Nato.

The CSCE does not have, and can probably never aspire to, the formal military structure that Nato has. However, the CSCE can boast a wider membership than Nato, and competence in the fields of disarmament, confidence-building measures, the peaceful settlement of disputes, conflict prevention and human rights. The CSCE's achievements since its establishment by the 1975 Final Act in Helsinki, have been much greater than the adverse publicity it has often received. It became an international benchmark for the respect of human rights and principles such as non-interference in the internal affairs of others.

CSCE has been hamstrung by the need for consensus, as was underlined by its impotence in the Yugoslav crisis

armament process. If less spectacular than the bilateral negotiations on the reduction of nuclear arms between the US and the Soviet Union, was also vital. While there has always been a dispute over whether it should be used as an arms control forum, it has served as the umbrella organisation, in particular, for the Conventional Forces in Europe (CFE) treaty signed in December 1990. But above all, the CSCE has played a leading and innovative role in the field of military confidence-building, notably through the Stockholm and Vienna agreements of 1990 and 1991 respectively, which provided for the right of states to

observe big military manoeuvres, laid down minimum periods of notice for exercises above a certain size and provided for verification measures. It is now proposed to create a new security forum which will deal both with future talks on confidence-building measures and the incomplete conventional arms talks in Europe.

In the post-Cold War era, in which the risk of war between the two big military blocs has been replaced by the threat of multiple conflicts between ethnic groups seeking independence, it should be one of the CSCE's main tasks to build on these military confidence-building measures with an effective process to prevent and resolve political conflicts. At the moment, it is ill-equipped to undertake such tasks.

The extent to which the CSCE has been hamstrung by its rule that all decisions must be taken by consensus was underlined by its impotence in the Yugoslav crisis. Since then, a cautious step towards modifying this rule has been taken by CSCE ministers, who decided at a recent meeting in Prague that a single member state could be overruled if found guilty of "clear and gross violation" of its CSCE commitments. Yet it is accepted that any move under this so-called "consensus minus one" rule would be confined to political statements.

Much more ambitious is a proposal by Mr Hans-Dietrich Genscher, the German foreign minister, to overcome the problem of decision-making in such an unwieldy body. Germany, backed by the Netherlands, is suggesting that to nip a dangerous conflict in the bud, a special committee of about five member states should be designated to work out a solution with the parties to any dispute. Whatever the decision on this matter, however, it is clear that if the CSCE is serious about its conflict prevention role, the special Conflict Prevention Centre in Vienna created by the CSCE's 1990 Paris Charter will have to be given a shot in the arm. A director, two officers, a few administrative staff and an annual budget of \$1m are hardly sufficient to deal with disputes as serious as the one between Armenia and Azerbaijan, to which the CSCE is now addressing itself.

This conflict between the two former Soviet republics, is just the kind of emergency which a new-style CSCE will have to tackle. But to do so, the ministers and officials in Helsinki will have to give the organisation the tools and resources to do the job.

OBSERVER

Ebb and flow

■ A Flood would probably strike most people as the last thing likely to be helpful to a troubled property development called Canary Wharf. If so, most people would be wrong.

For a Flood - Al to his friends - is the name of the president of the corporate banking division of Canadian Imperial Bank of Commerce, and few folk will be more involved in the restructuring of Canary Wharf's developers Olympia & York.

Besides being one of the O&Y's two main bankers (the other is Citicorp), Canadian Imperial is among the biggest lenders to the beleaguered London docklands property. Those dealing with Flood will find that he doesn't suffer fools gladly. They may also discover that he has other things than O&Y on his mind. Canadian Imperial will soon announce a new chief executive to succeed Donald Fullerton, who is retiring. Flood, aged 58 and with 30 years service, is the front-runner. His main rival is the investment-banking head Paul Cantor.

More outgoing and less formal than Flood, Cantor is seen by many onlookers as a potentially stronger leader for Canada's second-biggest financial institution.

Half original

■ Of the two new ventures in the life of George Davies, the birth of his son is the more original. As the ex-boss of Next previously had five daughters from his two marriages, a first son (another George, of course) is a brand new development, which is more than can be said for his latest retailing venture. His "magalogue" - a hybrid magazine and catalogue - is

In the wings

■ Ever since he announced he was stepping down as chairman of British Nuclear Fuels, Sir Christopher Harding has looked like a man in search of another big job. One that might have done was the CBI director-generalship, but he apparently turned it down. Undoubtedly, he should make a good replacement for Nicholas Wills, the deposed boss of the not-so-recession proof BET. Even so is BET big enough for an ambitious executive like Harding?

On the other hand, it could be that Harding - one of only a handful of Lord Hanson's lieutenants to prove themselves outside Hanson - is using BET as a training ground while awaiting the call to succeed the 70-year-old Lord. After all at 52, Harding can afford to wait.

After-kill

■ Fresh from the Macabre Notebook - a new form of countering human pollution. Well...post-human, to be exact. W. Canning, the speciality chemicals maker which



"And if that fails, we bring back Willie Whitelaw"

reported yesterday, is always on the look-out for an innovative use for its products. It has found one in Spain, for its biocides.

They are chemicals which kill off biological growth: algae is an obvious example, bacteria in industrial waste is another. Less obvious is the use in a funeral parlour. The biocides mop up body fluids. No seepage from the grave. No post-human pollution. A new meaning for dust-to-dust, ashes-to-ashes.

End of affair

■ Sir Evelyn Rothschild's flirtation with the idea that an outsider could run his family's bank, NM Rothschild, has run its course. Fred Vinton, the chief operating officer, is departing to look after another family fortune - that of the Argentine Bemborgs.

The proprietorial Sir Evelyn plucked the outsider Vinton from JP Morgan at the end of 1987 in a move so unusual that some Rothschild directors assumed Vinton was Sir

Evelyn's heir apparent.

But last month Sir Evelyn appointed his cousin, Baron David de Rothschild, as deputy chairman. Sir Evelyn has made it clear that Baron de Rothschild, senior partner of Rothschild & Cie in Paris, is likely to succeed him. Although Sir Evelyn has two sons, they are still at school and considered just a trifle too young to take over just yet, though their eventual succession is taken for granted.

Sir Evelyn's hope is that cousin David will help to knit together the various Rothschild banks worldwide - just as Michel David-Weill has forged strong links between the assorted Lazard banks.

Vinton himself, an American, is returning to his roots without the upheaval of leaving the UK. He was born in the Argentine and worked there for JP Morgan. However, he will manage the Bemborg private businesses from London and will still be able to indulge his passion for foxhunting.

The good news

■ Such is the recession that recruitment consultants are now getting not only speculative applications from newly redundant executives, but letters from previous applicants wanting to update the CVs they sent earlier. Two examples received by London headhunter John Courts read: "The verdict was reversed on appeal; the judge said the case should never have been brought."

"The FBI have dropped all charges relating to the \$4m." But both are upstaged by the first-time applicant whose letter begins: "I come with the highest possible recommendation. I was acquitted on all charges, in the High Court."

LETTERS TO THE EDITOR

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Homework that assures success in Italy

From Mr Gavin Cleary

Sir, The Gieves Group, when announcing a substantial loss last year, put a large measure of the blame on the higher than expected losses suffered by its new store in Milan.

Opened only a year ago, the new shop has no doubt had the misfortune to experience at the outset the economic difficulties common to the sector in general, but one has to ask the question if its plight is not symptomatic of a far deeper malaise which seems to have struck British companies entering Italy, more than most.

I have the strong impression that normally sensible British businessmen suffer a temporary loss of their critical faculties when it comes to negotiating with Italians in Italy.

No-one doubts the seriousness of the vast majority of Italian businessmen, but neither should anyone underestimate their charm, especially when it is reinforced by the background "magic of Italy".

There is a long, and list of serious miscalculations by British investors in Italy. Many of these might have been avoided if the companies concerned had only done their basic research properly and gone to the trouble of talking to people on the spot, who between them have a wealth of experience and a ready willingness to give objective advice.

Until British companies interested in expanding their presence in this vitally important but complex market do their homework properly, those of us living and working in Italy can only hold our breath in horror as, lemming-like, one company after another blindly goes over the brink.

Gavin Cleary, Chief executive, British Chamber of Commerce for Italy, Via Agnello 5-20121 Milan, Italy

LSE being denied a 'unique' opportunity

From Mr Gideon Nellen

Sir, What a tragedy for London if County Hall is sold for conversion to a hotel and leisure centre rather than used to rehouse the London School of Economics. And what an uninspiring desperate vision of London Michael Heseltine, the environment minister, and Godfrey Taylor, chairman of the London Residuary Body, seem to have to allow the proposed sale to proceed.

If London is to hold its own in Europe it needs to strengthen and revive its education facilities. Every Londoner would benefit from the enhanced stature and improved facilities of the LSE

relocating to County Hall.

It is a unique opportunity for the school to establish itself as the leading European school of social and political science. It will be a contribution to a city straining under the pressure of tourists. On planning grounds alone, hotel and leisure use with attendant coaches should not be permitted.

Is this an attempt by Taylor and Heseltine to burn the oil wells? And how does this square with Heseltine's pronouncements that the use of Somerset House should be non-commercial? Gideon Nellen, Nellen & Co, 19 Albemarle Street, London W1

Pro and con the shadow budget

From Mr Simon Haskeel

Sir, Labour's tax proposals provoke a curious response from some of your readers. (Letters March 21 and 22).

Mr Peter Brown and his Top Pay Research Group obviously do not believe in the market. Why should employers grant extra pay increases to those earning between £20,000 and £30,000 a year to compensate for the increased tax in Mr John Smith's shadow budget when Mr Brown says there are a record number of qualified staff on the dole? We won't.

Mr Tyler forecasts that Mr Smith's budget will cause a collapse in those services consumed by above average earners. I shall just save less, and instead the money is spent on consumption by the less well-off it will probably help my business.

Simon Haskeel, chairman, The Perrotts Group, 62a Ockendon Road, London N15NL

From Mr David Grenier

Sir, Lex identifies a gaping hole in the Labour party's shadow budget ("Labour turns

on the charm", March 17), but even Lex may have underestimated its size.

Mr John Smith has indicated that he would work within the £28bn public sector borrowing requirement (PSBR) target set by the chancellor for fiscal 1992-93. That target depends heavily on continuing receipts of £28bn from privatisations. But the issue is not simply one of tracking down the difference between this figure and the £28bn of identifiable privatisation receipts; it is one of judging the market's willingness to finance any further privatisations under a Labour government and therefore of judging on what terms such issues might take place.

It is no coincidence that it has taken a general election campaign to concentrate the minds of messrs Kinnock and Smith on the virtues of accepting ongoing privatisation. Other members of the shadow cabinet, however, do not appear to have synchronised their conversion to the new doctrine. Mr Bryan Gould, shadow environment secretary, still appears to believe that the water companies will come back into public ownership under a Labour government. Mr Frank Dobson, shadow energy secretary, believes Labour would take control of the power generators. And Mr John Prescott, shadow trans-

port secretary, is threatening to reverse the recent buy-outs of port authorities.

This is yet another example of Labour, under electoral pressure, being prepared to play fast and loose - in this case with the savings of millions of investors.

David Grenier, chief executive, Independent Investment Management, Warrford Court, Throgmorton Street, London EC2N 2AT

No tepid reception

From Mr Jeremy Isaacs

Sir, Antony Thornecroft accurately reports our intention to commission an independent review of our costs. ("Opera House asks consultant to investigate costs", March 20) but, unnecessarily, and inaccurately, adds that "many recent new productions have attracted tepid reviews". Does he read the Financial Times? Hugenots was hardly tepidly received. It was exoriated. But the reviews of our last four successive new opera productions - Simon Boccanegra, Mitridate Re di Ponto, Don Giovanni, Death in Venice - were glowing in their approval, and Clement Crisp, reviewing the Royal Ballet recently, in new work and old, has much admired and praised what he has seen.

For the second year running, the Royal Opera House has achieved the double whammy of winning both the Standard awards for opera and ballet. Of this year's six Olivier nominations for opera, four come to us. Our ballet companies won three out of six. Casually to compare our work unfavourably with English National Opera's is to play an old cracked vinyl record, long out of date. And it hurts. It is hard enough to justify a necessary level of funding without having to contend with underrepresentation of what we actually achieve.

Jeremy Isaacs, general director, Royal Opera House, Covent Garden, London WC2E 8DD

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INSIDE

Merrill Lynch awards big salary package

Merrill Lynch, the big US securities house which last year earned record profits of \$696m, has awarded its chairman a 1991 pay package of salary and stock options worth a current indicated value of \$16.8m. The package for Mr William Schröeder (left), Merrill chairman for the past decade, is one of the largest ever seen on Wall Street. Page 28

ECC surges to £115m

Pre-tax profits of ECC Group, the world's largest supplier of china clay, last year jumped by more than half to £115.4m (\$199m). The British company is reverting to its former name of English China Clays. Page 33

Kitchen like a fortress

Spring Rain, the bathroom and kitchen manufacturer, reported a 25 per cent increase in pre-tax profits to £37.6m (\$65m) for the year to January 3. The group ended the year with no debt and cash 45 per cent higher at £45.3m. Mr Stuart Greenwood, finance director, said the group had performed well through "the worst downturn in living history". He added: "We have a balance sheet like a fortress." Page 38

Hopes rise in springtime

Bulgarians love March 20. It heralds the beginning of spring, even if it is snowing on that day this year. Spring also brings some hope to Bulgarians that the energy shortages will end. But their optimism is not shared by Mr Lulin Radulov, who as president of Bulgaria's Committee of Energy has the task of co-ordinating the country's energy needs. Page 34

TNT confident on Europe

TNT, the Australian transport group, expects its European distribution network to move into profit in 1992-93. Sir Peter Abeles, chief executive, said yesterday. Sir Peter said increased revenue from deals with Federal Express, the US express mail group, and five European and North American post offices, would transform the loss-making European network. Page 25

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Chief price changes yesterday

FRANKFURT (DM)		PARIS (FF)	
Asio	170 + 38	Asio	521 + 9
Bohle	151-2	Bohle	482 - 28
1010	157 - 5.4	Club Med/Amis	513 - 13
Lufthansa	218.9 - 14.2	Opacore	685 - 44
Thyssen	320 - 5.5	Parifin	382 - 14.8
Varta	357 - 6.5	Total B	222.4 - 7.7
NEW YORK (\$)		TOKYO (¥)	
Alcoa	27.1 + 1/4	Nippon Kinzoku	494 + 41
Coleman	46.7 + 1/4	Nishi	481 + 65
De Wiet	82 + 2 1/2	Yamata Motor	788 - 30
Hartford	63.4 + 1 1/4	Yamata Secur	888 + 65
Occidental	19.5 - 1/4	Yamaha	218 - 23
Phillips Pet	19.5 - 1/4	Yamaha Uts	612 - 92
LONDON (Pence)			
Asio	27 + 3	Gabazzi	58 - 6
Bohle	75 + 10	Herford Simon	100 - 38
Standard Toys	46 + 7	MB Caradon	244 - 9
Sanorg	48 + 10	Macellum Glen	189 - 12
Kent Systems	177 + 18	Imet Int	453 - 14
Lambert Howard	325 + 10	SmithKline Beecham	163 - 28
ML Hldgs	28 + 7	Smith (WJA)	416 - 15
Phile	28 + 10	Tyson	80 - 10
Phile Aero	291 - 10	Tarmac	137 - 9
Phile Land	183 - 14	Willes (A)	132 - 15
Phile Bids	408 - 30		

Swiss food group poised to win as dramatic battle ends with 2am deal, writes Alice Rawsthorn Nestlé and Agnelli agree terms on Perrier

THE bitter battle for control of Perrier mineral water, the well-known French brand name, ended yesterday when Nestlé, the powerful Swiss food group, and its allies agreed terms for a settlement with their main opponents, the Agnelli family of Italy. Full details of the agreement, which was concluded at 2am yesterday, will be announced in Paris today. It marks the end of a dramatic tussle featuring prominent figures in Europe's industrial and financial establishment. Speculation on the stock mar-

ket suggested that Nestlé has agreed to increase its FF13.42bn (\$2.39bn) offer for Perrier in return for the Agnelli raising their FF15.6bn bid for Exor, the French property company that controls Perrier. BSN, the French food group which turned against its old allies, the Agnelli, to side with Nestlé, its chief competitor, would then drop its FF6bn counterbid for Exor. Although the outcome will be seen as a victory for Nestlé at the Agnelli's expense, the latter do stand to make a substantial

profit from selling Exor's shares in Perrier. The Agnelli may also retain control of Exor's extensive property interests and Chateau Margaux wines. Meanwhile BSN is expected to exercise its prior agreement with Nestlé to buy Volvic, one of the Perrier waters. "It looks as though peace has broken out although we're still not sure on what terms," said Mr John Graham, European food analyst at UBS Phillips & Drew in London. "The Agnelli seem to have decided it would be too expensive and too damaging to

drag out the battle any longer." The seeds of the Perrier fracas were sown last year when the Agnelli accepted an invitation from Exor to become one of its minority shareholders. This angered both BSN, previously the Agnelli partner in France, and Lazard Frères, the Paris-based bank that had orchestrated the partnership. Their anger intensified last autumn when the Agnelli announced an agreed partial offer for Exor. This also incurred the wrath of Crédit Agricole,

another French bank, and the Suez industrial group, both of which, as minority shareholders in Exor, were aggrieved at being excluded from the bid. The Agnelli then agreed to make a full offer for Exor. Nestlé entered the fray when, having failed to persuade the Agnelli to sell Exor's shares in Perrier, it prepared to mount its own bid for the mineral water company in conjunction with Banque Indosuez, a Suez subsidiary. Meanwhile Perrier, chaired by Mr Jacques Vincent also

chairman of Exor, marshalled its defences by selling 13.8 per cent of its shares to Saint Louis, a French sugar company linked to the Agnelli. The pressure on the Agnelli intensified when BSN mounted a FF6bn counter-bid for Exor. When Nestlé scored two decisive legal victories, one of which invalidated the Saint Louis share purchase, the pressure to negotiate became intolerable resulting in this weekend's settlement. Lex, Page 22; Markets, Back Page

Alice Rawsthorn reports on a new wave of changes to French securities rules

Re-engineering the Paris stock market

THE brightest brains in the French civil service, it is often said, end up at the finance ministry. Their brainpower is now being put to the test as they tussle over a series of reforms of France's stock markets. Over the next few months the ministry will finish proposals on issues with important implications for the market's future. A forthcoming reform of the French pension system and a series of share sales in large state-owned companies should provide a new influx of investment and equity. Other reforms in the pipeline include an overhaul of France's complex takeover laws and measures to halt the drift of "block" trades in large numbers of shares from Paris to London.

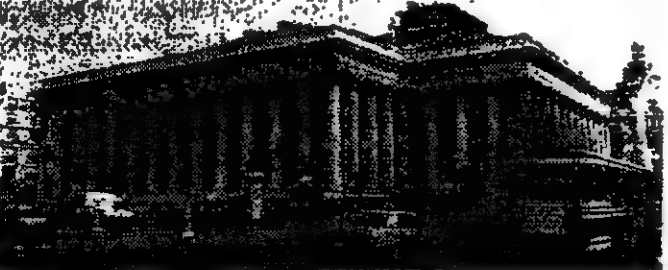
Two thirds of a company and a bourse tax on share transactions, survived. Paris banks and brokers have long complained about them, arguing that they reinforce international investors' suspicions about the inbred nature of the French market and make it difficult for Paris to compete. Recently these complaints have been reinforced by the rows over the partial bid for the Printemps retail group by Pinault, the property company, and the battle for Perrier mineral water. As a result the French government and the regulatory authorities are now amenable to the prospect of reform. The finance ministry is reviewing the takeover laws and is expected to abolish partial bids in favour of forcing investors to make full offers.

The stock market authorities are also reviewing the procedure for executing block trades in Paris, which has lost much of such business to London where the system is more flexible. This review could result in a more flexible disclosure system and, possibly, a new cadre of market makers. These changes may make little practical difference. So many large French companies are controlled by friendly shareholders that there are relatively few hostile bids. And it is probably too late for Paris to recapture the block trading business already lost to London. But, said Mr René de la Serre, managing director of Crédit Commercial de France, one of the larger banks, these

"Clearly there is a political will to complete the modernisation of the French financial system," said Mr Michel Spierenberg, president of Bact Allain Warburg, the French arm of the S.G. Warburg securities group. "All in all these reforms are very encouraging and should make the market more modern and more efficient." The first wave of French stock market reform was in the mid-1980s when Paris followed the precedent set by London in opening up its financial markets to the preparation for the 1990s. The pace of change was frenetic: old monopolies were abolished, closed markets opened and state-of-the-art technology introduced. But some old practices, such as a right to make a "partial" bid for

two thirds of a company and a bourse tax on share transactions, survived. Paris banks and brokers have long complained about them, arguing that they reinforce international investors' suspicions about the inbred nature of the French market and make it difficult for Paris to compete. Recently these complaints have been reinforced by the rows over the partial bid for the Printemps retail group by Pinault, the property company, and the battle for Perrier mineral water. As a result the French government and the regulatory authorities are now amenable to the prospect of reform. The finance ministry is reviewing the takeover laws and is expected to abolish partial bids in favour of forcing investors to make full offers.

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Paris Bourse: hoping to attract new equity

So far Mr Bérégovoy has not gone as far as the financial community had hoped with pension reform. Last week he announced plans for a new FF60,000 tax-efficient personal equity plan, although he did not specify whether the tax benefits would be realised throughout its six-year lifespan, or at the end. But he also dashed the market's hopes by refusing to introduce corporate pension funds, presumably because of opposition from the trade unions. "The PEP initiative is a step in the right direction, but without upfront tax advantages, it is unlikely to have a major impact," said Mr Spierenberg. "The creation of pension funds would be the single most important step,

Reliance to sell Hall stake

By Richard Lapper in London and Nikhil Tait in New York

RELIANCE Group Holdings, the US insurance and investment company controlled by Mr Saul Steinberg, is seeking a buyer for its majority stake in Frank R. Hall, its troubled insurance broking subsidiary. Hall, which is the seventh biggest broker in the world with income of around \$430m in 1991, owns Leslie & Godwin, the leading Lloyd's broker. Its sale would signal further realignment within the highly competitive broking sector. Hall revealed that Reliance, the investment and insurance company was exploring the sale of its stake in a filing with the US

Securities and Exchange Commission last week. Reliance owns 66 per cent of the common stock, or 94 per cent if all warrants are exercised and preferred shares converted. It is believed to have called in Bear Stearns, the Wall Street investment bank, to advise. Hall has incurred losses after tax in four of the last five years, reporting a deficit of \$25.6m in 1991. The sale opens new opportunities for Hall's leading international competitors who have been expanding market share in recent years. Three of Hall's toughest competitors in the US retail market have all made significant headway in the last 18 months. Corroon & Black linked up with

the London-based broker, Willis Faber, in October 1990 to form Willis Corroon, the world's second biggest broker. Rollins Burdick Hunter, which is part of the Aon Corporation, has also been expanding in Europe. It bought the Dutch broker Hudig-Langeveldt last August, overtaking Hall in the rankings (by revenues) as a result. Aon also owns a significant minority stake in the London market broker, Nicholson Chamberlain Colls, but lacks any presence in UK retail broking. Last month New York-based Marsh McLennan, the world's biggest broker, also broadened its base in Europe, by buying Faugère et Juteau, France's biggest broker.

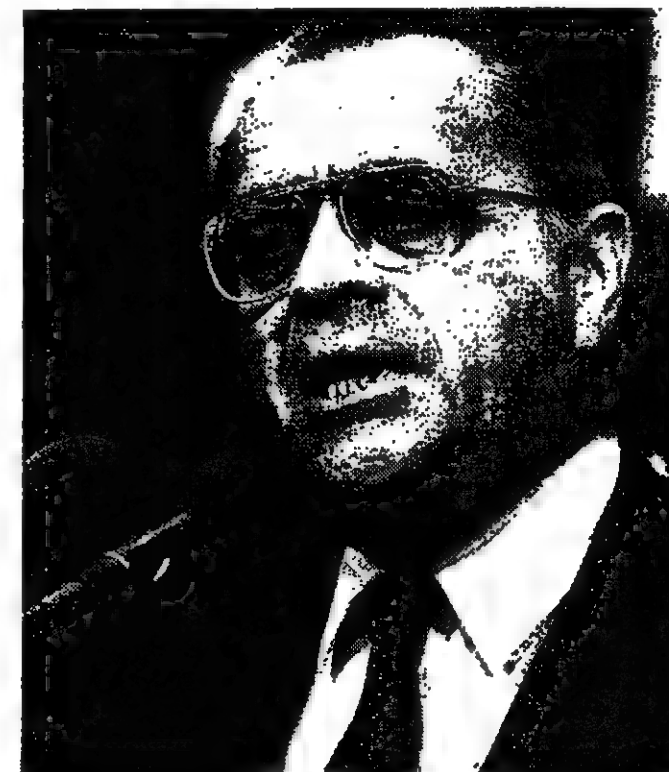
Citicorp writes off \$120m on Randsworth

By Alan Friedman in New York

CITICORP, the leading US bank, has written off \$120m, nearly one third of its loan exposure, to Randsworth Trust, the UK property company placed in administrative receivership last week. The decision to opt for receivership came after Citicorp failed to agree on a financial reorganisation with JMB Realty, the Chicago property investment firm that acquired Randsworth in 1989 on behalf of its pension fund clients. Citicorp's exposure to Randsworth stems from a 1989 loan of \$197m (\$341m). But investors holding a separate \$229m of debentures have a more senior claim as Randsworth creditors

than Citicorp. Following its write-off, Citicorp has about \$215m of loan exposure to Randsworth. The bank said yesterday it had "recognised the erosion of value" but stressed it remained sanguine about eventually recovering the outstanding principal. The Citicorp loan write-off represents a little more than 10 per cent of its \$1bn loan exposure in the London property market. Citicorp also has about \$300m of depressed property obtained after foreclosing on London-booked loans in the UK and Australia. Last year Citicorp wrote off a total of \$304m of property loans in the UK and Australia. Mr John Reed, chairman of Citicorp, last year took personal

charge of the bank's troubled worldwide property loan portfolio and moved to reclassify loans in the US, UK and Australia. Most of Citicorp's problem property loans are in the crippled US market, where about 41 per cent of the bank's \$12bn commercial property portfolio is classified as non-performing. It remains unclear whether Citicorp will need to write off more of its outstanding \$215m of Randsworth loans. The bank is understood to be discussing recovery prospects with KPMG Peat Marwick, the accountants who were last week named as court-appointed receivers of Randsworth. Background, Page 30; US banking prospects, Page 20



Pierre Bérégovoy: still some way to go on pension reform

but it looks as though we may have to wait a little longer for that." Mr Bérégovoy is expected to wait until after next year's elections before returning to the issue. Corporate pension funds would not only provide new investment but also create a new breed of powerful investment institutions, instilling greater discipline in the market. But the unions are not the only obstacle. The brains in the finance ministry must also work out a way of persuading the French electorate to shell out for private pensions at the same time as they are supporting those already in retirement - an intellectual puzzle which will really test their ingenuity.

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INCORPORATED IN ENGLAND BANKING AND A MEMBER OF THE EUROPEAN COOPERATIVE INVESTMENT BANKING WITH MIDLAND BANK PLC HEADQUARTERS AND
CORPORATE OFFICES ARE NOW BEING PROTECTED BY THE PATENT AND REGISTRATION MARK (P) 1988 THE FINANCIAL SERVICES ACT 1976

INTERNATIONAL COMPANIES AND FINANCE

Difficult trading year fails to slow Argos expansion

By John Thornhill in London

ARGOS, the catalogue showroom retailer, yesterday reported a 17 per cent fall in annual profits in the face of "the most difficult retailing environment since the company was launched in 1973".

Pre-tax profits slipped from £75.1m (\$129.9m) to £62.1m due to the difficult trading climate and the additional costs of researching and launching a furniture store concept.

Although sales this year had shown a small increase on the previous year, Argos said it was difficult to predict trading conditions because of continuing political and economic uncertainty.

Mr Mike Smith, chief executive, said the company still had great scope for geographical expansion and had identified 500 sites. The company opened 18 stores in 1991 and ended the year with 285 outlets. It is currently opening about 25 stores a year.

Argos is also testing the furniture market by launching four Chesterman stores. Mr Smith said Argos had identified an opportunity to exploit

the upper end of the furniture market, which was poorly served.

The first Chesterman store will open on Thursday in north London. Three more will be opened this year in Chatham, Fareham and Bristol. Mr Smith said he could envisage the company opening 30 stores within five years.

He also revealed that Argos was looking at launching a US-style "warehouse club", which sells a narrow range of goods at heavily discounted prices from large out-of-town stores.

Although the different cost structures of retailing in the UK had deterred it from opening such stores, he did not rule out the possibility of doing so.

In the year to December 23, sales rose from £905.57m to £926.65m, although operating profits slipped from £68.23m to £55.44m.

Interest income of £8.7m was £200,000 lower than the previous year, reflecting the general fall in interest rates. A final dividend of 4.3p will increase the annual payout by 7 per cent to 6.4p. Argos shares closed down 4p at 253p.

Lex. Page 22

Philips to form joint ventures with Grundig

By Ronald van de Krol in Amsterdam

PHILIPS, of the Netherlands, and Grundig, its 32 per cent-owned German consumer electronics associate company, said yesterday they intend to set up joint ventures in the fields of video equipment and cordless telephones.

The video venture will encompass the development and production of video components such as video heads, scanners and video tape decks.

Grundig, which has been controlled by Philips since 1984, will contribute its Nürnberg-based video operation to the venture, while the Dutch

company will include its entire Vienna-based video business group.

A Philips spokesman said that details, including the precise split in share ownership, still had to be settled. No turnover figures were disclosed, but Grundig's video operations employ 1,900 people and Philips 3,000.

The components and equipment made by the venture will be sold under the separate brand names Philips and Grundig. They will also be sold to other original equipment manufacturers for rebranding.

The aim of the video partnership is to make better use of production and research facilities.

Olivetti in computer printer link with Canon

By Haig Simonian in Milan

OLIVETTI, the loss-making Italian computers and office equipment group, is reinforcing its links with Canon of Japan with a £130bn (\$103m) joint venture to produce up to 700,000 bubble ink-jet printers annually.

Bubble ink-jet printers represent the fastest-growing sector of the computer printer market. Olivetti estimates that such "non-impact" technology accounted for around one-third of the 7.8m printers sold in Europe in 1991, with a growth rate of around 25 per cent.

The two already collaborate through Olivetti's Canon Industriale (OCI), a joint venture set up in 1987 to make photocopyers under both the Canon and Olivetti badges.

Under the latest deal, to take effect in April, OCI will create a new bubble ink-jet printer division, providing 580 jobs at its existing plant in northern Italy over the next five years. First-year output is expected to reach 200,000 units. Around £70bn of the total investment will go towards research and development, while £46bn will be spent on production.

Olivetti has been attacked, unfairly it claims, for being slow to strike strategic alliances with other high-technology groups to help overcome its current problems. The latest deal should go some way to meeting such criticisms.

The company gave no precise sales or profits forecasts for the new venture. However, it claimed to hold around 11 per cent of the market, with sales of around £400bn.

The new joint venture will be based on Olivetti's existing production and research activities, to be complemented by the introduction of Canon technologies. According to Olivetti, the two companies are, with Hewlett Packard, the leaders in bubble ink-jet technology. The division will extend Olivetti's two-model range, with products using technology from both companies and marketed under both Olivetti and Canon names.

Finmeccanica deal produces indifference

Haig Simonian on reaction to the latest example of Italy's privatisation strategy

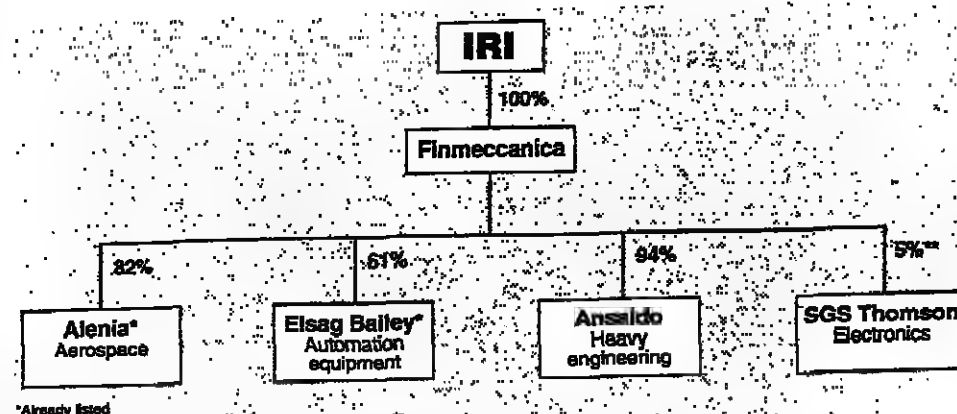
HAVING sold its Cementir cement operation and further diluted its telecommunications interests through convertible bond issues, Italy's giant IRI state holding company has turned to an outright flotation to muster funds for cash-hungry subsidiaries.

The candidate this time is Finmeccanica, the holding company for most of IRI's engineering interests. So far, the stock market has reacted with caution to the latest example of the Italian government's strategy on privatisation.

Milanese brokers gave Mr Giulio Andreotti, Italy's premier, a cool reception when he visited the bourse last week just one day after the Finmeccanica scheme was unveiled. Their reaction stemmed from cynicism about the government's privatisation policy in general and indifference to the deal in particular.

Many dealers are bitter that privatisation, Italian style, has been disappointing so far. Powerful vested interests among state companies' managements and the desire of politicians to keep their hands on the strings have meant that flotations have involved minority stakes or just slight dilutions of the state's entrenched majorities.

Even when more than 50 per cent of a state-owned company has changed hands, as in the case of Cementir, the transaction has been conducted via an auction, by-passing the bourse. To make matters worse, the Cementir deal took place just days before a new law came into effect protecting the rights of minority shareholders. Had the deal been postponed, the buyer, a Rome building group,



*Already listed
*Further 45% taken over directly by IRI in managed by Finmeccanica

would have had to offer small shareholders the same generous terms it bid to gain IRI's controlling interest.

The Finmeccanica deal will do little to diminish brokers' scepticism about privatisation. Under the complex terms, Finmeccanica will be floated via a reverse takeover by Sifa, a stock market-listed property and financial services subsidiary. That will be followed by a two-stage capital increase, with the eventual target of having 40 per cent of Finmeccanica's capital on the stock exchange.

Unless the pricing is unusually generous, the deal will do little to excite the market. Some of Finmeccanica's businesses, like the troubled Alenia aerospace concern and Elisag Bailey, a precision engineering outfit, are already listed. Others, like the Franco-Italian SGS Thomson electronics joint venture, would find it difficult to attract private-sector capital on their own.

The mixture of Finmeccanica's interests is one reason why analysts do not share politicians' enthusiasm about the proposed float. Selective investors can already buy into the group through the quoted subsidiaries. And if raising money is the priority, why not list Ansaldo, Finmeccanica's heavy engineering arm, which is the only big part of the group not already quoted, ask some analysts? As matters stand, only its Ansaldo Trasporti subsidiary has a listing.

The practice of floating both a public-sector holding company and its subsidiaries is not new in Italy. Both STET, the IRI-owned telecommunications holding, and its leading operating units like SIP and Italcable are traded on the market.

But the telecommunications set-up is easier to justify than that now planned for engineering. STET's quotation dates back longer. Analysts point out that buying shares in STET gives an investor a proxy for the entire Italian telecoms sector from manufacturing to operating utilities. The same can hardly be said for Finmeccanica.

The company has thoroughly restructured its activities since

the days when it was best known for its loss-making Alfa Romeo cars operation, sold to Fiat in 1986. Finmeccanica has invested heavily, partly through purchases abroad, in high-tech businesses such as Elisag Bailey and Esate Biomedica, a small bio-technology operation also due to be quoted.

Yet, despite its acquisitions, not all of Finmeccanica is flourishing. Alenia, formed in December 1990 from the merger of Finmeccanica's Aitalia aerospace unit and Selenia, the defence electronics subsidiary of STET, has run into heavy turbulence following the dive in the civilian and military aerospace business. Earnings last year shrank to £56bn (\$42m), forcing the company to cut its dividend for the second time running. Although Alenia is now starting to slim down, the outlook is not rosy.

Ansaldo, which had sales of £2,572bn in 1990, may now be having somewhat better, having returned to profit in 1990 after

its nuclear electricity generating operation was knocked for six by Italy's 1987 referendum against nuclear power. However, the group is still suffering from the economic downturn which has affected the world's big engineering and contracting concerns.

Even the legacy of Alfa Romeo lives on. One reason for Finmeccanica's current need to raise cash is to repay IRI £161bn, plus interest, which it gave in illegal subsidies to the cars group while still owned by Finmeccanica.

The repayment explains why Finmeccanica posted a £525bn group loss for 1991, compared with net profits of £119.6bn in 1990. Sales rose by 14 per cent to £10,985bn last year, but even after stripping out extraordinary items, the ratio of net profits to sales of 1.5 per cent in 1991 is hardly stunning.

Meanwhile net financial liabilities jumped by almost 17 per cent to £4,862bn - representing 44 per cent of turnover. Sceptics say Finmeccanica's argument that the high capital content of its activities dictates a lengthy pay-back period can also be used as a cover for poor results.

A marked improvement in operating earnings showed Finmeccanica may now be getting to grips with some of its problems. Next year will also see the arrival of the first tranche of the £1,025bn due from Fiat under the terms of the Alfa Romeo sale. The total is payable, interest free, in instalments over the next five years. If Finmeccanica could offer terms like that to its future shareholders, there might be more of a rush to buy its stock.

Volvo goes to Procordia for new chief executive

VOLVO has appointed Mr Sören Gyll as chief executive to replace Mr Christer Zetterberg, who has headed Volvo since April 1990, writes Kevin Done, Motor Industry correspondent.

Mr Gyll, chief executive of Procordia, the Swedish pharmaceutical and foods group, would move to Volvo whether or not the planned merger of Volvo and Procordia takes

place, the car and truck group said yesterday.

The appointment of Mr Gyll is a severe blow to the fortunes of Mr Christer Zetterberg, who is to be relegated to the post of deputy chief executive, according to a statement yesterday.

Mr Zetterberg, formerly president and chief executive of PKBanken, the Swedish state-owned bank, was expected eventually to succeed Mr Pehr

Gyllenhammar, the Volvo chairman. But the relationship between the two has proved difficult.

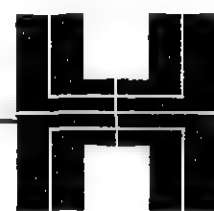
The fate of the proposed SKR39.7bn (\$8.5bn) merger of Volvo and Procordia remains uncertain. The Swedish government, which owns 42.7 per cent of the voting rights in Procordia, blocked the merger in January but is still discussing alternative solutions.

Mr Zetterberg said last week that the talks had entered a decisive phase and that a settlement would probably be announced in one to two weeks. He refused to predict the outcome.

When the deal was announced in January, the two companies said that Mr Gyllenhammar would become chairman of the merged group with Mr Gyll as president and chief

executive officer. Mr Zetterberg was to become deputy chief executive responsible for Volvo's vehicle operations.

The appointment of Mr Gyll by the Volvo board, regardless of the outcome of the merger negotiations, has renewed speculation that Mr Zetterberg will shortly leave Volvo, however possibly to return to the Swedish pulp and paper industry.



Highlights 1991

Hongkong Land

Resilient Hong Kong property market

- Earnings per share + 10.1%
- Dividends per share + 9.1%
- Net asset value per share + 0.6%

- Property portfolio US\$4,899.2 million
- Shareholders' funds US\$4,329.5 million
- Net debt US\$349.9 million
- Investment properties 97% let

"The Group is in a strong financial position to take advantage of opportunities either in Hong Kong or in depressed world property markets."

SIMON KESWICK, Chairman
23rd March 1992

1991 RESULTS

	Year ended 31st December 1991	1990
	US\$m	US\$m
Net income from properties	396.5	372.7
Operating profit	376.8	362.7
Other income	4.5	1.2
Financing charges	(37.2)	(59.9)
Profit before taxation	344.1	304.0
Taxation	(46.0)	(36.3)
Profit after taxation	298.1	267.7
Extraordinary items	115.8	152.9
Profit attributable to Shareholders	413.9	420.6
Dividends	(235.9)	(211.2)
Retained profit for the year	178.0	209.4
Shareholders' funds	4,329.5	4,180.6
	USc	USc
Earnings per share	11.58	10.52
Dividends per share	9.00	8.25
	US\$	US\$
Net asset value per share	1.55	1.64

Note: The Accounts have been prepared in United States Dollars and in accordance with International Accounting Standards. The underlying accounts of the Group are principally denominated in Hong Kong Dollars.

Hongkong Land Holdings Limited
Incorporated in Bermuda with limited liability



A member of the Jardine Matheson Group

The Register of Members will be closed from 19th to 22nd May 1992 inclusive to identify those Shareholders entitled to the proposed final dividend of USc6 15 per share which will, subject to approval at the Annual General Meeting to be held on 22nd June 1992, be payable on 11th June 1992. Shareholders registered on a section of the Jersey branch register of members who wish to receive their dividend in Hong Kong Dollars, or Shareholders registered on the Hong Kong branch register of members who wish to receive their dividend in United States Dollars, should notify the Company's registrars or one of the Company's transfer agents on or before 18th May 1992. Shareholders whose shares are held through the Central Depository System in Singapore (CDP) will receive Hong Kong Dollars unless they elect through CDP to receive United States Dollars. The Hong Kong Dollar equivalent of the dividend declared in United States Dollars will be calculated by reference to a rate prevailing five business days prior to the payment date.

LVMH

MOËT HENNESSY . LOUIS VUITTON

11% GROWTH IN 1991 NET INCOME

At a meeting held on March 18, 1992, the Supervisory Board of LVMH Moët Hennessy Louis Vuitton reviewed the Group's 1991 financial statements.

Key consolidated highlights

In millions of FF	1991	1990	% change
Sales	22,036	19,832	+ 11.1%
Income from operations	6,415	5,672	+ 13.1%
Net income	3,737	3,375	+ 10.7%
Net income per share	FF 252	FF 226	+ 11.5%

The Group's net income increased by 10.7%. This increase was achieved despite the negative impact of the Gulf war on the Group's sales in the early months of the year.

Consolidated highlights by segment

In millions of FF	Sales		Income from operations	
	1991	1990	1991	1990
Champagne and wines	5,551	5,147	1,326	1,340
Cognac and spirits	6,229	5,074	2,791	2,209
Luggage and leather goods	4,847	4,450	1,881	1,755
Perfumes and beauty products	4,874	4,654	636	462
Other	535	507	(219)	(184)
LVMH Group	22,036	19,832	6,415	5,672

In the champagne and wines segment, which includes Pommery Champagne for all of 1991, income from operations remained stable despite lower volume sales, as a result of the economic recession in two of the segment's largest markets, the US and UK.

The cognac and spirits segment recorded a 21% growth in income from operations, in line with the increase in the segment's sales. This underscores the success of its growth strategy, particularly in the Far East. This strategy has resulted in a strong increase in sales of older quality cognacs which now account for more than 50% of all Hennessy sales by volume.

The luggage and leather goods segment, affected in early 1991 by the Gulf war, recorded a strong rebound in the latter part of the year. Income from operations increased by 7%. Sales of the traditional lines continued to progress, while the success of the all-leather "Cuir Epi" line was confirmed, with an increase in sales of over 50%.

Despite the negative impact of the Gulf war on duty-free sales, the perfumes and beauty products segment achieved a 5% growth in sales. The significant improvement in profitability, underscored by the 38% increase in income from operations, primarily reflects higher earnings at Parfums Christian Dior and Parfums Givenchy, fuelled in part by the successful launches of the "Dune" and "Amarige" fragrances for women, as well as improved results at Parfums Christian Lacroix.

Guinness PLC announced a 16% increase in operating profit and earnings. Net profit after extraordinary items grew by 8.5%.

The Executive Board will recommend distribution of a dividend per ordinary share of FF 68 for 1991. An interim dividend of FF 16.50 per ordinary share was paid out on November 29, 1991. Including the "avoir fiscal" tax credit, the total remuneration per ordinary share will amount to FF 102. Reflecting the one-over-ten free share distribution completed on September 5, 1991, the share dividend payout will increase by 10%.

LVMH, WORLD'S LEADING LUXURY PRODUCTS GROUP

INTERNATIONAL COMPANIES AND FINANCE

TNT confident on European unit

By Kevin Brown in Sydney

TNT, the Australian transport group, expects its European distribution network to move into profit in 1992-93, Sir Peter Abeles, chief executive, said yesterday.

Sir Peter said increased revenues from deals with Federal Express, the US express mail group, and five European and North American post offices, would transform the loss-making European network.

The European network, which Sir Peter described as the single biggest drag on group profits, has never made a profit in spite of significant investment in trucks, aircraft and handling facilities.

Sir Peter said its prospects had been transformed by the post office deal, which sets up

a joint venture company, called GD Net, to merge the express mail businesses of TNT and the Canadian, Swedish, French, German and Dutch postal authorities.

GD Net is also negotiating commercial agreements with a number of other post offices, including several in Scandinavia, Sir Peter said.

TNT announced last week that it had agreed to act as a sub-contractor for Federal Express in the delivery of inbound packages from the US to 10 European countries.

Sir Peter said the GD Net joint venture was expected to add about US\$120m to European revenues next year. However, he said TNT did not expect to retain all the US\$100m revenue of Federal Express' European operations.



Sir Peter Abeles: says he has no plans to retire

Sir Peter said the GD Net deal had been delayed for more than six months by adverse

comment last year on the group's profitability and ability to pay its debts.

He said TNT had always maintained sufficient liquidity to meet its debts as they fell due for payment, and claimed media and market analysts had misunderstood the group because of its complex spread of businesses.

Sir Peter said TNT was "well on the way" to achieving a debt to equity ratio of 1:1, as forecast in last year's annual report. The current ratio was "in the region" of 1.3:1 or 1.4:1, he said.

Sir Peter, who founded TNT in the 1950s, also said he had no plans to retire, in spite of speculation that he would hand over to younger management once the group's balance sheet had strengthened.

DFC brings forward debt repayments

By Terry Hall in Wellington

DFC New Zealand, the former government-owned development bank which collapsed owing more than NZ\$2bn (US\$1.1bn) to international banks in October 1989, believes it can repay all its creditors earlier than expected.

It said yesterday it would repay the final NZ\$235m to its tier-one creditors, those with top priority for repayment, on April 15, three years earlier than expected. This creditor group comprises several hundred mainly overseas banks.

Mr Sandy Maier, the statutory manager, said creditors in tier two, who were owed NZ\$1bn, also "have the potential to see earlier repayments. There is nobody in front of them in the line now". The tier-two creditors were not scheduled to receive payments in their principal debt until 1997. They were not expecting interest payments until 1998 at the earliest.

With tier-one debt out of the way, interest costs had been reduced, so that money received from DFC's asset realisations could now be used to pay interest on tier-two debt. The early repayment of tier-one debt meant that NZ\$1bn had been repaid in one year.

Mr Maier said DFC had sufficient assets to satisfy outstanding claims, even on a worst-case basis. It was also pursuing ongoing litigation.

Japanese steel group names new president

NKK, the Japanese steelmaker and one of the world's top five producers, will appoint Mr Shunichi Miyoshi to replace Mr Yoshinari Yamashiro as president, Reuter reports from Tokyo.

Mr Miyoshi is currently NKK's vice-president in charge of technical issues. Mr Yamashiro will become chairman.

The change will take effect after it is approved at a shareholders' meeting in late June. NKK said the change was aimed at strengthening management because NKK had to develop new business areas, such as electronics, and rationalise old areas when the economy was slow and difficult.

HK trader seeks exchange listing

EASTERN Century, a Hong Kong company which trades in minerals and metals, yesterday announced it was seeking a listing on the local stock exchange. It is offering 95m, or 25 per cent, of its enlarged share capital, to raise HK\$98m (US\$13m). AP-DJ reports from Hong Kong.

The group said it had also formed a joint-venture with two mainland and two Hong Kong partners in Xinyi, Jiangxi province, China, for the production and trading of manganese ferro-alloys.

Hong Kong Land rises 11%

By Simon Davies in Hong Kong

HONG KONG Land, the Jardine Matheson group's property investment arm, announced profit after tax for 1991 of US\$238.1m, an increase of 11 per cent from US\$214.7m in 1990.

The company, which dominates the office and retail market in the colony's financial district, reported an extraordinary profit of US\$115.8m from the sale of seven non-core Hong Kong properties. It said none of its other properties was on the market, refuting widespread speculation that core properties may soon be sold.

Hong Kong Land recorded an

average occupancy rate of 97 per cent on its investment portfolio. The average rental rates on office and retail space increased by 16 per cent and 31 per cent respectively, despite the softening rental market in 1991. Much of this would be attributable to the disposal of non-core properties, commanding significantly lower rentals.

Mr Simon Keswick, chairman, said there was little scope for earnings growth in 1992 from the existing Hong Kong portfolio. However, he said: "The group is in a strong financial position to take advantage of opportunities either in Hong Kong or in depressed world property markets."

The company had net bor-

rowing of US\$349.9m at the year-end, representing only 8 per cent of shareholders' funds.

Hong Kong Land's investment portfolio has come under pressure from an increase in supply of top-grade office space on Hong Kong island, which resulted in a sharp overall decline in market rental rates last year.

The directors recommended a final dividend of 8.15 US cents per share, making a total of 9 cents for the year, compared with 8.35 cents in 1990. The company also announced plans to transfer its primary listing to London if the Stock Exchange of Hong Kong goes ahead with proposed changes in its secondary listing rules.

Tighter margins hit Pick 'n Pay

By Philip Gawth in Johannesburg

RECESSION in South Africa caused earnings at Pick 'n Pay, the country's largest supermarket chain, to slip in the year to February.

Turnover rose 18.9 per cent to R5.91bn (\$3.05bn), but tighter margins meant trading income declined to R127.9m from R183.5m a year earlier. The trading margin fell to 2.16 per cent from 2.57 per cent amid conditions described by Mr Raymond Ackerman, chairman, as the toughest he has experienced in 25 years.

Earnings dropped 2.5 per cent to R84.4m, with earnings per share similarly down at 107.8 cents. The total dividend was maintained at 57.5 cents.

Pick 'n Pay said its results showed it could not be blamed for the high level of food price inflation in the country. Food price rises have been singled out as the main culprit for the relative lack of success in driving down inflation in the country despite tight monetary policy by the Reserve Bank, the central bank.

The South African Central Statistical Service has estimated food price increases in

1991 were about 28 per cent. Pick 'n Pay disputed this figure, saying it overstates the importance of small traders and meat sales.

Prices in its stores, including tax, rose by 13 to 14 per cent during the year. Mr Ackerman said higher-margin, non-food sales, which account for about 20 per cent of the group's total sales, were subsidising food sales, not the other way round.

Although South Africa is only expecting 1 per cent real economic growth in 1992, the directors are confident Pick 'n Pay will achieve real growth in the year ahead.

Profits at Showa Shell Sekiyu surge 160.9%

SHOWA Shell Sekiyu, the leading Japanese oil refiner and distributor 50 per cent owned by the Royal Dutch/Shell group, has reported that group net profits for 1991 advanced by 160.9 per cent to Y26.53bn (\$200.98m) from Y10.17bn a year earlier. Sales were marginally down at Y1.660bn compared with Y1.68bn, Reuter reports from Tokyo.

The company ascribed the large rise in group profits mainly to higher domestic prices for oil and oil products and to the strong yen.

Group pre-tax profits rose 80.3 per cent to Y45.5bn from Y25.97bn. Group earnings per share surged to Y97.14 from Y37.32.

The directors forecast group net profits for 1992 of Y21bn

and group sales of Y1.570bn. They put group earnings per share for the year ahead well down at Y64.8.

A court injunction stopping Shell Australia sending legal over documents to shareholders of coal mining group, Austen and Butta, has been extended to Thursday, Reuter reports from Sydney.

Austen and Butta has rejected a 70-cent-a-share bid from Shell Australia, owned by Royal Dutch/Shell, as too low. Shell Australia owns 49.5 per cent of the target's ordinary shares. The bid values it at A\$97.5m (\$51.5m).

Mr John Fuller, of Gadens Ridgeway, the law firm representing Austen and Butta, said orders made on Friday were yesterday extended in the New South Wales Supreme Court.

Turnover up at Malaysian life insurers

MALAYSIA'S life insurance industry saw a 19.1 per cent rise in 1991, a rise of 21.4 per cent from 1990. Premium receipts grew 21.3 per cent, the country's director-general of insurance said in his 1991 report. Reuter reports from Kuala Lumpur.

Investment income rose 21.1 per cent and income from other sources by 23.8 per cent. New sums insured for life insurance in 1991 grew 5.8 per cent in 1991 to M\$26.12bn, against 16 per cent growth in 1990.

The slower growth for sums insured was due to a sharp fall in temporary policies, to 3.9 per cent in 1990 from 25.3 per cent in 1991. The number of new policies issued and new annual premiums rose sharply by 24.8 per cent and 26.8 per cent respectively in 1991, from 5.7 per cent and 19.9 per cent.

Premium receipts accounted for 73.4 per cent of total income. Total expenditure incurred by the industry rose 19.3 per cent in 1991 to M\$1.47bn.

As a result, the surplus of income over expenditure rose 23.5 per cent in 1991, from 14.6 per cent in 1990, to M\$1.24bn. The director-general said total assets of life insurance funds stood at M\$8.38bn at the end of 1991, an increase of 17 per cent from M\$7.1bn at end-1990.

The general insurance industry total written premiums grew 18.1 per cent in 1991 to M\$2.34bn, after growing 21.8 per cent in 1990.

All of these securities having been sold, this announcement appears as a matter of record only

New Issue/March, 1992
Concurrent Worldwide Offering

22,100,000 Shares

Valassis Communications, Inc.

Common Stock
(\$ 0.1 par value)

Price U.S. \$17 Per Share

This portion of the offering was offered outside the United States by the undersigned

3,315,000 Shares

Salomon Brothers International Limited

Smith Barney, Harris Upham & Co. Incorporated

ABN AMRO Bank N.V. Banque Indosuez Credit Suisse First Boston Limited
Daiwa Europe Limited Deutsche Bank Aktiengesellschaft
Merrill Lynch International Limited Morgan Stanley International
Nomura International PaineWebber International
Paribas Capital Markets Group NM Rothschild & Sons Limited Société Générale
S.G. Warburg Securities Vereins- und Westbank Aktiengesellschaft

This portion of the offering was offered in the United States by the undersigned.

18,785,000 Shares

Salomon Brothers Inc

Smith Barney, Harris Upham & Co. Incorporated

Bear, Stearns & Co. Inc. The First Boston Corporation Alex. Brown & Sons Incorporated
Dillon, Read & Co. Inc. A.G. Edwards & Sons, Inc. Kidder, Peabody & Co. Incorporated
Lazard Frères & Co. Merrill Lynch & Co. Montgomery Securities Incorporated
Morgan Stanley & Co. Incorporated PaineWebber Incorporated Prudential Securities Incorporated
Wertheim Schroder & Co. Incorporated Dean Witter Reynolds Inc.
Allen & Company Incorporated William Blair & Company Dain Bosworth Incorporated
Kemper Securities Group, Inc. McDonald & Company Oppenheimer & Co., Inc.
Piper, Jaffray & Hopwood Incorporated Raymond James & Associates, Inc.
The Robinson-Humphrey Company, Inc. Tucker Anthony Incorporated Wheat First Butcher & Singer
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Doft & Co., Inc. Dominick & Dominick Incorporated Fahnstock & Co. Inc.
First Albany Corporation First Equity Corporation of Florida First Manhattan Co.
First of Michigan Corporation Frederick & Company, Inc.
Gabelli & Company, Inc. Gruntal & Co., Incorporated Hamilton Investments, Inc.
Howard, Weil, Labouisse, Friedrichs Incorporated Interstate/Johnson Lane Corporation
Janney Montgomery Scott Inc. Johnston, Lemon & Co. Incorporated
Ladenburg, Thalmann & Co. Inc. Laidlaw Equities, Inc. C.J. Lawrence Inc.
Mabon Securities Corp. Morgan Keegan & Company, Inc. Needham & Company, Inc.
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Guaranteed by Thomson S.A.

Cerinvest N.V.
A\$50,000,000
13 1/2% per cent. Bonds due 1991
Guaranteed by Cera C.V.

Westpac Banking Corporation
A\$65,000,000
13 per cent. Bonds due 1991

IBM Australia Credit Limited
A\$65,000,000
13 1/2% per cent. Bonds due 1991

Shandilavika Enakilde Banken
A\$50,000,000
15 1/2% per cent. Bonds due 1991

We, Westpac Banking Corporation as a Fiscal and Principal Paying Agent, Principal Paying Agent or Paying Agent in the above issues hereby give notice to the holders of Bonds, Notes or Coupons in the issues that the office in the United Kingdom in which we act in such capacities currently at Walbrook House, 23 Walbrook, London, EC4N 7LD will, with immediate effect be at Westpac House, 75 King William Street, London, EC4N 7HA. We will, however, for a period of 60 days from the date hereof continue to accept at Walbrook House all items served upon us or delivered or presented to us in those capacities.

Westpac Banking Corporation
NZ\$50,000,000
14 1/2% per cent. Bonds due 1991

Rank Xerox (Finance) Limited
A\$50,000,000
14 1/2% per cent. Bonds due 1991
Guaranteed by Rank Xerox

Westpac Banking Corporation
A\$75,000,000
12 1/2% per cent. Bonds due 1992

Council of Europe
A\$80,000,000
14 per cent. Bonds due 1992

Australian National Railways
Commission
A\$50,000,000
13 1/2% per cent. Bonds due 1993
Guaranteed by the Commonwealth of Australia

Westpac Banking Corporation
US\$500,000,000
Perpetual Capital Floating Rate Notes

Westpac Banking Corporation
US\$240,000,000
Perpetual Capital Floating Rate Notes

IBM Australia Credit Limited
A\$75,000,000
14 1/2% per cent. Bonds due 1993

Westpac Banking Corporation
US\$500,000,000
10 1/2% per cent. Bonds due 1993

Westpac Banking Corporation
US\$100,000,000
8 per cent. Bonds due 1996

Westpac Banking Corporation
US\$150,000,000
Floating Rate Notes due 1997

Westpac Banking Corporation
US\$500,000,000
Perpetual Capital Floating Rate Notes

Westpac Banking Corporation
US\$240,000,000
Perpetual Capital Floating Rate Notes

24th March, 1992

CONVERTFUND INTERNATIONAL

SICAV
Luxembourg, 11, rue Aldringen
R.C. Luxembourg No B 8129

Notice is hereby given to holders of class "A" shares of ConvertFund International that on or after March 25, 1992, payment of a dividend of US\$ 0.50 (50 cents) per share will be made against surrender of coupon No. 23 with one of the following paying agents:

Kreditbank S.A., Luxembourg;
43, Boulevard Royal, Luxembourg
Westdeutsche Landesbank Girozentrale,
Herzogenstrasse 15, 4000 Düsseldorf
Westdeutsche Landesbank Girozentrale,
Friedrichstrasse 1, 4400 Münster

As a result of the distribution, the net asset value of "A" shares will reflect the decreased proportion of the Fund's net assets allocable to "A" shares as described in the offering prospectus.

ANSETT AIRCRAFT FINANCE LTD

USD 185,000,000
Floating Rate Notes due 2001

Notice is hereby given that the rate of interest for the period from March 24th, 1992 to June 24th, 1992 has been fixed at 4.55 per cent. The coupon amount due for this period is USD 115.28 per USD 10,000 denomination and USD 581.39 per USD 50,000 and is payable on the interest payment date June 24th, 1992.

The Fiscal Agent
Banque Nationale de Paris
(Luxembourg) S.A.

SANWA AUSTRALIA LEASING LIMITED

SANWA AUSTRALIA FINANCE LIMITED
A\$100,000,000

Guaranteed Floating Rate Notes Due 1993

In accordance with the conditions of the notes, notice is hereby given that for the three-month period 20th March, 1992 to 22nd June, 1992 (94 days) the notes will carry an interest rate of 7.2358% p.a. Relevant interest payments will be as follows:

Notes of A\$100,000
A\$1,958.37 per coupon.
THE SANWA BANK LIMITED
Agent Bank

SIEMENS

Important Notice

Siemens Western Finance N.V. Curaçao, Netherlands Antilles

End of Subscription Period for
Warrants attached to U.S.\$ Zero Coupon Bonds of 1986/2001

Securities No 871073 (Warrants)
Securities No 478 376 (Bonds with Warrants attached)

Notice is hereby given that the Warrants
attached to the U.S.\$ Zero Coupon Bonds of
1986, due 2001, expire on June 19, 1992.

Subject to denomination each Warrant entitles
to subscribe for one or seventeen
common shares of Siemens AG, Berlin and
Munich, each of DM 50.- par value at a
subscription price of DM 620.- per share.
The shares entitle to dividends for the current
fiscal year.

To exercise the subscription right the bearer
of the Warrant shall via any of the Receiving

Agents mentioned below and using a
form available from the Receiving Agents file
a written notice with Deutsche Bank AG,
Munich Branch, as Warrant Agent. This notice
to exercise the subscription right shall be
binding. At delivery of the notice the bearer of
the Warrant shall pay the subscription price
and surrender the Warrant together with all
four receipts. The notice shall only become
effective upon receipt of the subscription price
and of the Warrant by Deutsche Bank AG,
Munich Branch, as Warrant Agent by June 19,
1992 at the latest.

Receiving Agents in the Federal Republic of Germany are the following banks and their
branches:

Deutsche Bank AG
Bankhaus H. Aulhauser
Baden-Württembergische Bank AG
Bayernische Hypotheken- und Wechsel-Bank AG
Bayernische Landesbank Girozentrale
Bayernische Vereinsbank AG
Berliner Bank AG
Berliner Commerzbank AG
Berliner Handels- und Frankfurter Bank
Commerzbank AG
CSFB-Effektenbank AG
Deutsche Bank AG
DGB Bank Deutsche Genossenschaftsbank

Dresdner Bank AG
Hamburgische Landesbank-Girozentrale
Hessische Landesbank-Girozentrale
Merck, Finck & Co.
Metallbank GmbH
Norddeutsche Landesbank Girozentrale
Sal. Oppenheim jr. & Cie. KGaA
Südwestdeutsche Landesbank Girozentrale
Tinkauf & Burkhart KGaA
Verelins- und Westbank AG
M.M. Warburg & Co.
Westdeutsche Landesbank Girozentrale

Receiving Agents outside the Federal Republic of Germany are the following banks:

ABN AMRO Bank N.V.
Banque Internationale à Luxembourg S.A.
Banque Nationale de Paris
Crédit Lyonnais

Schweizerische Bankgesellschaft
Schweizerische Kreditanstalt
Schweizerische Volksbank
Schweizerischer Bankverein
S.G. Warburg & Co. Ltd.

In compliance with the regulations of the relevant stock exchanges the last trading day of
the Warrants at the German stock exchanges will be **June 11, 1992** and **June 15, 1992** at the
Luxembourg Stock Exchange, respectively.

Curaçao, March 1992

Siemens Western Finance N.V.

INTERNATIONAL COMPANIES AND FINANCE

Record Telecom Argentina float raises over \$1bn

By John Barham
in Buenos Aires

THE ARGENTINE government
has raised more than
\$1bn in the country's most successful
privatisation.

The government yesterday
completed the privatisation of
Telecom Argentina when it
sold its remaining 30 per cent
share in the country's second
largest telephone company to
individual and corporate investors
in an international share
offering.

Officials said the Telecom
floatation far exceeded their
forecasts and out-performed
the \$830m raised last December
from the sale of 30 per cent of
Telefonica de Argentina, the
country's leading telephone
company.

There is concern, however,
that Telecom's share price has
been inflated by excessive
bank financing. One bank
offered to lend investors 80 per
cent of their bid, many of

whom hope Telecom will
emulate Telefonica's share
price, which has risen by two-
thirds since floatation in Decem-
ber.

An analyst said: "This is like
a great big margin trading
South Sea bubble." Government
officials are considering
restricting bank financing in
future floatations.

The privatisation process
began in November 1990 when
the telephone system was split
into two companies and 50 per
cent of their capital sold to 60
foreign operators in 1990 for
\$5.03bn in foreign debt certificates
and \$214m in cash. The
remaining 10 per cent of equity
is held in trust for company
employees.

Mr Pedro Lopez, an official of
the National Securities Com-
mission, said the government
had received more than \$40,000
applications from potential
investors offering \$5.95bn for
the shares.

However, only \$1bn to \$1.1bn

worth of applications will be
accepted, since most of the
bids were made below the price
established by auction.

Officials say that only about
20 per cent of the bids were
made by foreign investors, the
rest coming from Argentine
investors using local or
offshore funds.

Telecom, managed by the
French and Italian state tele-
phone companies which hold
39 per cent of the company, has
started its expected to raise sales
this year to \$1.2bn, up 39 per
cent on 1991. Net profit is
forecast to rise 30 per cent to
\$120m. Net margin is to rise to
25 per cent of sales by 1996,
when annual sales should
reach \$2bn.

The second consecutive suc-
cess of a privatisation issue
has fuelled the booming Buenos
Aires equity market, which
rose 3.5 per cent yesterday
morning on the strength of the
Telecom floatation, while Tele-
fonica shares rose 6 per cent.

Shareholder ends board bid at Sears, Roebuck

By Nikki Tait in New York and
Barbara Durr in Chicago

MR ROBERT MONKS, the
shareholder rights activist
who has been campaigning
vigorously for changes at
Sears, Roebuck, yesterday
withdrew his candidacy for a
seat on the struggling retail
and financial services group's
board.

But Mr Monks made clear he
was withdrawing only because
he believed success in the vote
at the Sears annual meeting in
May was "mathematically in-
achievable".

He stressed he would support
other dissident share-
holder resolutions - "both
vocally and financially" -
including one which demands
a study of the demerger possi-
bilities at the group.

Mr Monks's Washington
office also said it was "very
likely" the activist would run
for a board seat in 1993, if the
company takes no action in the
interim.

Sears confirmed it had been
informed about the with-
drawal of Mr Robert Monks as
a candidate for its board, but
refused to comment further.

Mr Monks lost a bid to join
the Sears board last year,
receiving 12 per cent of the
vote. Before the election took
place, Sears decided to shrink
the size of its board from 15
members to 10, meaning that
only three seats were up for
election, instead of five. Under
the cumulative voting system,
that meant Mr Monks needed
25 per cent of votes cast at the
meeting.

Sears has pledged to add
new outside directors, but yester-
day Mr Monks noted that
"by not proposing any new
candidate for a vacated seat",
the company had effectively
shrunk the board again.

"This leaves only three
directors to be elected in
1992," he said, "making my
candidacy mathematically in-
achievable."

Mr Monks, who owns 100
Sears shares and has no inten-
tion of buying more, high-
lighted a proposal which
would require Sears manage-
ment to hire independent
investment bankers to evalu-
ate the split-off of the non-re-
tail assets, as one that he was
particularly keen to support.
The proposal was made by Mr
Hazard Bentley, agent of
Allstate, the property-casualty
insurer owned by Sears.

Concern over Sears has cen-
tered on its retailing business,
which has a high cost base
compared with many rivals.
Critics say that retail opera-
tion has been slow to respond
to trends in the industry.
Sears claims to be address-
ing the problems, but dissident
shareholders argue that
worries about the retail side
depress the share price and the
value of the financial
services interests are
overlooked.

Stanley Works buys two units

STANLEY Works, the US tools
manufacturer, has acquired
two tool companies with com-
bined sales of about \$80m.
AP-DJ reports.

The businesses, both units of
AXIA of Oak Brook, Illinois,
include Goldblatt Tool,
which makes masonry, tile
and drywall tools, and
employs 180 people at
facilities in Kansas and Calif-
ornia.

The business also includes
Mail Media, which markets
Jensen Tools through cata-
logue sales.

Lift trucks joint venture set up

By Barbara Durr in Chicago

CATERPILLAR, the world's
largest earth-moving equip-
ment maker, and Mitsubishi
Heavy Industries of Tokyo,
have agreed to form a joint
venture to produce and distrib-
ute lift trucks.

The new company, called
Mitsubishi Caterpillar Forklift,
will become operative on July
1.

A preliminary accord to
explore a possible joint venture
had been struck last December,
but the final agreement came
last Saturday. MHI will hold 80
per cent of the equity of the
new joint venture company
and Caterpillar 20 per cent.

While already approved by

the two companies' boards, the
joint venture is subject to
approval by US, Japanese and
European Community authori-
ties.

Its main plants are planned
for Houston, Texas, and
Almere, in the Netherlands,
though local manufacturing
and marketing centres are
envisaged for the Americas,
Europe and Asia. The new
company will design, manufac-
ture and distribute lift trucks
and other material-handling
equipment and related com-
ponents.

It plans to vertically inte-
grate with in-house production
of components such as hydrau-
lics and power trains. Its prod-
ucts will be marketed under

both the Caterpillar and Mits-
ubishi brand names and through
the two parents' dealer organ-
isations.

This latest venture deepens a
lengthy working relationship
between Caterpillar and Mits-
ubishi. Since 1963, they have
been business partners in a
joint venture company in
Japan, called Shin Caterpillar
Mitsubishi, which designs and
manufactures construction
equipment.

The announcement comes in
the middle of a long and
increasingly embittered strike
at Caterpillar by the United
Auto Workers. The strike,
about to enter its sixth month,
is expected to hurt Caterpil-
lar's results this year.

Noranda Forest sees higher prices

By Robert Gibbons

NORANDA FOREST sees
higher prices later this year
for market pulp, wood products,
and many packaging products,
but little recovery in newsprint
and fine papers.

However, operating rates
should rise in all sectors, in-
cluding productivity and bolstering
cash flow, Canada's biggest for-
est products company said.

The outlook for 1993 is better.

Capital spending this year
will be \$350m (US\$392m),
against \$264m in 1991, includ-
ing \$300m to bring Macmillan
Bloedel's mill effluent in Brit-
ish Columbia up to new federal
environmental standards for
1994/1995.

Noranda Forest says all its
mills in eastern and western
Canada will meet the federal
standards in time, but the big

Northwood Pulp mill in British
Columbia will require major
modifications to meet the prov-
ince's latest target of complete
chlorine-free operation by the
year 2002.

The British Columbia forest
products industry is now in
talks with the government con-
cerning this new target, saying
that no technology yet exists
anywhere in the world to make
compliance possible.

Bid for Central Guaranty branches

By Robert Gibbons
in Montreal

NATIONAL Bank of Canada
and CT Financial Services, the
trust company arm of Imasco,
the financial services, fast-
food, tobacco and retailing
group, are bidding for about
100 branches of Central Guar-
anty Trust, a key member of
the troubled Central Capital
group.

The branches have about
\$87bn (US\$5.8bn) of assets and
represent about half Central
Guaranty's business.

The two bidders would pay a
premium approaching \$200m,
analysts estimate, to be used to
shore up Central Guaranty's
capital position.

National would take 48
branches in Atlantic Canada
and Quebec while CT Finan-
cial, parent of Canada Trust,
would gain 48 branches in
eastern and northern Ontario.
Central Guaranty would be
left with its business centred
on southern Ontario, with
branches in western
Canada.

National Bank said it had

revised the offer it originally
made last December and is
making it jointly with Canada
Trust. It is Canada's sixth large-
est chartered bank, while Can-
ada Trust is one of the coun-
try's two biggest trust
companies.

Earlier, Montreal Trustco, a
subsidiary of BCE, planned to
take over all Central Guaranty
through a merger, but failed to
reach agreement on terms.
National and Canada Trust say
their joint offer has received
approval from Central Guaranty's
board.

Time Warner to launch NY channel

By Alan Friedman
in New York

TIME WARNER, the US media
and entertainment group,
plans an autumn launch of the
first round-the-clock cable
news channel that is specifi-
cally focused on news in New
York City.

The new channel, to be
known as New York 1 News, is

part of the company's expan-
sion of its cable operations,
which are the second largest in
the US.

Fewer than 1m of Time
Warner's nearly 7m national
cable subscribers will be able
to see the channel.

The launch of the new chan-
nel has been put off until Sep-
tember because of problems
related to the site chosen for

its Manhattan headquarters.

New York is one of the most
profitable cable franchisees in
the US, and Time Warner has a
number of expansion plans for
the metropolitan area.

It recently started a 150-
channel cable facility in the
Queens section of New York
and has been stepping up the
development of pay-per-view
movie channels.

The Export-Import Bank of Korea
US\$100,000,000
Floating Rate Notes Due 1997

In accordance with the provisions of the Floating Rate Notes,
notice is hereby given as follows:

Interest Period: March 23, 1992 to September 23, 1992 (184 days)

Rate of Interest: 4 1/4% per annum

Coupon Amount: US\$2,395.83 (per note of US\$100,000)
US\$5,989.58 (per note of US\$250,000)

Agent:
LTCB Asia Limited

US\$250,000,000
ML TRUST XVI
Collateralized Mortgage Obligations
Fixed Rate & Bonds

In accordance with the provisions
of the Bonds, notice is hereby
given that the Rate of Interest has
been fixed at 4.8375% for the
Twentieth Floating Interest Period
of 20th March, 1992 through to
19th June, 1992. Interest accrued
for this Floating Interest Period is
expected to amount to US\$3.37
per US\$1,000 Bond.

PRINCIPAL PAYING AGENT
Texas Commerce Bank
National Association
at the office of its agent at
Texas Commerce Trust
Company of New York
30 Broad Street
New York, New York 10004

PAYING AND TRANSFER AGENT
Clitworth Investment Bank
(Luxembourg) S.A.
16 Avenue Marie-Thérèse
L-2015 Luxembourg

Merrill Lynch International
Bond Limited
Agent Bank

SOCIETE GENERALE
USD 300,000,000 FLOATING
RATE NOTES DUE 1996
For the period March 18, 1992
to September 21, 1992 the
new rate has been fixed
at 4.5625% p.a.
Next payment date:
September 21, 1992
Coupon rate: 12
Amount: USD 235.73 for the
denomination of USD 10 000
USD 2357.29 for the
denomination of USD 100 000

**THE PRINCIPAL
PAYING AGENT,
SOCIÉTÉ
GÉNÉRALE GROUP**
15, AVENUE EMILE REUTER
LUXEMBOURG

JBcoB
LIQUIBAER
Julius Baer U.S. Dollar Fund Limited
(A company incorporated in the Cayman Islands with limited liability)

NOTICE IS HEREBY GIVEN of the Annual
General Meeting to be held at Julius Baer Bank
and Trust Company Ltd., Butterfield House,
Grand Cayman, Cayman Islands, on the 14th
day of April, 1992 at 10 a.m.

1. To receive and on-site and, if thought fit,
adopt the accounts presented by the Directors
for the year ended 31st December 1991 and the
reports of the Directors and Auditors.

2. To ratify the acts of Directors.

3. To elect Mr Mark A. Mulcahy and
Mr Clifford T. Smith to the Board of Directors
of the Company.

4. To appoint Auditors and authorize the
Directors to fix the Auditors' remuneration.

By order of the Board of Directors, Julius Baer
& Co. Ltd., Grand Cayman, Cayman Islands.

A shareholder holding registered shares is en-
titled to attend and vote in person or by proxy.
A proxy need not be a shareholder of the com-
pany.

A shareholder holding bearer shares is en-
titled to attend and vote. Excess of these rights is
reserved.

24th March, 1992

Secretary and Registrar:
Julius Baer Bank and Trust Company Ltd.
Butterfield House, P.O. Box 1100
Grand Cayman, Cayman Islands

Agents:
Bank Julius Baer & Co. Ltd.
Bankhaus H. Aulhauser
London EC3A 7NE
United Kingdom

Société Générale Julius Baer SA Genève
2, boulevard du Théâtre, P.O. Box 1211
1211 Geneva 11, Switzerland

JBcoB
DOLLAR-BAER
Julius Baer U.S. Dollar Bond Fund Ltd.
(A company incorporated in the Cayman Islands with limited liability)

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General Meeting to be held at Julius Baer Bank
and Trust Company Ltd., Butterfield House,
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day of April, 1992 at 10 a.m.

1. To receive and consider and, if
thought fit, adopt the accounts presented
by the Directors for the year ended 31st
December, 1991 and the reports of the
Directors and Auditors.

2. To ratify the acts of Directors.

3. To appoint Auditors and authorize
the Directors to fix the Auditors'
remuneration.

By order of the Board of Directors, Julius Baer
& Co. Ltd., Grand Cayman, Cayman Islands.

A shareholder entitled to attend and vote
is entitled to appoint one or more proxies
to attend and vote instead of him. A
proxy need not also be a shareholder.
Exercise of these rights in respect of
bearer shares will be recognized only on
presentation at the Meeting of the bearer
certificate or satisfactory evidence of the
holding. Such evidence may be obtained
by depositing the certificate with one of
the Agents listed below against written
receipt, which must be produced at the
Meeting. Any instrument of proxy
should be delivered to an Agent not less
than two business days prior to the date
of the Meeting.

Copies of the Annual Report including
Audited Accounts are available for
inspection and may be obtained at the
registered office of the Company and
from the Agents listed below.

23rd March, 1992

Secretary and Registrar:
Julius Baer Bank and Trust Company Ltd.
Butterfield House, P.O. Box 1100
Grand Cayman, Cayman Islands

Agents:
Bank Julius Baer & Co. Ltd.
Bahnhofstrasse 36, P.O. Box, 8010 Zurich
Switzerland

Société Générale Julius Baer SA Genève
2, boulevard du Théâtre
P.O. Box 1211 Geneva 11
Switzerland

JBcoB
D-MARK-BAER
Julius Baer D-Mark Bond Fund Ltd.
(A company incorporated in the Cayman Islands with limited liability)

NOTICE IS HEREBY GIVEN of the Annual
General Meeting to be held at Julius Baer Bank
and Trust Company Ltd., Butterfield House,
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2. To ratify the acts of Directors.

3. To appoint Auditors and authorize
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& Co. Ltd., Grand Cayman, Cayman Islands.

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23rd March, 1992

Secretary and Registrar:
Julius Baer Bank and Trust Company Ltd.
Butterfield House, P.O. Box 1100
Grand Cayman, Cayman Islands

Agents:
Bank Julius Baer & Co. Ltd.
Bahnhofstrasse 36, P.O. Box, 8010 Zurich
Switzerland

Société Générale Julius Baer SA Genève
2, boulevard du Théâtre
P.O. Box 1211 Geneva 11
Switzerland

**WEST
NORFOLK**

The FT proposes to publish this survey
on

April 24 1992.

A survey on this region, with the ancient
capital and Port of King's Lynn at the
heart, will be of special interest to around
a million FT readers Worldwide.
If you want to reach this important
audience, call:

Sue Mathieson
on 071 873 4129
or fax 071 873 3078.
or write to her at:
The Financial Times
Number One Southwark Bridge
London SE1 9HL

FT SURVEYS

Political concerns help weaken French bonds

1

IS THE WORLD STANDING STILL?

MANY GREAT MEN BELIEVED IT...

COMPANY NEWS: UK

Record result at Spring Ram in 'worst downturn'

By Peggy Hollinger

SPRING RAM Corporation, the bathroom and kitchen manufacturer, reported a 25 per cent increase in pre-tax profits, from £30.1m to £37.6m, for the year to January 3.

The result, struck on turnover 34 per cent higher at £194.2m (£145.3m), was boosted by £2.6m in interest gains. The group ended the year with no debt and cash 45 per cent higher at £145.3m.

The Fordham group, purchased for £5.8m last year, contributed £12m in turnover, but nothing to profits.

Mr Stuart Greenwood, finance director, said the group had performed well through "the worst downturn in living history". Turnover, earnings per share and profits had all reached record levels. Furthermore, he added, "we have a balance sheet like a fortress".

The planned £102m expansion plan would be funded out of cash resources and £8.5m of government grants.

Phase one of the programme had been completed during the year, accounting for about half of the £14m (£2.3m) in capital expenditure. Capital spending

was expected to jump to £42m in 1992 and £35m in 1993.

Phase two, which was aimed at building a plant to accommodate the recently-purchased Regency Doors group, would be complete in mid-1992. Other



plans included a ceramic tile and sanitaryware factory to be built in Bradford at a cost of £35m.

Mr Greenwood said that in spite of the increased capital spending the group expected to end 1992 with £25m in cash.

The group's three divisions, kitchens, bathrooms, and special products, all showed good growth in the 12 months. The company refused to break down the individual figures, however.

Mr Bill Rooney, chairman, said the new year had started well, with sales well up in the first 10 weeks.

Earnings per share advanced

from 5.4p to 7.1p. A proposed final dividend of 0.202p makes a total of 0.288p (0.24p).

COMMENT

If you really search, it might be possible to find a city analyst with a criticism of this rapidly-growing company,

which claims 18 subsidiaries and 47 directors, (all of whom are male). Attempts include those who wonder whether the cracks are showing in the happy family structure following the departure of Mr Francis Galvin, a director, last year, and rumours surrounding others.

Also the group's depreciation charge has been accused of being "a bit miserly". Finally, Spring Ram has seen a hefty jump in its stock levels, but the company has a ready answer. "We build for stock," they say and cite their reputation for prompt delivery. No gearing means they can probably afford it. The company looks almost certain to continue building market share on its successful formula. But the market has already absorbed this fact. Forecasts of £45m leave the group on a multiple of about 18. For now, the shares look fully valued.

Though the bank's bad debt experience remained poor in 1991, there were fewer hits from large company failures than in the previous year.

Mr Terry Thomas, general manager, said that more than 60 per cent of the bank's bad debts came from individual losses of below £500,000.

"The fashionable view is that these failures related to new and over-gear companies established in the boom years of the 1980s, but sad to relate this is not our experience."

"Many corporate customers of 10 years or more who had already survived one or more recessions have perished during this incredibly difficult year," Mr Thomas said.

He said that the bank and its wholly-owned subsidiaries had all improved their profits in 1990 despite the recession. Its cost-income ratio is now 11.3 per cent, compared to 11.5 per cent a year ago.

Earnings per share improved to 4.85p (4.68p) after conversion of 90 per cent of the convertible loan stock issued in 1985.

A final of 0.5125p raises the total to 0.7625p (0.61p).

Net borrowing, which stood at FF 4.3 billion at the end of 1989 and FF 3.5 billion at the end of 1990, was brought down to FF 2.95 billion at the end of 1991. Net assets were up by 9 per cent and exceeded FF 7 billion. The debt-to-equity ratio was pared at 0.42 at the end of 1991, against 0.54 at the end of 1990 and 0.70 at the end of 1989.

The payment of a dividend of FF 6 per share, or FF 9 including tax credit, will be proposed to the Annual Meeting of Shareholders to be held on June 16, 1992, i.e. the same level as for 1990. As was the case last year, shareholders will be able, if they wish, to opt for payment of their dividends in shares at a price to be set on the day of the Meeting. It should be noted that Valeo's share price evolved very positively in 1991, progressing by 64 per cent between January 1 and December 31; this trend has continued during the first few months of 1992.

At the beginning of this year 1992, in a world automotive market which remains weak, Valeo is pursuing three objectives: increase sales, cut production costs and reduce borrowing.

Mr Hugh Lang, the outgoing chairman, blamed market conditions which he said had deteriorated further in the second half.

A sharp fall in consultancy fees in the past two quarters from £32.7m in 1990 to £29.5m had been the main reason for the profits decline.

Further cuts in the cost base resulted in staff levels being reduced by some 15 per cent. Redundancy costs of £541,000 were taken above the line.

Group turnover for the 12 months improved to £89.8m (£86m) and included £5.5m from Handley-Walker, one of last year's three acquisitions.

Overseas sales rose 14 per cent to £13.1m - the main markets being Benelux, Germany, the US and Hong Kong.

Earnings fell to 4.9p (15p) but a maintained final dividend of 4.2p makes a same-gain 6.2p total. Net borrowings of £3m boosted gearing from 6 per cent to 32 per cent.

Mr Lang is being succeeded by Mr George Cox following the May annual meeting.

Recession in the domestic market resulted in a 30 per cent contraction in interim profits at Gabicc, the USM-quoted

casual wear group.

However, Mr Jack Soffer, chairman, said that the group's export sales had continued to expand.

The pre-tax line amounted to £538,000 for the half year to December 19, down from £576,000 last time. Turnover fell some 12 per cent to £1.1m.

Earnings worked through at 3.1p (3.8p) but the interim dividend is maintained at 1.4p.

Ayrshire Metal Products declined from £36.8m to £26.9m in 1991, leading to a fall to pre-tax losses of £297,000, against profits of £1.2m.

The company said that volumes in its main markets for cold-formed sections were depressed and that price competition had reduced margins throughout the industry.

The difficult trading conditions of the first half had continued into the second.

The share of losses of the associate increased to £236,000 (£27,000) and, below the line, losses worked through at 2.3p (earnings 8.5p). The dividend for the year is passed - shareholders previously received a 7.5p total.

Hibernian Group, the Dublin-based insurance company,

added that the group's consumer finance and leasing operations had remained profitable in the UK despite the high level of insolvencies there.

The expansion of the equity base from 198m shares to 194m was largely the result of Credit Lyonnais increasing its 29.5 per cent stake to 45 per cent in January 1991, and a £12m rights issue the same month.

The group now has estimated cash of £20m, which together with a new £85m syndicated loan facility arranged through Credit Lyonnais, gives it a substantial war chest for new acquisitions.

A number of opportunities in the UK are being examined. Mr McKinney said: "We will not be looking at anything with gross assets of anything less than £200m".

He added that although competitors in the Irish market had been dismantling their UK leasing operations "we believe it is short-sighted. The UK is always going to be an important market... While we

believe that 1992 will be difficult, with our well developed infrastructure we are well positioned to take advantage of any upturn in the UK economy."

Meanwhile, the strategic acquisition of between 30 per cent and 40 per cent of CLLE, Credit Lyonnais' European leasing activities, is moving forward. A due diligence exercise of CLLE's subsidiaries is under way and the deal is expected to be presented for shareholder approval "within the next two months".

The incorporation of CLLE will double the group's core activity of small-ticket leasing and for the first time give it a broad European spread.

In its domestic market, the group earlier this month finalised the acquisition of UDT Bank. On a pro-forma balance sheet, including UDT at October 31 1991, total assets now stand at £1.45bn.

From earnings per share of 17p (18.5p) a final dividend of 2.34p makes a total of 3.75p (3.125p).

Co-op Bank deficit cut to £6m

By David Sarchard

BAD DEBTS on its lending to small and medium sized business customers pushed the Co-operative Bank into a loss for the second year running in 1991.

The pre-tax loss, after £45m in provisions against bad debts on the bank's loan book of £2.7m, was £6m, down from a pre-tax loss of £14.9m in 1990.

In 1990 bad debt provisions totalled £57.2m. Losses per share emerged at 1.2p (1.7p).

During the year, the size of the bank's balance sheet shrank from £3bn to £2.6bn. There was also a reduction of 753 in the bank's staff which now stands at 3,684. The restructuring of its operations cost the bank £6.3m in exceptional costs.

Though the bank's bad debt experience remained poor in 1991, there were fewer hits from large company failures than in the previous year.

Mr Terry Thomas, general manager, said that more than 60 per cent of the bank's bad debts came from individual losses of below £500,000.

"The fashionable view is that these failures related to new and over-gear companies established in the boom years of the 1980s, but sad to relate this is not our experience."

"Many corporate customers of 10 years or more who had already survived one or more recessions have perished during this incredibly difficult year," Mr Thomas said.

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US casualties at property blackspot

Vanessa Houlder assesses the consequences of Randsworth's losses

LONDON'S reputation as one of the world's worst property blackspots has been underlined by the heavy losses sustained in the first large foray by US funds into the UK property market.

The £258m acquisition of Randsworth Trust at the peak of the market in 1989 has resulted in estimates of a £70m loss for Citibank and a £38m loss for the clients of JMB Realty, a Chicago real estate group.

The losses demonstrate the severity of the decline in London office values. At the time of the acquisition, the Randsworth portfolio was worth £473m. In April 1991, it was valued at £263m. The latest assessment puts the value at about £238m.

This slump is worse than average. After soaring between 1985 and 1989, West End office values have fallen by 30 per cent from the peak as the recession took a particularly heavy toll on the service businesses in the area. The retail market was also badly scarred by increased rates charges and

the impact of high interest rates.

The Randsworth portfolio, which comprises 650,000 sq ft of office space and 300,000 sq ft of retail space in Oxford Street, Mayfair, Knightsbridge, Kensington and St James's, may have been particularly badly hit because of the development properties within its portfolio. Its best-known development, in Berkeley Square, which aims to be one of the most expensive addresses in London, has been empty for several months.

Randsworth's problems were exacerbated by the highly geared structure of the acquisition vehicle. Investors put up £56m of equity and £56m of loan notes, while Citibank put up £100m of debt. The Citibank debt ranked second to a £138m debenture held against the assets of London & Provincial Shop Centres, the company's main asset.

JMB has been in talks for 15 months in an attempt to raise more equity and persuade its bank to swap debt for equity. After putting in an extra £58m at the start of 1991, its invest-

tors called a halt to further cash injections. "The money was running out faster than it was being put in," said one adviser.

The collapse of the Randsworth deal has important consequences for the perception of the UK property market for US investors. JMB's misfortunes have been followed with intense interest. It is seen as one of the largest, controlling some £100m of property funds, and most skilled property investors in the US.

For some US commentators, the failure of Randsworth highlights both the insecurity of the London market and the extra risks entailed by venturing into unknown territory.

JMB was attracted to London because of the relatively high investment returns. However, at the same time that it and other overseas investors were putting funds into the UK market, UK institutions were taking money out of London property.

The company also made large losses on its stakes in Rosehaugh and Priest Marjane,

two high-flying property companies which came close to collapse by the decline in the market.

Not all US investors have been deterred from exploring the UK market. The O'Connor Group, a real estate fund, has been talking to Hammons about a joint acquisition of the Merry Hill shopping centre in Dudley, West Midlands. "The more astute realise they are looking at an different market," says a US pensions fund adviser.

But some commentators think that the failure of JMB's long-running attempt to salvage the business is fundamentally a vote of no confidence in the London market.

If the investors believed that the UK market was likely to see an upturn, they would be prepared to see the Randsworth deal through. Randsworth's demise, coming in the same month as the well-publicised problems of Olympia & York, another North American investor that put money in the London market, is a sobering precedent for future investors.

Linread's £2.2m loss as exceptionals take toll

By Paul Cheswright, Midlands Correspondent

LINREAD, the Birmingham-based manufacturer of fasteners and components for the aerospace and motor industries, fell into losses in 1991. Turnover dipped £3m to £93.7m.

The pre-tax deficit, struck after sizeable exceptional charges, was £2.2m, compared with profits of £2.08m in the previous year and a first half profit this time of £126,000. Losses per share were 13.54p compared with earnings of 11.07p.

Nevertheless, a final dividend of 1.5p is proposed, bringing the total to 3.5p (5.7p). Mr Peter Tahany, chairman, said the payment "is basically an expression of confidence".

This follows elimination of loss-making activities, including the North Bridge Hassall

subsidary in the US and a fasteners factory in the UK, at an exceptional cost of £2.6m.

It also springs from the turnaround in the commercial products division, of which fasteners are a part. In 1991, it incurred trading losses of £1.47m but in the first two months of this year has been trading at a slender profit.

The company is expecting higher earnings to flow from a reduced cost base, but Mr Tahany is taking a cautious view of demand this year from the aerospace market, hitherto the main source of profits, where British Aerospace is a leading customer. However, on the engine side, he noted that Linread had been designated as a preferred supplier by Pratt & Whitney, the US engine manufacturer.

Mr Tahany was more optimistic about demand from the motor industry.

Woodchester advances 34% to £39.6m

By Tim Coome in Dublin

WOODCHESTER Investments, the Dublin-based leasing and financial services group, reported a 34 per cent growth in pre-tax profits from £29.6m to £39.6m (£29.6m) in 1991.

The results included an exceptional gain of £13.3m from the disposal of Pinnacle Insurance in the UK. The underlying trading profits increased by a more modest 26 per cent. The results were broadly in line with market expectations.

Gross rentals were up by 16 per cent to £377.5m (£324.3m), while group assets rose from £1.08bn to £1.12bn.

The figures included a first time contribution from the Mercantile Credit Company (Ireland), acquired from Barclays at the end of 1990.

Mr Craig McKinney, chairman, said: "The result represents a considerable achievement given the difficult conditions prevailing, in particular in the UK." He

added that the group's consumer finance and leasing operations had remained profitable in the UK despite the high level of insolvencies there.

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He added that although competitors in the Irish market had been dismantling their UK leasing operations "we believe it is short-sighted. The UK is always going to be an important market... While we

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Single malt lift for Macallan-Glenlivet

By Philip Rawstone

MACALLAN-GLENLIVET, the Scotch whisky distiller, increased pre-tax profits by 10 per cent, from £6.6m to £7.3m, over 1991.

Operating profit rose 19 per cent to £6.38m (£5.34m) on turnover 9 per cent higher at £17.4m (£16.9m).

Mr Allan Shlach, chairman, said the profit increase came primarily from growth in sales of the Macallan single malt,

which was now achieving widening international distribution. Sales were particularly buoyant in Italy.

The deflated world economy led to even more competitive market conditions and to a lower demand than usual from blending customers.

Commenting on the short-term outlook, Mr Shlach said the effects of recession at home and abroad were likely to make trading conditions particularly difficult.

Earnings per share advanced

from 5.4p to 7.1p. A proposed final dividend of 0.202p makes a total of 0.288p (0.24p).

Net borrowing, which stood at FF 4.3 billion at the end of 1989 and FF 3.5 billion at the end of 1990, was brought down to FF 2.95 billion at the end of 1991. Net assets were up by 9 per cent and exceeded FF 7 billion. The debt-to-equity ratio was pared at 0.42 at the end of 1991, against 0.54 at the end of 1990 and 0.70 at the end of 1989.

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THE WORLD IS TURNING FOR PEOPLE WHO KNOW THE FACTS

COMPANY NEWS: UK

Burmah's £44m sale falls well short of early hopes

By Deborah Hargreaves

BURMAH CASTROL, the lubricants and chemicals group, has sold its ceramics, abrasives and diamond products businesses to Apex Partners, the European venture capital fund, for £44m.

A year ago when the businesses were put up for sale Burmah expected to raise £50m as it thought that this year would see some economic recovery. "We are pleased to have sold the division in such terrible trading conditions," it said yesterday.

The consideration was met by £41.5m cash and the assumption by Apex of £2.5m in long-term liabilities.

Pre-tax profits for the division, which Burmah acquired with Fosco, a speciality chemicals producer, at the end of 1990, were £5.7m last year. However, trading conditions during the present year and the company said the businesses were trading at a reduced level of activity.

Burmah has almost completed the disposals envisaged

when it bought Fosco in a £259m deal. Yesterday's announcement brings the running total to £53m and a further £5m is expected from selling UK industrial activities.

When Burmah reports its 1991 results on Thursday analysts are expecting a fall in net income to about £70m from last year's £97m.

World oil refining margins have been depressed and the chemicals sector is suffering from deep recession. An unchanged total dividend of 23p is forecast.

Bemrose tops £5m in difficult market

By Peter Franklin

BEMROSE Corporation, the printing group, was able to maintain annual profits and dividends in spite of tough conditions in its markets.

Pre-tax profits for the year to December 28 1991 came to £5.06m (£4.91m) and the final dividend is again 7.45p for an 11.75p total.

Mr Roger Booth, chief executive, said the result had been achieved despite an increase in the effective tax rate to 35 per cent against 22 per cent last time.

In the UK, profitability in the security and promotional printing division declined amid tough conditions. Worst affected was the advertising calendar and diary business, said Mr Booth.

However, with a view to a recovery, in July 1991 Bemrose acquired Moments Calendars for £1.1m.

Demand for Henry Booth tickets was strong and in May the ticket printing division of Almay was acquired for £750,000. Cost savings here had progressed to plan, Mr Booth said.

ESF, the bar code printing business acquired in November 1990, achieved good growth in both sales and profits.

During the year GNP Booth and Bemrose Decorative Products were sold to management teams. There was an extraordinary charge relating to closures and disposals amounting to £1.4m.

In the US, with the exception of Janesville Group - the etched crystal manufacturer - all activities achieved growth.

Group turnover declined to £48.6m (£50.6m) while earnings per share slipped to 19.87p (£21.21p). Gearing at the year-end increased to 57 per cent (44 per cent).

Process Systems slips to \$403,000

Process Systems, the North Carolina-based company which manufactures electronic monitoring, metering and energy management systems and has a London listing, saw pre-tax profits fall slightly over 1991.

From \$430,000 in 1990, profits dropped to \$403,000 (£233,000) after research and development costs up \$203,000 at \$1.36m and selling, general and administrative expenses which rose to \$4.01m (£3.61m). Net revenues grew to \$12.8m (£12.4m).

Earnings per share worked through at 0.73 cents, compared with 0.78 cents.

Community Hospitals at £2.7m

By Roland Rudd

PROFITS of Community Hospitals, the private medical group, rose from £1.95m to £2.68m pre-tax for the six months ended December 31.

And a "best view" prediction by the directors was for full year pre-tax profits of £7m compared to £5.8m previously.

On the political front, Mr Alan Dexter, chief executive, said he felt "comfortable" about a Labour victory - although he conceded that Labour was "ideologically opposed to private health care".

Operating profit rose 31 per cent to £2.6m on sales of £19.3m (£16.1m).

Gearing increased from 15 per cent to 22 per cent - representing borrowings of £14.7m.

A rights issue in early 1991 raised £10.4m to help pay for a £33m building programme.

Mr Dexter did not expect to have to call on shareholders for more money before 1993 - unless there was a particular acquisition to fund.

The hospitals increased operating profits to £2.1m (£1.6m) on turnover of £16.5m as the group opened more facilities to cope with the growing demand for day surgery treatment.

Operating profits from nursing homes rose to £536,000 (£358,000) on turnover of £2.8m (£2m).

The group received interest of £154,000 from the balance of its rights issue.

Earnings per share rose from 5.5p to 6.2p and the interim dividend is being raised by 0.2p to 2.4p per share, an increase of 9 per cent - a final 3.5p was paid for the 1990-91 year.

The directors pointed out that the UK health-care market had shown continued resilience to the economic conditions and that both the acute and long-term care divisions were performing well.

Mr Jacobs felt that if a Labour government was

A new era in prospect for predators

Philip Coggan on the proposed dismantling of Govett Atlantic

THE investment trust sector has been in an expansionary mood over the past year or so. New issues have abounded and the air of gloom that followed the 1990 takeover of Globe, the sector's largest trust, has disappeared.

But now Govett Atlantic, a trust with a market capitalisation of more than £100m, is set to dismantle itself after pressure from its shareholders.

Is this a sign that predators are returning to the market or is Govett Atlantic the victim of special circumstances?

Govett Atlantic was founded in 1925 as the Stockholders Investment Trust, adopting its current name as recently as 1986, when it also acquired the sister trust Govett Enterprise.

Its policy has been to invest in North America, with a concentration on smaller companies. This focus has caused some difficulties, given the long period of underperformance of small company shares since 1983, a trend which only showed some signs of reversal in 1991.

The trust has produced just 13 per cent growth in net assets over the past five years, according to Mr Lewis Aaron, an analyst at Barclays de Zoete Wedd.

But its current difficulties really date from November, when a big shareholder called Sequoia Investments, a Jersey-based vehicle for James Hardie Industries, an Australian group, placed a 23.5 per cent

stake in the market. The stock was sold at a 30 per cent-plus discount to net asset value.

The placing had two effects. First, there was a lot of loose Govett Atlantic stock available. Second, the size of the discount made the trust vulnerable.

According to Mr Aaron, a 20 per cent-plus discount is the point where arbitrageurs can see the prospect for profit in the investment trust sector.

Sure enough by February, ST

Partners, a vehicle for Mr Andrew Schechtel, an American investor, and Buchanan Partners, a London-based investment group, had each emerged with 5 per cent stakes and had requested an extraordinary general meeting. They called on the managers to propose plans to eliminate the discount at the EGM.

Govett has duly produced a plan, which will split the trust in three. The bulk of the assets will be spun off into a unit trust, which will be managed to track the S&P 500 index. In practice, however, this is a device to enable investors to

realise their holdings for cash at asset value.

A smaller part of the assets will be converted into a new investment trust to be called the Govett American Smaller Companies Trust. This will allow private investors to maintain their investments in the US and enable such investors to roll over their holdings and thus postpone liability to capital gains tax.

The investment trust will have a limited life, probably five years. By offering the prospect of realisation at asset value in the foreseeable future, the hope is that the discount will be contained.

The unquoted element of the portfolio will be transferred into a Dublin-listed vehicle, the Realisation Company, shares in which will be distributed pro rata to existing holders. This will allow the assets to be sold off in an orderly fashion, and thus at better prices than if a "fire sale" was held immediately.

The plan which needs 75 per cent shareholder approval, seems to have met the desires of ST and Buchanan Partners, who have withdrawn their EGM requisition. John Govett, the management group, will receive a 5m pay-off but will lose perhaps more than 5 per cent of its funds under management.

The story of Govett Atlantic is highly reminiscent of the late 1980s, when trust after trust was taken over or recon-

structed in the face of action from predators and dissident shareholders.

That era seemed to have ended with the Globe bid. In the past few years, investment trusts have had great success in marketing themselves to private investors, via savings schemes and personal equity plans. Private investor demand has steadily mopped up the unwanted stock owned by institutions, and resulted in a narrowing of the discount to asset value. A narrow discount does not allow the opportunity for profitable reconstruction.

In addition, many of the trusts launched in recent years have been geographical specialists, meeting the needs of institutions which lack the resources to specialise in such areas. And such trusts are expensive to liquidate, again reducing the scope for arbitrage profit.

Nevertheless, there are one or two straws in the wind to suggest that predators have re-emerged. Scottish Value Trust, a revamped shell company formerly known as Bremner, has been involved in reconstruction at trusts such as Ensign and Pacific Property.

And the fashion for new issues, by increasing supply in the sector, may eventually lead to a widening in discounts. That in turn will bring back the predators. Fund managers will need to keep a wary eye on their share registers.

Brent Chemicals dives 60% as recession bites

By Richard Gourlay

BRENT Chemicals International reported a 60 per cent fall in profits as its core businesses were hit by recession.

The pre-tax line fell from £18m to £5.24m after exceptional items of £1.8m relating to the closure and reorganisation of businesses which the company said would have been considered extraordinary items under last year's accounting treatment.

Sales rose 11 per cent to £100m, largely due to acquisitions.

Mr Steve Cuthbert, chief executive, said Brent had successfully cut £2.8m of costs, had managed to increase

research and development spending and was coming to the end of a three year £20m investment programme.

The pre-tax business had had a particularly good start to the year, and division activity was also beginning to enjoy a recovery as people returned to flying after the Gulf war.

While sales in industrial metals finishing were firm in January there was no sign a recovery would continue. Nor were there any signs of recovery in the electronics division.

Earnings per share fell from 13.4p to 2.9p. As promised in November when the group announced a £16.6m rights issue, the final dividend is maintained at 5.5p for an unchanged total of 7.4p.

Sharpe & Fisher falls to £836,000

Sharpe & Fisher, the building supplies and property company, suffered a fall in profits from £1.61m to £836,000 pre-tax for the year to end-December.

Sales fell by 7 per cent to £43.8m.

Cost cutting and tighter control of working capital saw a

further 10 per cent cut in staff levels. The action taken resulted in a small trading profit in the second half.

Earnings emerged at 5.4p (6.3p) per share. The total dividend for the year is maintained at 4p via a proposed final of 2.5p.

Era sets its sights on return to the dividend list

By Richard Gourlay

ERA GROUP, the specialist retailer which includes Beates hobbies and Techno cameras in its stable, reported profits down 15 per cent but continued its progress towards returning to the dividend list.

Mr Anthony Fay, chairman, said the holding company should be in a good position to pay preference and possibly ordinary dividends next year if 1992 trading goes as planned.

The deficit on shareholders funds had been reduced to a small negative level by

retained profits of £1.36m.

Earnings per share fell from 2.44p to 2.18p.

Pre-tax profits declined from £3.55m to £2.17m on sales down 3 per cent at £71.1m.

Mr Fay said the group had swapped £7m of its debt, which averaged £13m over the year, into a five year loan facility.

More customers had visited the hobbies stores but on average, had spent less.

Consumer confidence had started bad, deteriorated and had not picked up for Christmas, he said. The group, nevertheless, maintained gross margins.

Birmingham Midshires Building Society

£150,000,000

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Interest Period: 23rd March, 1992 to 23rd June, 1992

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March 1992

'More efficient' Bupa swings from £38m deficit to surplus

By Maggie Urry

A SHARP rise in subscription rates and tighter cost control helped Bupa, the private health insurance and services group, return to the black in 1991.

Group revenue exceeded £1bn for the first time and the taxable result swung from a deficit of £38.2m to a £1.3m surplus.

Bupa is a provident institution but new management was installed last year with the aim of injecting a more commercial approach.

Mr Peter Jacobs, the chief executive who arrived last May, said that, given the trading environment, the result showed a "pretty dramatic turnaround". When he joined he decided that Bupa needed "to operate on a more efficient and competitive basis". There had been 20 new entrants to the health insurance market, he said, such as composite insurance groups.

Mr Jacobs felt that if a Labour government was

elected and removed tax relief for health insurance for pensioners, it would not have much effect on Bupa's business. He said that the limited resources available for health-care, both state and private, could only be optimised if the two sectors co-operated.

On the insurance side, Bupa increased premiums by an average of 20 per cent and a similar rise was expected in the current year. The number of subscribers fell by a net 6 per cent, although Mr Jacobs said it was hard to say whether this represented a loss of market share, which is just under half in the UK.

Subscriptions increased by 19 per cent to £219m, but benefits were up by a lesser 15 per cent to £717.4m. At the same time, Bupa took a tougher line on costs, which rose by 9.3 per cent to £142.3m. Net investment income was up from £8.1m to £21m, thanks to stronger cash flow and lower interest payments on the purchase consideration for Sanitas, the Spanish business acquired in

1989. This left the deficit before tax from insurance activities down from £38.2m to £19.7m.

Within this total the Spanish business, which Mr Edward Lee, finance director, said had opened an uncommercial pricing policy when acquired, produced a pre-tax surplus of £7m (deficit £1.7m). Bupa has renegotiated the purchase price of Sanitas after the final acquisition audit.

The health services surplus rose 36 per cent to £21m, with income up almost 12 per cent to £201.3m and costs up 9 per cent to £180.3m.

Bupa only pays tax on its investment income and health services activities, and the £12.5m (£4m) charge left it requiring a £11.2m (£42.2m) transfer from reserves. These, however, were increased during the year from £239.7m to £311.8m, helped by a £40.6m goodwill write-back after the renegotiation of the purchase price of Sanitas, a £24.4m increase in the value of investments and a £12.3m surplus on revaluation of fixed assets.

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COMPANY NEWS: UK

Net debt reduced from £246.5m to £132.5m, giving gearing of 17 per cent

China clay volume sales help ECC to £115.4m

By Andrew Taylor,
Construction Correspondent

ECC GROUP, the world's largest supplier of china clay, yesterday announced pre-tax profits of £115.4m for 1991. This represents a 15 per cent advance on the £100.3m reported for 1990, but a 58 per cent increase on the unaudited annualised £73.3m for the notional 1990 year.

Mr Andrew Teare, chief executive, said that even stripping out last year's £32m exceptional provision against redundancies and restructuring - in 1991 there was a £2.2m credit - the profits figure this time would still have been 7.5 per cent higher than the annualised figure.

A further £8m to £10m of profits were generated through disposals and cost reductions following the group's reorganisation, said Mr Teare.

The increase in underlying profits was helped by the first-time contribution from Georgia

Kaolin, the US china clay company acquired for \$340m in December 1990. The GK contribution meant that ECC's volume sales of china clay, which is used mainly for fillers and coatings by the paper industry, rose by about 12 per cent last year despite a worldwide decline in demand of about 2 per cent for fillers and coatings.

The group, which also has aggregates businesses in the UK and US, generated a positive cash flow of £14m last year, of which about half came from disposals. The money was used to reduce net debt from £246.5m at end-1990 to £132.5m at end-1991, representing gearing of about 17 per cent.

During 1991 the labour force was cut by more than 2,000 to 10,800. Many of the job losses were in the UK where ECC is in the process of pulling out of housebuilding.

Earnings per share almost doubled from the annualised 15.54p to 32.59p, while they advanced 45 per cent on the 15

Reversion to former name and NY listing

ECC, which said yesterday it was reverting to its former name of English China Clays, is to seek a listing for its shares (in the form of American Depositary Securities) on the New York Stock Exchange. The ADS are currently quoted on Nasdaq in the US. Last week ECC regained its place in the FT-SE 100 Index on the London Stock Exchange following a rise in its market capitalisation. Its share price has risen by more than three quarters during the past 18 months, during which time it has outperformed the FT-A All-Share Index by almost half. Following yesterday's announcement the shares slipped back slightly by 7p to 486p.

Dividend payments on ordinary shares for the calendar years 1990 and 1991 rose from 22.45p to 32.59p.



Andrew Teare: cost-cutting and sales made up to £10m

19.6p to 20p, with a proposed final of 13.4p. The payments for the 15-month period totalled 24.5p. The group said that it

expected dividend payments in 1992, on capital increased by its recent £208m rights issue, to be at least equal to those in 1991. The issue was 92 per cent subscribed.

COMMENT

China clay profits, helped by Georgia Kaolin, rose by almost a third to £97.7m between the two calendar years - with the US acquisition making a positive contribution of about 2.5p to earnings. Building material profits on the same basis fell 28 per cent to £24.1m despite an improved performance in the US. Housebuilding helped by land sales was virtually unchanged at £14m. The 18-month rise in the group's share price, however, has less to do with trading performance and more to do with improvement in the balance sheet and the more focused approach to the core businesses of china clay and building materials. Profits of £125m would place the stock on a prospective P/E of 14. The shares are worth keeping.

Lloyd Thompson advances to £6.7m

By Richard Lapper

HARDENING reinsurance rates and steady growth in new business helped Lloyd Thompson, the London market insurance broker, to increase its pre-tax profits by 31 per cent in the six months to December 31 1991.

Pre-tax profits rose to £5.7m (£5.1m) and the group declared an interim dividend of 1.65p, an increase of some 22 per cent.

Fully diluted earnings per share rose by 23 per cent to 5.7p (4.65p). The share price, which has increased by about 40 per cent in the past 12 months, closed 3p up at 246p.

Brokerage income grew by 27 per cent to £17.1m (£13.4m), with income from marine reinsurance up by 50 per cent to £5.3m.

Although the wholesale marine account has benefited from increases in rates for ships and offshore rigs, the benefit was offset by reductions in market capacity and an increase in the amount of risk retained by some clients. Revenues were up by 10 per cent to £7.6m.

Despite continuing soft insurance rates in non-marine classes, the group expanded revenues by 58 per cent to £42.2m with increased business in both the US and Europe.

Despite declining interest rates, the group benefited from strong cash balances - as a result of increased business volume - raising investment income by 19 per cent to £3.15m (£2.64m).

Trading expenses increased to £13.5m (£10.9m), but the group's expense ratio - commissions as a percentage of turnover - fell by three points to 79 per cent.

The group remains heavily dependent on the London market, where it places about 95 per cent of its business, although Lloyd Thompson's dependence on the Lloyd's market has declined.

About 45 per cent of its business is placed with Lloyd's syndicates.

Claremont Garments enjoys independence with initial £6.21m

By Daniel Green

AN IMPROVING market share helped Claremont Garments, which supplies clothes to Marks and Spencer, limit the effects of the recession and post a pre-tax profit for 48 weeks to December 28 of £6.21m, compared with a pro forma figure of £6.42m.

Claremont demerged from Alexon, the womenswear retailer, in July 1991, the £422,000 costs of which were taken as an extraordinary charge. The second half showed an 11 per cent rise in turnover and Mr Peter Wiegand, chairman, said the improvement had continued into the first two months of 1992.

The second half recovery helped push turnover for the period to £47.8m (£46.3m). Earnings per share were 14.4p (14.5p), or 15.8p (15.7p) annualised. The company is paying a final dividend of 3.5p which, with a special demerger dividend of 3p, gives a total for 48 weeks of 6.5p, or 7.04p annualised.

The pay-out policy is that dividend cover should remain "a little over two". Strong cash flow and a reduction in working capital helped cut gearing from 50 per

cent at the time of the demerger to less than 15 per cent, or £1.96m, at the year end. The interest charge fell from £1.01m to £527,000.

The flow of cash into the business has triggered a hunt for acquisitions. Its ideal target would have a turnover of between £25m and £50m. Claremont expected to announce a deal within six months at the most and possibly within weeks, said Mr Wiegand.

COMMENT

Claremont was shielded from the worst of the recession by having Marks and Spencer as a customer, but it also made the most of its position as the demerger from Alexon allowed management to concentrate on manufacture. It has done well to increase sales and will probably be cash positive by the summer. Profits for 52 weeks this year could beat £7.5m, giving a prospective P/E of about 13, close to the market. After a good run, the share price looks to have risen far enough for the time being. With 83 per cent of sales to Marks and Spencer, organic growth is doomed to be unexciting. It will probably take a significant acquisition at a good price for buyers to come flocking to the stock.

Sea Containers undecided on IoM stake

By Maggie Urry

MR JAMES Sherwood, president of Sea Containers, the Bermuda-based container leasing, ferries and hotels group, which bid for the Isle of Man Steam Packet Company in 1990, said that Sea Containers had not yet decided what to do with its 41 per cent stake in Isle of Man.

However, he said that after the experiences of 1989-90, when there was a joint bid for Sea Containers from Stena of

Sweden and Tiphook of the UK, that he "wished to avoid another adventure in the hostile takeover arena". Eventually Sea Containers sold Sea-link, the cross-channel ferry operator, to Stena and some of its container assets to Tiphook.

Mr Sherwood made the comments when reporting on a "dull" final quarter to 1991, breaking even at the net level. For the year, net earnings were \$32.7m or \$1.96 a share. The 1990 figures are not comparable since they include large profits from the asset sales.

Mr Sherwood said "the underlying trend of the company's business was up and would emerge in 1992 for all to see". The 1991 figures would be a benchmark for the future, he said.

Sea Containers is planning a new class of equity, carrying greater dividends but fewer votes, which, Mr Sherwood said, would give the company "greater flexibility in future financings".

The legislation was not enacted, but Sea Containers withdrew its offer. Last year, Mr Sherwood said he was predisposed to make another bid. Under Stock Exchange rules, he is free to do so, but so far has not announced any move.

Novel is paying about \$5.8m, equal to 85p a share, for the stake which is being sold by Pepe's controlling Shah family.

response from islanders. The Manx government threatened forbidding any person or company own more than 15 per cent of the company's shares.

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Actuation side behind 23% growth at Rotork

By Angus Foster

ROTORK, the Bath-based valve control manufacturer, yesterday announced a 23 per cent increase to £9.5m in pre-tax profits for 1991, due to strong sales to the water and oil industries.

The increase from last time's £7.7m came on turnover ahead slightly to £51.5m (£50.8m).

Earnings increased to 20.68p (16.08p). A recommended final dividend of 5.75p makes a total of 10p (8p).

Rotork Actuation, which accounts for the bulk of group

profits, saw strong demand from UK water companies, oil companies in the Americas and power companies in Australia.

European sales remained strong, while Singapore, Australia and South Korea produced combined profits of £1m for the first time.

But the group warned that its smaller Rotork Instruments and Rotork Analysis divisions were hit by the recession. Mr Tom Eassie, chief executive, said export markets were being sought to reduce exposure to the UK.

Novel takes 29.6% stake in Pepe

By Angus Foster

Novel Enterprises, a Hong Kong garment manufacturer, is taking a 29.6 per cent stake in Pepe, the USM-quoted jeans supplier.

Novel is paying about \$5.8m, equal to 85p a share, for the stake which is being sold by Pepe's controlling Shah family.

Following the transaction, the family will retain a 32.2 per cent holding in Pepe. The family said it is selling the stake to meet other obligations. Pepe will not receive any of the cash.

Novel is controlled by Hong Kong's Chao family, who have strong links with the Chinese leadership in Beijing.

Steam Packet moves ahead to £4.1m

By Sue Stuart in Douglas

THE ISLE of Man Steam Packet Company announced a 21 per cent increase in pre-tax profits from £3.8m to £4.1m for 1991.

The result was struck on turnover up from £23.4m to £24.1m. Earnings per share increased by 23 per cent to 23.8p (19.3p) and a final dividend of 7p (6p) is proposed for an improved total of 10p (8p). Mr Norman Corlett, chair-

man, said the improvement reflected an increased share of passenger arrivals to the Isle of Man from 47.6 per cent to 50.5 per cent and showed the benefit of operating fewer but better ships.

Mr James Sherwood's Sea Containers has a 41 per cent stake in the company, and in June, 1990, launched a takeover bid.

As the company provided the Isle of Man's only lifeline, the bid produced an emotive

response from islanders. The Manx government threatened forbidding any person or company own more than 15 per cent of the company's shares.

The legislation was not enacted, but Sea Containers withdrew its offer. Last year, Mr Sherwood said he was predisposed to make another bid. Under Stock Exchange rules, he is free to do so, but so far has not announced any move.

Novel is paying about \$5.8m, equal to 85p a share, for the stake which is being sold by Pepe's controlling Shah family.

DIVIDENDS ANNOUNCED

Company	Dividend	Ex-date	Pay-date	Dividend	Ex-date	Pay-date
Argos	4.3	May 20	4	5.4	6	
Asiac (BSR)	nil	nil	nil	0.7	0.7	
Ayrshire Metal	nil	1	nil	2.75		
Bentley	7.45	May 23	7.45	11.75	11.75	
Bentley Chemicals	5.81	May 21	5.8	7.4	7.4	
Canning (W)	4.35	July 1	4.35	7.29	7.29	
Claremont Garments	3.5	July 1	3.5	6.5		
Community Hope	2.4	May 11	2.3	6		
ECC	13.4	June 18	13	20	19.8	
Gabriel	1.4	May 27	1.4	4.25		
Hibernian Group	3.84	7	3.45	5.7	5.2	
IoM Steam Packet	7	May 18	8	10	8	
Lincolns	1.8	Apr 27	1.8	5.1		
Lincolns	1.5	May 14	3.7	3.5	5.7	
Lloyd Thompson	1.85	May 8	1.35	4.5		
Macallan-Glen	0.8125	1	0.41	0.7825	0.61	
Merchandise	1	May 14	2.75	10.5		
P-E Int	4.2	May 28	4.2	6.2	6.2	
Rotork	5.75	May 29	5.15	10	9	
Sharpe & Fisher	2.5	June 5	2.5	4	4	
Spring Ram	0.202	June 5	0.17	0.385	0.24	
Woodchester Inv	2.24	May 22	1.885	3.70	3.125	

Dividends shown pence per share net except where otherwise stated. *Equivalent after allowing for scrip issue. †On capital increased by rights and/or acquisition issues. ‡USM stock. §Scrip option. ¶For 48 weeks; includes 3p special demerger dividend. ‡Annualised. ¶Final pence.

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COMMODITIES AND AGRICULTURE

Portugal grants aid to farmers hit by drought

By Patrick Blum in Lisbon

THE PORTUGUESE government, faced with what could turn out to be one of the country's most severe droughts in decades, has decided to allocate about Esc20bn (€500m) to help farmers in the most badly affected areas.

A separate line of emergency credit to help farmers facing financial difficulties may also be launched soon if the situation does not improve. The government aid, which will be partly funded by the European Community, will go mostly to farmers raising livestock and growing grain.

The decision was well received by several farming associations that had been pressing the social democratic administration for urgent action to avert what they claimed was a "catastrophe" threatening the livelihood of thousands of farmers.

Large parts of the interior and of the Alentejo in the south have not seen any rain for months and local farmers fear they will lose their livestock and crops unless the weather changes within days rather than weeks. In many areas entire communities have joined in emotional processions and in special prayers for rain.

India's bumper tea crop

By Kunal Bose in Calcutta

INDIA'S 1991 tea exceeded the target by more than 6m kg to reach 741.7m kg. In 1990 production was 714.7m kg.

Last year's rise was achieved in the face of serious problems on the Assam tea estates, which account for more than 52 per cent of national output, posed by the militant activity of the United Liberation Front of Assam and the Bodo tribe, which is fighting for a separate state within Assam.

While Assam's crop rose nearly 8m kg to 389m kg, the rest of the national Indian crop advanced by 4.5m kg to 352.8m kg. Although management was severely hampered in many Assam tea gardens, quality was generally up to the mark.

Aided once again by favourable weather, South India raised its tea crop by 14.5m kg to 185m kg, following 1990's spectacular rise of 18.7m kg.

For the same reason, the Sri Lankan tea crop increased last year by 7.5m kg to 340.7m kg. The share of CTC (cut, tear and curl) and orthodox teas in the Indian total was 578m kg and 163.4m kg respectively.

The South African Maize Board's first official estimate of the 1991-92 maize crop is 2.1m tonnes, reports Reuters from Johannesburg. The board expects to have to import 5m tonnes of maize as a result of the drought-reduced crop.

Daily reports in the newspapers and on television have been filled with pictures showing dried up wells and rivers in the middle of parched and cracked land, with emaciated cattle feeding on scant patches of dried up grass.

The drought could not come at a worse time for Portuguese agriculture, which already suffers from the lowest productivity in the EC. With the advent of the community's single market, protection and price subsidies are having to be cut drastically, and many farmers already say they will not be able to survive the increase in competition from imports.

Farmers have accused the government of failing to defend their interest in the community and last summer launched a spate of spontaneous demonstrations that took the government and the established farm unions by surprise.

US likely to pull out of sugar organisation

By Frances Williams in Geneva

THE US is expected to pull out of the International Sugar Organisation as a result of last week's decision at negotiations in Geneva to retain the possibility of ISO action to stabilise prices in the market.

The US has insisted that working in the present International Sugar Agreement allowing for negotiation of a new accord with "economic provisions" be dropped when the agreement expired at the end of this year. Washington wanted the London-based ISO downgraded to a "study group" which would be simpler and cheaper to run.

The agreement, which came into force in 1987, has no market intervention measures, unlike its predecessor. The ISO currently acts primarily as an information clearing-house and discussion forum.

Though backed by Australia, the US found itself facing strong opposition from the European Community and Japan as well as producing countries. For legal reasons some countries cannot join study groups but, more fundamentally, most ISO members wanted to maintain the flexibility to negotiate a price stabilisation accord if and when circumstances changed. The new sugar agreement, which will come into force next year, will automatically renew every two years unless members agree to negotiate price-stabilisation arrangements.

Although, in a concession to US sensibilities, negotiation of a pact with economic provisions will no longer be an "objective" of the new sugar agreement, Mr Dan Cruz-De-Paula, Washington's chief delegate, said the US could not join the final consensus on the agreement. The administration will make a decision on whether to withdraw from the ISO later this year.

A pull-out by the US would be "very serious" but not a disaster, according to one European delegate at the talks. Washington now contributes nearly 10 per cent of the ISO's \$1m annual budget. However, added to the forthcoming reduction in the contribution by Russia, the organisation will be under heavy pressure to trim costs further. Russia is paying the share of the former Soviet Union but, as from 1993, it will pay a reduced amount, based on its own share of world trade. There are hopes that part of the difference can be made up if the Ukraine and Belarusia, both big producers, can be persuaded to join.

Lead and zinc produced at a loss

By Kenneth Gooding, Mining Correspondent

MM HOLDINGS of Australia is not making money from lead and zinc at present prices of 22 cents a lb and 55 cents a lb respectively, according to Mr Norm Fussell, the chief executive.

MM accounts for 10 per cent of lead produced outside the former communist bloc and 6 per cent of the zinc. It also produces 4 per cent of the copper and Mr Fussell said these operations were profitable at present prices of about \$1 a lb.

During an interview in London where he was meeting institutional investors he warned that the recession in metals markets would continue to be felt for some time. MM was not relying on a recovery in prices to solve its problems - "we must do that ourselves by cutting costs and improving productivity".

Mr Fussell said there were very clear signs that metals demand was improving in the US. In Europe, although demand for metals was as poor

as at the end of last year, there was more optimism in the markets. However, slowing economic growth in Japan was becoming more accentuated. He suggested: "There is every chance of a recession there".

What this would mean for metals demand was difficult to judge, however, because so much of Japan's output was exported. The good, solidly-based recovery in the US would help Japanese and European exports.

He said that a world-wide move to "just in time" stocks meant that the recovery process would be much more transparent than after the previous recession in 1982. Then there were six months' stocks of metals and it was a long time after recovery started before the trend was widely recognised.

Mr Fussell recalled that a year ago MM set itself a target of reducing annual costs at its Mount Isa operations by \$100m within two years. "After one year we were now 70

per cent of the way there. We also have targeted a 40 per cent improvement in productivity by 1995. After one year we are half-way towards this longer range target. Since the \$100m cost reduction objective for Mount Isa was announced, productivity, as measured by tonnes treated per man shift, has risen by 21 per cent."

He said that MM's diversification from mining into downstream operations helped it to overcome the volatility of smelting and refining charges, which fluctuated widely as economies swung from full capacity to recession and back again.

He reported on some of the downstream activities in Europe in which MM has stakes. The Rhine-Ruhr, zinc products, and Norddeutsche Affinerie, copper smelter and refinery, were operating profitably. However, the Ruhr-Zink and Duisburg refineries "are suffering from depressed zinc and lead prices and will turn round as economies recover".

Brazil expects 28% fall in coffee crop

Bill Hinchberger in Sao Paulo

BRAZIL'S 1992-93 coffee crop will be down 28 per cent at 18.9m bags (60 kg each), Mr Antonio Cabrera, the agriculture minister, has forecast. The 1991-92 harvest was 27.4m bags.

The supply will fall well short of fulfilling demand for Brazilian coffee. Last year, exports alone reached 21m bags, though that figure could fall to 18m-19m this year. Domestic consumption is expected to remain steady at about 9m bags.

To meet demand, the government is likely to release part of its 17m-bag reserve stock.

The minister blamed the reduction on the crop's normal two-year cycle, exacerbated by falling productivity stemming from decreased fertiliser use and less pest control. He also cited low rainfall between August and October 1991.

The low harvest also reflects a downward trend in the overall area dedicated to coffee.

The number of trees has dropped by 1bn since the 1988-89 season, according to ministry figures.

Meanwhile, the Brazilian government continues to prepare its position for negotiations on the International Coffee Agreement, scheduled to begin in London on April 6. Officials remain reticent about revealing their probable stance. Their job is complicated by continued divisions in the private sector.

The National Coffee Council, a producer group, is arguing for quotas and the Brazilian Federation of Coffee Exporters is prepared to discuss them.

But Mr Dagmar Oswaldo Cupaiolo, president of the Sao Paulo State Coffee Processors Association, said: "Discussing economic clauses doesn't mean accepting quotas. . . Quotas are not in the interest of Brazil, nor in the interest of my sector".

Bulgaria far from solving energy equation

Problems have worsened since the collapse of the Soviet Union, writes Judy Dempsey

BULGARIANS LOVE March 20. It heralds the beginning of spring, even if it is snowing on that day this year. Spring also brings some hope to Bulgarians that the energy shortages will end.

But their optimism is not shared by Mr Lulio Radulov, who as president of Bulgaria's Committee of Energy has the task of co-ordinating the country's energy needs. This involves buying energy from the Commonwealth of Independent States and selling it to Bulgarian enterprises, which is more easily said than done. The republics of the CIS have their own energy problems.

Since the 1960s, Bulgaria has been heavily dependent on energy supplies from the CIS. Until recently, 70 per cent of its energy requirements, including electricity, and all its oil and gas, were imported from the CIS.

"In the past, we imported about 12m tonnes of oil each year from the former Soviet Union, and about 3m tonnes of coal. We obtained about 500,000 tonnes of coal over the past three months. I do not know if these supplies will continue," said Mr Radulov.

The CIS, which used to supply about 10 per cent of Bulgaria's total electricity needs, is now providing less than 3 per cent.

"You cannot even talk about negotiating with the CIS. There is no central authority

with whom to negotiate," said Mr Radulov.

As a result, Bulgaria's committee of energy, and Bulgarian enterprises, are now trying to deal directly with the enterprises in republics of the CIS. But neither have money.

"We can hardly pay for our energy imports. We are owed about 1bn lev (US\$2m) by Bulgarian enterprises. The greater the energy cutbacks, the greater the fall in industrial output, and revenue for our enterprises," he explained.

Because of the energy shortages, about 60 per cent of Bulgaria's heavy industrial sector is operating at 50 per cent capacity.

Some enterprises have found a way of breaking this vicious circle by resorting to barter with energy suppliers in the CIS. But Mr Radulov added that there were still problems in transporting the energy to Bulgarian enterprises.

"For instance, if enterprises deal directly with enterprises in the Ukraine, the supplies have to pass through the former Soviet republic of Moldova, which can demand high transit fees. It is very costly," explained Mr Radulov.

Bulgaria's own energy sector is in no position to compensate for the shortfall in supplies from the CIS. Under the recommendation of the Vienna-based International Atomic Energy Agency, two of the five reactors at Kozloduzh, near the Romanian border, which were

built in 1974 and 1975, were shut down last autumn because of very poor safety standards. The two 440 Mw units had supplied 10 per cent of Bulgaria's electricity.

"There is nothing wrong with the construction of these Soviet-designed reactors. The problem is that under the communist system, the management was very poor. Pressure to increase production levels took precedence over safety standards. It was really awful," explained Mr Radulov.

"Maybe the IAEA should have identified these problems at a much earlier stage. Maybe the IAEA did not fulfil its [monitoring] obligations over the years. But much of the blame must be placed on the communist-controlled management at Kozloduzh," said Mr Radulov. The management was replaced last year.

An international team of experts that has been working on the two reactors for the past few months says the units fall below western safety standards. It points out, for example, that the two reactors lack emergency cooling systems. Unlike their Bulgarian counterparts, the experts are not convinced that the reactors should start operating again in the autumn. "It would cost about \$300m to bring these two old units fully up to western standards," one expert said.

A sixth unit, with a 1,000

Mw, is undergoing tests before going into operation.

The shutdown of the two reactors, and the cut in energy supplies from the CIS, has meant that the Bulgarian government has had to consider boosting output from its own domestic hydro-electrical plants, increasing coal production and finding new foreign suppliers. None of these options look particularly promising.

For one thing, water in the hydro-electric plants' reservoirs has been depleted because of consecutive years of drought. Second, three quarters of Bulgaria's lignite coal production, which is earmarked for generating electricity, contains a high moisture and ash content. This has led to an increase in atmospheric pollution. The use of dry-burning and other technical options could help reduce the pollution. But the technologies are costly.

The third possibility, importing regular supplies of oil at world market prices, is not yet feasible. Bulgaria is in the process of negotiating the rescheduling of its \$8.6bn debt with its western commercial bank creditors. Until these talks have been concluded it cannot expect fresh loans.

As an interim measure, the first tranche of a World Bank loan of \$150m, which was released last year, has been used to pay for imports of petroleum products, including

heavy fuel oil.

In the long term, Mr Radulov says a strategy for Bulgaria's future energy requirements is urgently needed.

He dismisses suggestions that the economic reform, which have already led to the liberalisation of prices, including energy, will in the short term make enterprises and domestic consumers more sparing in their use of use of energy.

"We have to address two issues. First, we have to move away from a heavy industrial sector which uses a great deal of energy. Second, saving energy must be linked to the efficient production and use of energy."

"Let me give you some examples," he said.

"Apartments are badly insulated. Local residential districts, or apartment blocks, are controlled by a centralised heating system. This means there are no thermostats in the individual apartments. A room's temperature is regulated by opening or closing the windows," he explained.

But the energy loss began much earlier in the system than that, said Mr Radulov. "We waste about 30 per cent of electricity because of the inefficient way we produce it. Another 10 per cent is wasted as it runs through the grid system. Gas is wasted as well. The domestic supply is not linked to a grid system. Consumers use gas cans," he said.

MARKET REPORT

Three-months ALUMINIUM prices bounced off the key \$1,300 a tonne level on the LME, but still closed well below Friday. The market came under pressure from hedge selling and liquidation, with fundamentals pointing downwards. LME stock figures are forecast to rise again today. Trade in other LME metals was largely routine, with little emerging in the way of news to disturb markets from recent ranges. GOLD closed almost unchanged on the London bullion market. Dealers said the market was moving to test the upside of its \$336 to \$340 a troy

ounce range in the absence of the physical sales that sent the market to near six-year lows last week. PLATINUM was fixed at \$551.50 before retreating as the day's highs around \$552 on news that the death toll in weekend fighting at Impala Platinum's Bafokeng North mine had risen to 13. About 8,000 employees on the morning shift did not report for work yesterday. Platinum faces stiff resistance at \$558, but is garnering support from expectations of a Japanese discount rate cut.

Compiled from Reuters

London Markets

SPOT MARKETS	Close	Previous	High/Low
Cocoa oil (per barrel FOB)	+	0.05	
Crude oil	\$15.70-5.80	-0.10	
Brent Blend (dated)	\$17.50-1.65	-0.05	
Brent Blend (mid)	\$17.70-1.75	-0.05	
WTI (1st oil)	\$16.10-1.50	-0.05	
Oil products			
(HWE prompt delivery per tonne CIF)			
Premium Gasoline	\$196-150		
Gas Oil	\$182-163	-2	
Heavy Fuel Oil	\$178-157		
Naphtha	\$162-168		
Petroleum Argus Estimates			
Other			
Gold (per troy oz)	\$329.00	-0.05	
Silver (per troy oz)	\$413.00	-1	
Platinum (per troy oz)	\$531.5	-0.85	
Palladium (per troy oz)	\$94.25		
Copper (US Producer)	105.44	-0.06	
Lead (US Producer)	376		
Tin (Kuala Lumpur market)	14.18		
Tin (New York)	261.36	+0.5	
Zinc (US Prime Western)	62		
Cattle (live weight)	109.00	+0.11	
Sheep (live weight)	101.32	-0.07	
Pigs (live weight)	98.41	+0.31	
London daily sugar (raw)	\$214.0v	+1.2	
London daily sugar (white)	\$272.5v		
Barley (English low)	\$121.25	-0.5	
Maize (US No 3 yellow)	148.0		
Wheat (US No 2 Northern)	171.0		
Rubber (Apo)	\$4.75		
Rubber (May)	\$5.00		
Rubber (KLS No 1 Mar)	\$14.5	+0.5	
Coconut oil (Philippines)	\$640.0v	+12.5	
Palm oil (Malaysia)	\$397.5v	-7.5	
Coconut (Philippines)	\$410.0v	-5	
Soyabean (US)	\$117.0v	-1	
Cotton (45 Super)	44.0	-12	

SUGAR - London PEX (\$ per tonne)

Close	Previous	High/Low
May	185.00	187.40 183.60
Jul	185.40	190.40 188.40
Oct	188.20	191.00 187.80
White		
May	268.40	270.10 266.00
Jul	267.80	273.50 265.50
Oct	262.50	264.00 261.00
Dec	261.00	261.20 260.20
Mar	262.50	263.50 262.20
May	262.50	263.50 262.20
Turnover: Raw 299 (207) lots of 50 tonnes		
White 2057 (2010)		
Paris, White (IFF) per tonne May 1925 71 Aug 1941 41		

COFFEE - London PEX (\$ per tonne)

Close	Previous	High/Low
May	17.80	17.98 17.81 17.70
Jul	17.98	17.74 17.98 17.80
Oct	17.98	17.74 17.98 17.80
Dec	17.78	17.73 17.83 17.72
Mar	17.78	17.73 17.78 17.74
May	17.78	17.73 17.78 17.74
Jul	17.78	17.73 17.78 17.74
Oct	17.78	17.73 17.78 17.74
Dec	17.78	17.73 17.78 17.74
Mar	17.78	17.73 17.78 17.74
May	17.78	17.73 17.78 17.74
Jul	17.78	17.73 17.78 17.74
Oct	17.78	17.73 17.78 17.74
Dec	17.78	17.73 17.78 17.74
Mar	17.78	17.73 17.78 17.74
May	17.78	17.73 17.78 17.74
Jul	17.78	17.73 17.78 17.74
Oct	17.78	17.73 17.78 17.74
Dec	17.78	17.73 17.78 17.74
Mar	17.78	17.73 17.78 17.74
May	17.78	17.73 17.78 17.74
Jul	17.78	17.73 17.78 17.74
Oct	17.78	17.73 17.78 17.74
Dec	17.78	17.73 17.78 17.74
Mar	17.78	17.73 17.78 17.74
May	17.78	17.73 17.78 17.74
Jul	17.78	17.73 17.78 17.74
Oct	17.78	17.73 17.78 17.74
Dec	17.78	17.73 17.78 17.74
Mar	17.78	17.73 17.78 17.74
May	17.78	17.73 17.78 17.74
Jul	17.78	17.73 17.78 17.74
Oct	17.78	17.73 17.78 17.74
Dec	17.78	17.73 17.78 17.74
Mar	17.78	17.73 17.78 17.74
May	17.78	17.73 17.78 17.74
Jul	17.78	17.73 17.78 17.74
Oct	17.78	17.73 17.78 17.74
Dec	17.78	17.73 17.78 17.74
Mar	17.78	17.73 17.78 17.74
May	17.78	17.73 17.78 17.74
Jul	17.78	17.73 17.78 17.74
Oct	17.78	17.73 17.78 17.74
Dec	17.78	17.73 17.78 17.74
Mar	17.78	17.73 17.78 17.74
May	17.78	17.73 17.78 17.74
Jul	17.78	17.73 17.78 17.74
Oct	17.78	17.73 17.78 17.74
Dec	17.78	17.73 17.78 17.74
Mar	17.78	17.73 17.78 17.74
May	17.78	17.73 17.78 17.74
Jul	17.78	17.73 17.78 17.74
Oct	17.78	17.73 17.78 17.74
Dec	17.78	17.73 17.78 17.74
Mar	17.78	17.73 17.78 17.74
May	17.78	17.73 17.78 17.74
Jul	17.78	17.73 17.78 17.74
Oct	17.78	17.73 17.78 17.74
Dec	17.78	17.73 17.78 17.74
Mar	17.78	17.73 17.78 17.74
May	17.78	17.73 17.78 17.74
Jul	17.78	17.73 17.78 17.74
Oct	17.78	17.73 17.78 17.74
Dec	17.78	17.73 17.78 17.74
Mar	17.78	17.73 17.78 17.74
May	17.78	17.73 17.78 17.74
Jul	17.78	17.73 17.78 17.74
Oct	17.78	17.73 17.78 17.74
Dec	17.78	17.73 17.78 17.74
Mar	17.78	17.73 17.78 17.74
May	17.78	17.73 17.78 17.74
Jul	17.78	17.73 17.78 17.74
Oct	17.78	17.73 17.78 17.74
Dec	17.78	17.73 17.78 17.74</

Equities fall after poor trade figures

By Steve Thompson

MUCH worse than expected trade figures for February, the seal on a dismal trading session and saw London's equity market close at its lowest level this year. At the close of business, the FT-SE 100 share index showed a 15.6 decline to 2,441.0.

The poor trade figures were seen as damaging even more the chances of the ruling Conservative government being re-elected on April 9. The figures came hard on the heels of the latest batch of opinion polls published over the weekend. Of the five poll results, four indicated a Labour lead over the Tories with one favouring the Conservatives.

Dealers were said to be bracing themselves for more bad news in the never-ending stream of polls, with today expected to bring another reading of the nation's current political leanings. However, it was pointed out by traders that the City had absorbed the latest bad news on the economy with minimum fuss.

They said that, although the trade figures rattled the stock market, they did little to upset the foreign exchange and bond markets. Sterling closed higher against both the dollar and the D-Mark, promoting stability in the gilt-edged market, where prices closed virtually unaltered after initial small gains and a subsequent bout of nervousness in mid-session.

The first trading session of the new account began relatively brightly, with market-makers opening prices around Friday's levels in the hope that much of the political news had been expected and factored into prices last week. An opening decline of four points on the Footsie reflected an unusually large number of constituents including BA's industries, Legal & General, Reuters and BTR - going ex-dividend, a factor that lowered the index

by over five points. Little genuine institutional business was transacted during the early part of the morning, with the Footsie future again leading the primary market lower after a relatively sedate start to trading.

Evidence of a small programme trade and growing nervousness about the trade figures then began to unsettle the market, which showed a loss of 18 points before the trade numbers were published. After this, the market fell sharply, reaching the session's low of 2,427.9, or down 28.7, as Wall Street came in lower.

A determined rally developed towards the close, however, with buyers said to have been stimulated by hopes of a better showing for the Conservatives

Account Dealing Dates			
First Dealings	Mar 9	Mar 22	Apr 6
Option Dealings	Mar 19	Apr 2	Apr 23
Last Dealings	Mar 20	Apr 3	Apr 24
Account Day	Mar 30	Apr 13	May 5

trading at "almost half its net asset value" and argued that, although there were risks attached, its discount to asset value should be closer to 40 per cent. This would put the share price at around £2, he added.

The running saga over British Aerospace's long-promised Saudi Arabian defence contract continued to drag the group down as talk in the market suggested further delays and possible cancellations to the signing. BA, weaker at one stage, recovered to 291p for a fall of 10 on the day.

Aerospace, cargo handling and electronic component distributor ML Holdings received the unwelcome attention of TT Group as the latter took a 7 per cent stake. ML, whose shares collapsed from 58p after its interim in January, rose 7 to 26p, TT was steady at 300p.

Dividend hopes helped British Airways to 48p, Reports that Smith New Court had turned a seller of British Steel left the stock 2 1/2 p lower at 78p after a busy turnover of 11m.

BET advanced 8 to 131p on news of the appointment of Sir Christopher Harding as chairman. The stock was also helped by sentiment that the dividend would be maintained.

Further nervousness at Harland & Wolff - the group issued a profit warning in February - saw the shares drop 28 to 108p.

Selected property shares were sold as the swing towards Labour in the opinion polls unnerved some investors with

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in an opinion poll expected this morning and by a firmer trend on Wall Street.

The Labour party's election campaign bore down on the media sector, hitting shares in Pearson, Reed International News International and Granada as Mr Roy Hattersley, deputy leader of Labour, said his party would launch a monopoly inquiry into cross-media ownership if it wins the election.

Property shares were sold hard as investors took fright at the latest developments surrounding international property development group Olympia & York.

Equity turnover remained at miserably low levels. Yesterday's 370.6m compared very badly with Friday's 587.8m.

main reason for the earlier caution was Guinness's suggestion that there is unlikely to be a speedy end to the recession in its major whisky markets.

This view was echoed by Macallan-Glenlivet, the much smaller but prestigious malt whisky producer. Like Guinness, yesterday's figures for 1991 were good, with profits rising to £8.36m from £5.34m, but it warned that trading conditions remain difficult. The shares slipped 19 to 183p.

British Airways' purchase of a German airline helped it to gain 5 to 253p. The move will strengthen BA's position in the German regional commuter market.

Stores conglomerate Kingfisher bucked the downward trend, holding at 46p ahead of tomorrow's results, which some analysts fear will fall below last year's profits of £21.5m.

FINANCIAL TIMES STOCK INDICES

	Mar 23	Mar 20	Mar 18	Mar 17	Year Ago	High	Low	Since Completion
Government Secs	85.94	86.06	86.10	86.20	86.40	86.55	82.17	127.40
Fixed Interest	99.11	99.20	99.42	99.49	99.50	101.58	90.59	105.40
Ordinary Share	1910.8	1916.5	1923.1	1925.8	1940.5	2108.5	1608.3	2108.3
Gold Mines	123.4	123.4	123.4	123.4	116.0	145.8	116.0	123.4
FT-SE 100 Share	2441.0	2456.6	2467.8	2464.7	2481.2	2431.9	2279.8	2679.8
FT-SE Euroshare 200	1151.61	1162.99	1163.58	1165.83	1169.93	1180.73	1150.00	1238.82

	Mar 23	Mar 20	Mar 18	Mar 17	Year Ago	High	Low	Since Completion
SEAD Berghs 500p	26,830	33,120	25,478	25,610	27,073	30,864	17,025	33,120
Equity Turnover	37,291	34,795	33,429	31,431	41,048	102.4	102.4	102.4
Shares Traded (m)	494.2	459.5	385.8	402.8	362.4	102.4	102.4	102.4

	Mar 23	Mar 20	Mar 18	Mar 17	Year Ago	High	Low	Since Completion
FT-SE 100, Hourly changes	10 am	11 am	12 pm	1 pm	2 pm	3 pm	4 pm	5 pm
Open	2441.0	2456.6	2467.8	2464.7	2481.2	2431.9	2279.8	2679.8
Close	2441.0	2456.6	2467.8	2464.7	2481.2	2431.9	2279.8	2679.8

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LONDON SHARE SERVICE

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FT-SE 100, Hourly changes	10 am	11 am	12 pm	1 pm	2 pm	3 pm	4 pm	5 pm
Open	2441.0	2456.6	2467.8	2464.7	2481.2	2431.9	2279.8	2679.8
Close	2441.0	2456.6	2467.8	2464.7	2481.2	2431.9	2279.8	2679.8

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FT-SE Euroshare 200, Hourly changes	10 am	11 am	12 pm	1 pm	2 pm	3 pm	4 pm	5 pm
Open	1151.61	1162.99	1163.58	1165.83	1169.93	1180.73	1150.00	1238.82
Close	1151.61	1162.99	1163.58	1165.83	1169.93	1180.73	1150.00	1238.82

	Mar 23	Mar 20	Mar 18	Mar 17	Year Ago	High	Low	Since Completion
FT-SE 100, Hourly changes	10 am	11 am	12 pm	1 pm	2 pm	3 pm	4 pm	5 pm
Open	2441.0	2456.6	2467.8	2464.7	2481.2	2431.9	2279.8	2679.8
Close	2441.0	2456.6	2467.8	2464.7	2481.2	2431.9	2279.8	2679.8

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Comment hits media stocks

MARKETMAKERS worried by the relative strength in media stocks took their chance to adjust prices yesterday. They seized on news that the Labour party would launch a monopoly inquiry into cross-media ownership if it wins power in the April 9 general election.

Pearson, Reed International and News International all fell sharply. However, the turnover of 550,000, 1m and 152,000 shares respectively suggested that few genuine sellers were behind the falls. A partial recovery left Pearson a net 13 off at 77p and Reed 14 down on the day at 49p.

Mr Rupert Murdoch's News International, the only company likely to be seriously affected by a cross-media ownership review and believed to be Labour's principal target, fell 12 to 341p.

Reed was also depressed by a profits forecast cut from agency broker James Capel, which reduced its current year estimate from £200m to £227m. Capel said the change was not great in financial terms but had a psychological effect as it brought the figure below last year's £231.8m.

Forth Ports debut

Scottish port operator Forth Ports came to the market yesterday and was the third most heavily traded stock. The shares surged above the offer price of 110p to close at 122p. Volume was a heavy 7m, which equates to around 31 per cent of equity.

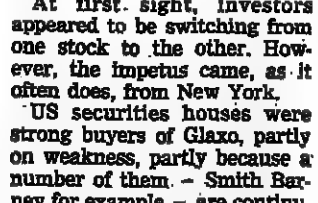
The group, which was owned by the UK government, operates all the ports in the Forth of Forth and last year made pre-tax profits of £8.2m. Although profits are expected to decline this year - mainly because of a fall in orders for British Pipe Coaters, which treats pipes at Leth - analysts are generally enthusiastic about Forth's prospects.

Mr Mark Laurence at Smith New Court said: "The price of the placing will, ensure a strong following for the stock, and we think a fundamental value of Forth could support a share price of around 145p."

Drugs feature

Sharp polarity in the Smith-Kline Beecham left a number of observers slightly bemused as there seemed to be no spe-

FT-A All-Share Index



Equity

INVESTMENT TRUSTS - 1991/92

کتابخانه

MINES - Cont.		Notes
Diaspora and Mobs		
Do Boest Ltd Uths	_____	
40pc Plt	_____	
Lysenberg	_____	
Northern Plat	_____	
Rusenberg	_____	
Central African		
Falcon ZS	_____	1
Witwatersrand ZS	_____	
Pit	_____	
Zembe Cpr SBD	_____	
Finland		
Ang Am Coal R	_____	9
Anglo Amer R	_____	1
Anglo Anglo R	_____	1
Anglo Anglo Pac Res	_____	
Anglo Anglo R	_____	
Antelope	_____	
Spc Pl	_____	
Bentley	_____	
Gencot R	_____	
Goldfield SA R	_____	
Johann Doms R	_____	
Medlow Wm	_____	
Monarch R	_____	
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Rand Mines R	_____	
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Waverley	_____	
Welkom R	_____	
Australians		
WACM Gold	_____	9
WAZINC Exp	_____	2
Wazincville	_____	
WCR	_____	
Central Pacific	_____	
Cromwell	_____	
Deblets Gold	_____	
Domonion	_____	
Doral	_____	
Dragon Run	_____	
Empson	_____	
FCM	_____	
GCN Kalgoorlie	_____	
Gwalia Cons	_____	
Henderson Damaged	_____	
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Kudjond Gold	_____	
Kidnapper	_____	
Mariano Mills	_____	
NEIM	_____	
North Star	_____	
Mount Burgess	_____	

[illegible][illegible]

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GUIDE TO LONDON SHARE SERVICE

Synopses relating to dividend status appear in the notes column under each of a company's P/E ratios and P/B ratios. Dividend covers are published on Monday. Market capitalization status is calculated separately for each line of stock quotes. Estimated profitability ratios are based on latest annual reports and accounts are, where possible, are updated on half-yearly figures. P/E are calculated on the distribution basis, earnings per share being computed on profit after taxation, excluding exceptional profits/losses and unrelated ATSI data where applicable. Yields are based on mid-prices, are gross, adjusted by AT of 25 per cent and after tax for value of deferred dividend and rights.

Estimated Net Asset Values (NAV) are shown for Investment Trusts, in pence per share, along with the percentage discounts (D) or premiums (P) to the current market price. NAVs are shown for companies with significant changes in their value coverings converted and written up/down a 50% option only.

■ indicating the most severely loaded species. This includes US species where

Transactions and prices are published continuously through the Stock Exchange Automated Quotation system (SEAIQ), and non-UK stocks which are quoted on SEAIQ International.

• "Top Stock"

Prices and lots are marked that have been adjusted to allow for rights issues to each.

• Interim price increased or reduced

• Interim price reduced, passed or deferred

• Free to non-residents on application

• Times or report available

• Not officially UK listed, but designs permitted under rule 536(1)(a)

• (ISS) not listed on Stock Exchange and www.seaiq.co.uk in some

Not officially UK listed, dealings permitted under Rule 5.36(2)
Price at time of connection

Indicated dividend yield after pending stock and/or rights issues

Unregulated collective investment schemes.

a Yield based on
 accumulated dividend
 b Figures based on
 c Subject to local tax.
 d Dividend yield includes
 e Special dividend
 f Official earnings for
 1991-92.
 H Yield based on

prospectus or other official estimates.
c. Costs.
E Minimum tender price
F Yield based on prospectus or other

P Figures based on
 prospectus or other
 official estimates for

Assumed dividend yield after scrip issue	pending scrip and/or rights issue	1991 H Forecast annualized yield, p/e based on
8 Rights issue pending	H Yield based on	

q Earnings based on preliminary figures.	prospects or other official estimates for 1991	prospects or other official estimates
s Dividend yield		T Figures assumed.

¹ Excludes a special payment.
² Indicated dividend

yield, p/e ratio based on latest annual earnings.
* Forecast, or estimated 1992-93
† Estimated annualized yield, p/e based on 1992-93
Abbreviations:
nd or dividend
* ex corp issue

crucial dividend yield, p/e based on previous year's earnings.	latest annual earnings B/E yield based on prospects or other	is on rights; is ex alt; is ex capital contribution.
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Continued on next page

Spil in 15

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$$\frac{d\mathbf{r}}{dt} = \mathbf{v} = \frac{1}{m} \nabla_{\mathbf{r}} \mathbf{p}$$
[illegible]

关键词

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	Bid Price	Offer + 0.05 Price -
IBM Corp.	168.75	169.00
Microsoft Corp.	100.00	100.25
Apple Computer Inc.	100.00	100.25
Oracle Corp.	100.00	100.25
Sun Microsystems Inc.	100.00	100.25
Amazon.com Inc.	100.00	100.25
Google Inc.	100.00	100.25
Facebook Inc.	100.00	100.25
Twitter Inc.	100.00	100.25
LinkedIn Corp.	100.00	100.25
Slack Technologies Inc.	100.00	100.25
Zoom Video Communications Inc.	100.00	100.25
Dropbox Inc.	100.00	100.25
Twilio Inc.	100.00	100.25
Paycom Software Inc.	100.00	100.25
Workday Inc.	100.00	100.25
NetScout Systems Inc.	100.00	100.25
Veritas Information Corporation	100.00	100.25
Acronis International Ltd.	100.00	100.25
Carbonite Inc.	100.00	100.25
Datto Inc.	100.00	100.25
Veeva Systems Inc.	100.00	100.25
Altera Corporation	100.00	100.25
Intel Corporation	100.00	100.25
NVIDIA Corporation	100.00	100.25
AMD	100.00	100.25
Qualcomm Incorporated	100.00	100.25
Boeing Company	100.00	100.25
Airbus Group SE	100.00	100.25
Embraer S.A.	100.00	100.25
Boeing Co.	100.00	100.25
Airbus Helicopters SAS	100.00	100.25
Boeing Defense Space & Security	100.00	100.25
Airbus Military Aircraft Division	100.00	100.25
Boeing Commercial Airplanes	100.00	100.25
Airbus Helicopters USA LLC	100.00	100.25
Boeing Global Services Inc.	100.00	100.25
Airbus Financial Services Ltd.	100.00	100.25
Boeing Capital Corporation	100.00	100.25
Airbus Leasing Finance plc	100.00	100.25
Boeing Technology Resources Inc.	100.00	100.25
Airbus Defence and Space	100.00	100.25
Boeing Aerospace Services Inc.	100.00	100.25
Airbus Helicopters France SAS	100.00	100.25
Boeing Commercial Airplanes Inc.	100.00	100.25
Airbus Helicopters Germany GmbH	100.00	100.25
Boeing Commercial Airplanes Europe Ltd.	100.00	100.25
Airbus Helicopters Italy SpA	100.00	100.25
Boeing Commercial Airplanes Japan K.K.	100.00	100.25
Airbus Helicopters Korea Ltd.	100.00	100.25
Boeing Commercial Airplanes India Pvt. Ltd.	100.00	100.25
Airbus Helicopters China Ltd.	100.00	100.25
Boeing Commercial Airplanes Australia Pty. Ltd.	100.00	100.25
Airbus Helicopters Brazil Ltda.	100.00	100.25
Boeing Commercial Airplanes Mexico S. de RL de CV	100.00	100.25
Airbus Helicopters Argentina S. de RL de CV	100.00	100.25
Boeing Commercial Airplanes Chile S. de RL de CV	100.00	100.25
Airbus Helicopters Colombia S. de RL de CV	100.00	100.25
Boeing Commercial Airplanes Peru S. de RL de CV	100.00	100.25
Airbus Helicopters Ecuador S. de RL de CV	100.00	100.25
Boeing Commercial Airplanes Venezuela S. de RL de CV	100.00	100.25
Airbus Helicopters Uruguay S. de RL de CV	100.00	100.25
Boeing Commercial Airplanes Paraguay S. de RL de CV	100.00	100.25
Airbus Helicopters Costa Rica S. de RL de CV	100.00	100.25
Boeing Commercial Airplanes Panama S. de RL de CV	100.00	100.25
Airbus Helicopters Dominican Republic S. de RL de CV	100.00	100.25
Boeing Commercial Airplanes Haiti S. de RL de CV	100.00	100.25
Airbus Helicopters Cuba S. de RL de CV	100.00	100.25
Boeing Commercial Airplanes Puerto Rico S. de RL de CV	100.00	100.25
Airbus Helicopters Mexico City S. de RL de CV	100.00	100.25
Boeing Commercial Airplanes Monterrey S. de RL de CV	100.00	100.25
Airbus Helicopters Guadalajara S. de RL de CV	100.00	100.25
Boeing Commercial Airplanes Tijuana S. de RL de CV	100.00	100.25
Airbus Helicopters San Diego S. de RL de CV	100.00	100.25
Boeing Commercial Airplanes Los Angeles S. de RL de CV	100.00	100.25
Airbus Helicopters Phoenix S. de RL de CV	100.00	100.25
Boeing Commercial Airplanes Dallas S. de RL de CV	100.00	100.25
Airbus Helicopters Houston S. de RL de CV	100.00	100.25
Boeing Commercial Airplanes New York S. de RL de CV	100.00	100.25
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Boeing Commercial Airplanes Denver S. de RL de CV	100.00	100.25
Airbus Helicopters Salt Lake City S. de RL de CV	100.00	100.25
Boeing Commercial Airplanes Las Vegas S. de RL de CV	100.00	100.25
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Boeing Commercial Airplanes Portland S. de RL de CV	100.00	100.25
Airbus Helicopters Seattle S. de RL de CV	100.00	100.25
Boeing Commercial Airplanes Tacoma S. de RL de CV	100.00	100.25
Airbus Helicopters Vancouver S. de RL de CV	100.00	100.25
Boeing Commercial Airplanes Victoria S. de RL de CV	100.00	100.25
Airbus Helicopters Kelowna S. de RL de CV	100.00	100.25
Boeing Commercial Airplanes Kamloops S. de RL de CV	100.00	100.25
Airbus Helicopters Nanaimo S. de RL de CV	100.00	100.25
Boeing Commercial Airplanes Port Moody S. de RL de CV	100.00	100.25
Airbus Helicopters Richmond S. de RL de CV	100.00	100.25
Boeing Commercial Airplanes Surrey S. de RL de CV		

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	Wd	Other	+ gr	Yld
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CANADA																
Stock	High	Low	Close	Chng	Sales	Stock	High	Low	Close	Chng	Sales	Stock	High	Low	Close	Chng
TORONTO																
4:00 pm prices March 23																
Overseas in cents unless marked \$																
35100 Albitol Pt	51.85	51.75	51.85	+	1	2000 Laurent GP	55.5	55.5	55.5	0	133800 RyTrustco	59.5	59.5	59.5	0	+
35100 Albitol Pt	51.85	51.75	51.85	+	1	1000 Lamer H	54.5	54.5	54.5	0	65000 S&P	51.5	51.5	51.5	0	+
35100 Albitol Pt	51.85	51.75	51.85	+	1	2000 Loblav	51.85	51.85	51.85	0	3000 S&P	51.5	51.5	51.5	0	+
35100 Albitol Pt	51.85	51.75	51.85	+	1	2000 MacIntyre	51.85	51.85	51.85	0	3000 S&P	51.5	51.5	51.5	0	+
35100 Albitol Pt	51.85	51.75	51.85	+	1	2000 MacIntyre	51.85	51.85	51.85	0	3000 S&P	51.5	51.5	51.5	0	+
35100 Albitol Pt	51.85	51.75	51.85	+	1	2000 MacIntyre	51.85	51.85	51.85	0	3000 S&P	51.5	51.5	51.5	0	+
35100 Albitol Pt	51.85	51.75	51.85	+	1	2000 MacIntyre	51.85	51.85	51.85	0	3000 S&P	51.5	51.5	51.5	0	+
35100 Albitol Pt	51.85	51.75	51.85	+	1	2000 MacIntyre	51.85	51.85	51.85	0	3000 S&P	51.5	51.5	51.5	0	+
35100 Albitol Pt	51.85	51.75	51.85	+	1	2000 MacIntyre	51.85	51.85	51.85	0	3000 S&P	51.5	51.5	51.5	0	+
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35100 Albitol Pt	51.85	51.75	51.85	+	1	2000 MacIntyre	51.85	51.85	51.85	0	3000 S&P	51.5	51.5	51.5	0	+
35100 Albitol Pt	51.85	51.75	51.85	+	1	2000 MacIntyre	51.85	51.85	51.85	0	3000 S&P	51.5	51.5	51.5	0	+
35100 Albitol Pt	51.85	51.75	51.85	+	1	2000 MacIntyre	51.85	51.85	51.85	0	3000 S&P	51.5	51.5	51.5	0	+
35100 Albitol Pt	51.85	51.75	51.85	+	1	2000 MacIntyre	51.85	51.85	51.85	0	3000 S&P	51.5	51.5	51.5	0	+
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35100 Albitol Pt	51.85	51.75	51.85	+	1	2000 MacIntyre	51.85	51.85	51.85	0	3000 S&P	51.5	51.5	51.5	0	+
35100 Albitol Pt	51.85	51.75	51.85	+	1	2000 MacIntyre	51.85	51.85	51.85	0	3000 S&P	51.5	51.5	51.5	0	+
35100 Al																

NEW YORK STOCK EXCHANGE COMPOSITE PRICES

4:00 pm prices March 23

1992	1991	1990	1989	1988	1987	1986	1985	1984	1983	1982	1981	1980	1979	1978	1977	1976	1975	1974	1973	1972	1971	1970	1969	1968	1967	1966	1965	1964	1963	1962	1961	1960	1959	1958	1957	1956	1955	1954	1953	1952	1951	1950	1949	1948	1947	1946	1945	1944	1943	1942	1941	1940	1939	1938	1937	1936	1935	1934	1933	1932	1931	1930	1929	1928	1927	1926	1925	1924	1923	1922	1921	1920	1919	1918	1917	1916	1915	1914	1913	1912	1911	1910	1909	1908	1907	1906	1905	1904	1903	1902	1901	1900	1899	1898	1897	1896	1895	1894	1893	1892	1891	1890	1889	1888	1887	1886	1885	1884	1883	1882	1881	1880	1879	1878	1877	1876	1875	1874	1873	1872	1871	1870	1869	1868	1867	1866	1865	1864	1863	1862	1861	1860	1859	1858	1857	1856	1855	1854	1853	1852	1851	1850	1849	1848	1847	1846	1845	1844	1843	1842	1841	1840	1839	1838	1837	1836	1835	1834	1833	1832	1831	1830	1829	1828	1827	1826	1825	1824	1823	1822	1821	1820	1819	1818	1817	1816	1815	1814	1813	1812	1811	1810	1809	1808	1807	1806	1805	1804	1803	1802	1801	1800	1799	1798	1797	1796	1795	1794	1793	1792	1791	1790	1789	1788	1787	1786	1785	1784	1783	1782	1781	1780	1779	1778	1777	1776	1775	1774	1773	1772	1771	1770	1769	1768	1767	1766	1765	1764	1763	1762	1761	1760	1759	1758	1757	1756	1755	1754	1753	1752	1751	1750	1749	1748	1747	1746	1745	1744	1743	1742	1741	1740	1739	1738	1737	1736	1735	1734	1733	1732	1731	1730	1729	1728	1727	1726	1725	1724	1723	1722	1721	1720	1719	1718	1717	1716	1715	1714	1713	1712	1711	1710	1709	1708	1707	1706	1705	1704	1703	1702	1701	1700	1699	1698	1697	1696	1695	1694	1693	1692	1691	1690	1689	1688	1687	1686	1685	1684	1683	1682	1681	1680	1679	1678	1677	1676	1675	1674	1673	1672	1671	1670	1669	1668	1667	1666	1665	1664	1663	1662	1661	1660	1659	1658	1657	1656	1655	1654	1653	1652	1651	1650	1649	1648	1647	1646	1645	1644	1643	1642	1641	1640	1639	1638	1637	1636	1635	1634	1633	1632	1631	1630	1629	1628	1627	1626	1625	1624	1623	1622	1621	1620	1619	1618	1617	1616	1615	1614	1613	1612	1611	1610	1609	1608	1607	1606	1605	1604	1603	1602	1601	1600	1599	1598	1597	1596	1595	1594	1593	1592	1591	1590	1589	1588	1587	1586	1585	1584	1583	1582	1581	1580	1579	1578	1577	1576	1575	1574	1573	1572	1571	1570	1569	1568	1567	1566	1565	1564	1563	1562	1561	1560	1559	1558	1557	1556	1555	1554	1553	1552	1551	1550	1549	1548	1547	1546	1545	1544	1543	1542	1541	1540	1539	1538	1537	1536	1535	1534	1533	1532	1531	1530	1529	1528	1527	1526	1525	1524	1523	1522	1521	1520	1519	1518	1517	1516	1515	1514	1513	1512	1511	1510	1509	1508	1507	1506	1505	1504	1503	1502	1501	1500	1499	1498	1497	1496	1495	1494	1493	1492	1491	1490	1489	1488	1487	1486	1485	1484	1483	1482	1481	1480	1479	1478	1477	1476	1475	1474	1473	1472	1471	1470	1469	1468	1467	1466	1465	1464	1463	1462	1461	1460	1459	1458	1457	1456	1455	1454	1453	1452	1451	1450	1449	1448	1447	1446	1445	1444	1443	1442	1441	1440	1439	1438	1437	1436	1435	1434	1433	1432	1431	1430	1429	1428	1427	1426	1425	1424	1423	1422	1421	1420	1419	1418	1417	1416	1415	1414	1413	1412	1411	1410	1409	1408	1407	1406	1405	1404	1403	1402	1401	1400	1399	1398	1397	1396	1395	1394	1393	1392	1391	1390	1389	1388	1387	1386	1385	1384	1383	1382	1381	1380	1379	1378	1377	1376	1375	1374	1373	1372	1371	1370	1369	1368	1367	1366	1365	1364	1363	1362	1361	1360	1359	1358	1357	1356	1355	1354	1353	1352	1351	1350	1349	1348	1347	1346	1345	1344	1343	1342	1341	1340	1339	1338	1337	1336	1335	1334	1333	1332	1331	1330	1329	1328	1327	1326	1325	1324	1323	1322	1321	1320	1319	1318	1317	1316	1315	1314	1313	1312	1311	1310	1309	1308	1307	1306	1305	1304	1303	1302	1301	1300	1299	1298	1297	1296	1295	1294	1293	1292	1291	1290	1289	1288	1287	1286	1285	1284	1283	1282	1281	1280	1279	1278	1277	1276	1275	1274	1273	1272	1271	1270	1269	1268	1267	1266	1265	1264	1263	1262	1261	1260	1259	1258	1257	1256	1255	1254	1253	1252	1251	1250	1249	1248	1247	1246	1245	1244	1243	1242	1241	1240	1239	1238	1237	1236	1235	1234	1233	1232	1231	1230	1229	1228	1227	1226	1225	1224	1223	1222	1221	1220	1219	1218	1217	1216	1215	1214	1213	1212	1211	1210	1209	1208	1207	1206	1205	1204	1203	1202	1201	1200	1199	1198	1197	1196	1195	1194	1193	1192	1191	1190	1189	1188	1187	1186	1185	1184	1183	1182	1181	1180	1179	1178	1177	1176	1175	1174	1173	1172	1171	1170	1169	1168	1167	1166	1165	1164	1163	1162	1161	1160	1159	1158	1157	1156	1155	1154	1153	1152	1151	1150	1149	1148	1147	1146	1145	1144	1143	1142	1141	1140	1139	1138	1137	1136	1135	1134	1133	1132	1131	1130	1129	1128	1127	1126	1125	1124	1123	1122	1121	1120	1119	1118	1117	1116	1115	1114	1113	1112	1111	1110	1109	1108	1107	1106	1105	1104	1103	1102	1101	1100	1099	1098	1097	1096	1095	1094	1093	1092	1091	1090	1089	1088	1087	1086	1085	1084	1083	1082	1081	1080	1079	1078	1077	1076	1075	1074	1073	1072	1071	1070	1069	1068	1067	1066	1065	1064	1063	1062	1061	1060	1059	1058	1057	1056	1055	1054	1053	1052	1051	1050	1049	1048	1047	1046	1045	1044	1043	1042	1041	1040	1039	1038	1037	1036	1035	1034	1033	1032	1031	1030	1029	1028	1027	1026	1025	1024	1023	1022	1021	1020	1019	1018	1017	1016	1015	1014	1013	1012	1011	1010	1009	1008	1007	1006	1005	1004	1003	1002	1001	1000	999	998	997	996	995	994	993	992	991	990	989	988	987	986	985	984	983	982	981	980	979	978	977	976	975	974	973	972	971	970	969	968	967	966	965	964	963	962	961	960	959	958	957	956	955	954	953	952	951	950	949	948	947	946	945	944	943	942	941	940	939	938	937	936	935	934	933	932	931	930	929	928	927	926	925	924	923	922	921	920	919	918	917	916	915	914	913	912	911	910	909	908	907	906	905	904	903	902	901	900	899	898	897	896	895	894	893	892	891	890	889	888	887	886	885	884	883	882	881	880	879	878	877	876	875	874	873	872	871	870	869	868	867	866	865	864	863	862	861	860	859	858	857	856	855	854	853	852	851	850	849	848	847	846	845	844	843	842	841	840	839	838	837	836	835	834	833	832	831	830	829	828	827	826	825	824	823	822	821	820	819	818	817	816	815	814	813	812	811	810	809	808	807	806	805	804	803	802	801	800	799	798	797	796	795	794	793	792	791	790	789	788	787	786	785	784	783	782	781	780	779	778	777	776	775	774	773	772	771	770	769	768	767	766	765	764	763	762	761	760	759	758	757	756	755	754	753	752	751	750	749	748	747	746	745	744	743	742	741	740	739	738	737	736	735	734	733	732	731	730	729	728	727	726	725	724	723	722	721	720	719	718	717	716	715	714	713	712	711	710	709	708	707	706	705	704	703	702	701	700	699	698	697	696	695	694	693	692	691	690	689	688	687	686	685	684	683	682	681	680	679	678	677	676	675	674	673	672	671	670	669	668	667	666	665	664	663	662	661	660	659	658	657	656	655	654	653	652	651	650	649	648	647	646	645	644	643	642	641	640	639	638	637	636	635	634	633	632	631	630	629	628	627	626	625	624	623	622	621	620	619	618	617	616	615	614	613	612	611	610	609	608	607	606	605	604	603	602	601	600	599	598	597	596	595	594	593	592	591	590	589
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NYSE COMPOSITE PRICES

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AMERICA

Dow eases as investors stay on the sidelines

Wall Street

US SHARE prices eased slightly yesterday as investors and dealers stayed on the sidelines in the absence of fresh economic news and a lead from the bond market. *Wall Street Journal* reported that the Dow Jones Industrial Average ended 4.25 off at 3,272.14, having spent the entire session trading in a narrow range a few points below last Friday's closing mark.

The Standard & Poor's 500 slipped 1.40 to 408.50, while the Nasdaq composite index of over-the-counter stocks receded 2.45 to 621.83. Turnover on the New York SE was extremely light at 156m shares, and falls led rises by 998 to 684.

The direction of investor sentiment remained uncertain yesterday, although the recent ability of the Dow to hold its own under pressure at the 3,300 level has led some analysts to predict there is enough support for stocks to push the leading index to new highs in coming sessions.

Du Pont gained 3 1/2 to 46 1/2 in active trading after Donaldson, Lufkin & Jenrette, the brokerage house, raised its valuation of the stock from "moderately attractive" to "very attractive".

Mr William Young, the DLJ chemicals analyst, updated Du Pont because he thinks the benefits of recent cost cutting and improved fibre, chemical and automotive markets have brightened the earnings outlook for the company, which he says may increase its annual dividend later in the year.

Phillips Petroleum dipped 3 1/2 to 23 1/2 on reports that its chairman had warned that first-quarter earnings would be "lousy" and that there was little chance of an improvement in net income until the third quarter of this year.

Prices were mixed elsewhere in the oil sector, which has been troubled by low crude oil prices since the end of the Gulf war. Exxon advanced 3 1/2 to 35 1/2, after Morgan Stanley added the maker of luxury motorcycles to its model portfolio.

Coleman firm 3 1/2 to 32 1/2 after Shearson Lehman Brothers had initiated research coverage of the stock with a prediction of outperformance. The company went public in January for \$18.50 a share.

On the over-the-counter market, Intel retreated 1 1/2 to 63 1/2 in turnover of 2.2m shares as the stock came under selling pressure in the wake of a profile in Barron's magazine which highlighted the increasing competition the company faces.

In the same sector, Apple retraced an early gain to end down 1 1/2 to 53 1/2 after it unveiled new printers and scanners for IBM personal computers.

Canada
TORONTO weakened after reports of debt worries for Olympia & York put pressure on the financial services and the real estate and construction sectors.

The composite index lost 26 1/2 to 3,443.7, while volume on the exchange totalled 27.1m shares.

The real estate and construction index dropped 33.2 to 6,149.0, with Bramalea and Trizec "A", both O & Y interests, pressuring the sector most. Bramalea fell 15 cents to C\$3.75 and Trizec "A" C\$5 to C\$7.4.

SOUTH AFRICA
JOHANNESBURG was led lower by a stronger financial rand and a weaker gold price. The overall index fell 30 to 3,817 and the gold index dropped 24 to 1,105. The industrial index declined 16 to 4,396.

EUROPE

Weak bonds weigh on continental bourses

WEAK bond markets pushed most bourses lower yesterday, writes *Our Markets Staff*.

FRANKFURT more than wiped out Friday's 11-point gain, which had been generated by the "quadruple witching hour" expiry of options and futures. Attention returned to more worrying aspects, such as cautious statements from the corporate sector and rising bond yields, which approached 8.10 per cent at the long end yesterday.

The DAX index ended 18.83 lower at 1,717.47 while the FAZ index, calculated at mid-session, fell 5.31 to 698.13. Turnover fell to DM5.7bn from Friday's inflated DM15.7bn.

Most blue chips were lower, though BMW stood out with a DM1.10 gain to DM551.90, supported by last week's good results. In steels, Thyssen fell DM14.20 to DM218.90 following its chairman's warning that profits this year would be "markedly lower" than last year.

Brokers are divided about Thyssen: County NatWest expects a 30 per cent fall in Thyssen's first half results and is worried by the lack of a dividend guarantee for the current year from the chairman, James Capel, however, says the shares are good for a recovery, since it thinks the company will be a major beneficiary of higher prices for flat steel products.

PARS fell through the 1,900 support level, pressured by a weaker bond market and the results of the regional elections. Trading was dominated by arbitrage activity, with institutions opting to stay away. This was reflected in the day's moderate turnover of FFR2.4bn, as the CAC-40 index closed down 34.35 or 1.8 per cent to 1,884.57.

Total fell FFR7.70 or 3.4 per cent to FFR222.40 following a wire agency report on Friday that the company's Colombian oil find might be smaller than expected. The company declined to comment, though dealers expect a clarification at Total's analysts' meeting in two weeks' time.

Yesterday's suspension of Perrier and Exor came as no surprise, and speculation spilled over from last week that the Agnelli and Nesliffe had carved up the mineral water company behind closed doors. There was also talk that

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FT-SE Eurotrack 100 - Mar 23

Hourly changes					
Open	10 am	11 am	12 pm	2 pm	3 pm close
1149.85	1149.27	1147.34	1145.94	1143.50	1142.05
Day's High 1150.13 Day's Low 1141.77					
Mar 20	Mar 19	Mar 18	Mar 17	Mar 16	
1153.93	1153.18	1153.82	1151.88	1145.81	

Data source: Reuters

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1.36 to 510.61 in turnover estimated at close to Friday's 1.68bn.

Friday's news that Total of France was interested in buying some of Pirelli's diversified activities lifted the stock by L2 to L1.265, before rising to L1.286 after hours. Olivetti rose L7 to L2.919 ahead of news that it had broadened its collaboration with Canon of Japan.

Shares in the Agnelli group rose on hopes of an amicable settlement with Nestlé over Perrier, with Fiat adding L4 to L4.949. It fell L120 to L12.370 but reached L12.880 later.

In telecoms, Sirti eased L15 to L10.740 on rumours of a scrip issue.

AMSTERDAM weakened in dull trading as the CBS Tendency index closed 0.8 lower at 126.0 in turnover of FFL401.6m. The crash in the US of a Fokker aircraft sent the shares down to close FFL1.00 lower or 3 per cent at FFL33.40. Elsevier weakened 30 cents to FFL14.30 following Friday's results which were in line with expectations.

Nedlloyd advanced FFL1.00 or 1.7 per cent to FFL59.00 having been under pressure last week after a debt-for-equity swap was announced.

ZURICH closed slightly off the day's lows with rising money market rates and a weak bond market keeping activity down. The SMI index fell 18.9 to 1,818.2.

Banks and insurers lost ground: CS Holding bearers fell SFR10 to SFR1.980 and UBS bearers shed SFR30 to SFR4.750. George Fischer bearers closed down SFR15 at SFR1.020 ahead of reporting a dividend cut.

STOCKHOLM declined on profit-taking. The Affarsvarden General Index ended down 8.1 at 1,001.6 in turnover of SKr594m, down from SKr630m. Volvo B closed up SKr1 at SKr412. Reports that Mr Soeren Gyll, chief executive of Procordia, was to replace Mr Christer Zetterberg as Volvo chief came after the close.

MADEIRA closed with the general index shedding 2.19 to 256.19.

BANGKOK failed to be influenced by the general election and the SET index closed at its highest since June last year, registering a rise of 12.80 to 827.19 in turnover of Bt7.1bn.

Investors were said to be buying finance shares, anticipating better than expected first-quarter earnings.

AUSTRALIA moved forward for the third consecutive day and the All Ordinaries index closed 2.6 firmer at 1,586.7 in turnover of A\$152m.

News Corporation strengthened 8 cents to A\$18.00, but BHP eased 2 cents to A\$13.42 and Western Mines receded 8 cents to A\$4.81.

NEW ZEALAND drifted through a quiet session, and the NZSE-40 index finished the day down 2.51 at 1,496.30 following turnover of NZ\$7.5m.

Lion Nathan rose 4 cents to NZ\$3.82, but fellow brewer Maltin retreated 3 cents to 99 cents over difficulties in selling part of its retail businesses.

Manila weakened after Philippine Long Distance Telephone (PLDT) lost ground in the US on Friday. The composite index finished 16.38 down at 1,101.79 in turnover of 91m pesos, up from 52m pesos.

Telekom Malaysia advanced.

ASIA PACIFIC

Nikkei loses early gains as hopes for rate cut recede

Tokyo

EARLY gains were lost as hopes of an imminent cut in the official discount rate receded, and the Nikkei average ended only slightly ahead, writes *Emiko Terazono* in Tokyo.

The 225-issue average was finally 64.81 up at 20,239.60, after having risen to a day's high of 20,434.71 on foreign buying in the morning. It fell to the day's low of 20,160.24 as stock index futures weakened in the afternoon.

Volume dropped to 280m shares from 550m, but advances still led declines by 672 to 323 at the close, with 162 issues unchanged. The Topix index of all first section stocks gained a net 8.74 at 1,459.83. In London the ISE/Nikkei 50 index lost 2.25 at 1,156.35.

Shares rose in the morning on continued hopes of a rate cut, but discount rate cut, which had pushed the Nikkei above

the psychologically important 20,000 level last Thursday. However, a rise in the overnight call rate, which is controlled by the Bank of Japan's money market operations, discouraged market participants.

Money supply growth figures for February, which fell to a record low of 1.6 per cent, also restrained investors. Traders said investors linked the weak figures with continued slow economic growth and lower company earnings.

High-technology blue chips rose on bargain hunting by foreigners. Hitachi added Y15 at Y774 and Toshiba Y2 at Y586. Also gaining ground were brokers, Nomura rising Y80 to Y1,250 and Daiwa Y30 to Y800.

Car and related shares were weak on Japan's decision last week to cut its voluntary ceiling on car exports to the US. Toyota Motor shed Y20 to Y1,350 and Nissan Y100 to Y1,350. Mitsubishi Motors fell Y82 to Y812 on heavy selling amid rumours that Chrysler,

of the US, would liquidate its shareholding in Mitsubishi. Small-capital component stocks of the Nikkei average, with low liquidity, fell on index-related selling. Godo Steel lost Y170 to Y1,940 and Daito Woolen Spinning and Weaving Y140 to Y1,350.

A leading Japanese brokerage was seen selling Sankyo, down Y10 at Y2,470, and Takeda Chemical, unchanged at Y1,070. This triggered declines in other pharmaceutical issues.

In Osaka, the OSE average gained 145.01 at 21,896.08 in volume of 561.2m shares. Small-lift buying by foreigners and individuals lifted the index, while volume swelled on cross-trades by companies.

Roundup
PACIFIC RIM markets were generally firmer. Bombay was stronger. Hong Kong opened higher and maintained its strength during the day, the Hang Seng

index finishing 45.33 ahead at 5,061.14 in turnover of HK\$2.5bn, after HK\$2.7bn.

Utilities were active: Hong Kong Electric put on 30 cents to HK\$16 and China Light and Gas HK\$1.75 to HK\$42.75. Banks rose moderately, HSBC gaining 25 cents to HK\$41.50 and subsidiary Hang Seng Bank appreciating 50 cents to HK\$45.25.

Among Properties, Cheung Kong slipped 30 cents to HK\$22.90 but Hong Kong Land gained 20 cents to HK\$10.70.

SINGAPORE closed mixed with the Straits Times Industrial index just 0.07 up at 1,435.74 in volume of 35.1m shares, against 28.3m.

NatSteel fell 16 cents to S\$3.68 after reporting a 30 per cent drop in net profits.

KUALA LUMPUR was led higher by interest in speculative issues and blue chips. The composite index ended 6.14 ahead at 608.33 in turnover of M\$162m, up from M\$121m.

Telekom Malaysia advanced.

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Norway takes heart from good US data

MARKETS IN PERSPECTIVE

	% change in local currency			% change in US \$	
	1 Week	4 Weeks	1 Year	Start of 1992	Start of 1991
Austria	+1.12	-3.23	-11.26	+14.74	+13.83
Belgium	+0.46	+0.81	-0.70	+4.33	-0.37
Denmark	-1.01	-4.33	-2.71	-3.70	-4.52
Finland	-0.14	-7.85	-30.52	+12.38	+11.73
France	-0.97	-1.07	+10.34	+9.19	+8.80
Germany	-0.03	+1.00	+7.42	+10.14	+9.27
Ireland	-0.81	-2.43	-3.98	+2.25	+2.04
Netherlands	+0.51	+1.04	+10.89	+10.69	+9.84
Norway	+0.74	+0.63	+10.46	+6.46	+6.57
Spain	+4.18	+6.17	-12.08	+5.33	+4.26
Sweden	+0.85	+0.46	-4.22	+5.71	+5.33
Switzerland	+3.29	+8.59	-0.88	+12.92	+12.40
UK	+1.10	+1.63	+16.42	+9.92	+7.06
EUROPE	-0.27	-3.18	-10.25	+4.33	+3.54
EUROPE	-0.20	-1.35	+2.56	+4.16	+3.89
Australia	-0.20	-2.14	+0.45	+4.85	+4.29
Hong Kong	-1.15	+5.80	+36.54	+17.57	+29.56
Japan	-0.74	-6.35	-96.06	+15.82	+13.96
Malaysia	+0.65	-2.96	-1.69	+6.81	+24.05
New Zealand	+0.48	-3.74	+8.98	+5.87	+5.00
Singapore	+1.82	-6.41	-0.41	+4.26	+2.14
Canada	-0.11	-2.45	-2.44	+1.32	+4.41
USA	+1.28	+0.04	+12.63	+1.14	+8.39
Mexico	+2.11	-1.14	+143.83	+21.17	+31.95
South Africa	+0.56	+0.11	+23.31	+2.70	+0.07
WORLD AVERAGE	+0.27	-3.15	-3.25	+4.00	+3.54